

Japan	100.20	Indonesia	1,310.00	Philippines	100.20
USA	100.00	Malaysia	1,310.00	Thailand	100.20
UK	100.00	Thailand	1,310.00	West Germany	100.20
France	100.00	West Germany	1,310.00	Spain	100.20
Italy	100.00	Spain	1,310.00	Switzerland	100.20
Canada	100.00	Switzerland	1,310.00	Denmark	100.20
Australia	100.00	Denmark	1,310.00	Norway	100.20
New Zealand	100.00	Norway	1,310.00	Sweden	100.20
South Africa	100.00	Sweden	1,310.00	Finland	100.20
India	100.00	Finland	1,310.00	Belgium	100.20
South Korea	100.00	Belgium	1,310.00	Netherlands	100.20
Hong Kong	100.00	Netherlands	1,310.00	Austria	100.20
Singapore	100.00	Austria	1,310.00	Portugal	100.20
China	100.00	Portugal	1,310.00	Greece	100.20
Taiwan	100.00	Greece	1,310.00	Ireland	100.20
South Korea	100.00	Ireland	1,310.00	Denmark	100.20
Hong Kong	100.00	Denmark	1,310.00	Norway	100.20
Singapore	100.00	Norway	1,310.00	Sweden	100.20
China	100.00	Sweden	1,310.00	Finland	100.20
Taiwan	100.00	Finland	1,310.00	Belgium	100.20
South Korea	100.00	Belgium	1,310.00	Netherlands	100.20
Hong Kong	100.00	Netherlands	1,310.00	Austria	100.20
Singapore	100.00	Austria	1,310.00	Portugal	100.20
China	100.00	Portugal	1,310.00	Greece	100.20
Taiwan	100.00	Greece	1,310.00	Ireland	100.20

No. 30,106

## World news Business summary

### Zambian food price riots bring death toll

President Kenneth Kaunda of Zambia declared a dusk-to-dawn curfew in copper mining towns after at least eight people were reported to have died in riots over rises in the price of food. The Government also closed the country's land frontiers to out-going travellers, but international air traffic continued normally.

### Cockerill chief 'to take over Renault'

BELGIAN Government officials said that Raymond Levy, who for the past year has headed the state-owned steel group Cockerill-Sambre, has been asked to take over Renault, the French car company.

### Lebanon fighting

The Palestinian Liberation Organisation pressed for guarantees that a ceasefire in Lebanon's "Camp War" would hold as renewed fighting in southern Lebanon shattered the third truce in four days. West Bank tensions, Page 4

### Ceasefire to begin

A Philippine Government negotiator said last-minute hitches had been sorted out and a 60-day ceasefire between communist rebels and the Philippine Government would begin at noon tomorrow. Left strategy, Page 4

### Newsman ordered out

South Africa has ordered Los Angeles Times correspondent Michael Parks to leave the country by December 31, the Home Affairs Ministry said. Crackdown expected, Page 4

### Basque deported

France deported suspected Basque guerrilla Juan Elias Murguiondo, 39, to Spain in the 24th expulsion since France began a crackdown last July on separatist refugees, Spanish police said.

### Ambassador returns

Austria is sending its ambassador back to Israel, following his recall in October, to express its wish for good relations between the two countries. Chancellor Franz Vranitzky said.

### Thatcher hits back

British Prime Minister Margaret Thatcher, angered by criticism from EEC ministers on the failure to deal with EEC finance, turned on her colleagues in Strasbourg with a sharp denunciation of financial discipline in the EEC and a defence of Britain as "leading the pack in facing the real problems." Earlier story, Page 3

### Air space 'violated'

Cuba charged that a US SR-71 Blackbird reconnaissance plane violated its air space twice by flying the entire length of the island from west to east and then in the opposite direction.

### Kennedy unwelcome

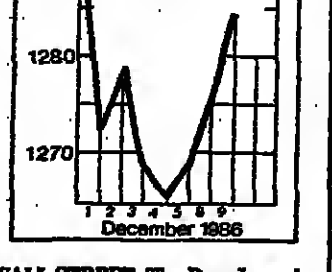
Poland ruled out a Christmas visit by US Senator Edward Kennedy during which he intended to present human rights awards to leading dissidents and meet Solidarity leader Lech Walesa.

### Chinese demonstrate

Several thousand students staged a demonstration in the Chinese city of Hefei to call for democracy. Japan's Kyodo news service reported.

### Iraq 'air attack'

Iraq said its warplanes had attacked a power station at the west Iranian town of Hamadan, 280 km southwest of Tehran.



WALL STREET: The Dow Jones industrial average closed down 13.36 at 1,918.90. Page 50

TOKYO: A late wane in buying interest pushed prices lower and the Nikkei average fell 107.98 to 18,002.72. Page 50

DOLLAR closed in New York at DM 2.0190, SF 1.8920, FF 6.6145 and Y182.80. It rose in London to DM 2.0190 (DM 2.0690); it also rose to Y182.80 (Y182.55); FF 6.6175 (FF 6.5825); SF 1.8990 (SF 1.8785). On Bank of England figures the dollar's exchange rate index rose from 111.0 to 111.2. Page 43

STERLING closed in New York at \$1.9270. It rose in London to \$1.9250 (\$1.9205); it also rose to DM 2.8725 (DM 2.8550); Y231.25 (Y230.50); SF 2.4850 (SF 2.3850); FF 8.4150 (FF 8.3500). The pound's exchange rate index gained 0.3 to 68.0. Page 43

UNITED TECHNOLOGIES, aviation company that Harry Gray built into one of America's largest conglomerates, announced an extraordinary \$582m pre-tax charge to provide for restructuring costs and the early retirement and departure of large numbers of middle management. Page 27

SOUTH AFRICAN Reserve Bank has cut the bank rate from 10 per cent to 9.5 per cent after two days of discussions on monetary policy and interest rates with the clearing banks, merchant banks and building societies.

OIL: Organisation of Arab Petroleum Exporting Countries, hit by the oil price crash and internal rifts, suffered a fresh blow with news that its Libyan chief executive, Ali Atiqa, is preparing to quit.

AUSTIN ROVER's net losses rose 153 per cent to £58.8m (\$80.7m) last year, taking the state-owned company's accumulated deficit to £1,026m. Page 8

JAPAN'S trade surplus fell 8 per cent to \$7.35bn in November as exports volume fell. Its trading surplus with the EEC widened, however. Page 6

COFIDE, master holding company of Italian entrepreneur Carlo De Benedetti, approved a plan to "renew" shareholders who have suffered because of the sale of non-voting "savings" shares on the stock market with a £27bn (\$19.4m) rights issue and a bonus share distribution offer. Page 28

DEERE, world's largest manufacturer of farm equipment, lost \$139.7m or \$2.06 a share in the fourth quarter to October in the face of a weak North American farm economy and a crippling three-month strike at all its main factories in the US. Page 28

## Chirac postpones legislative plans in wake of violence

BY DAVID HOUSEGO IN PARIS

MR JACQUES CHIRAC, the French Prime Minister, yesterday announced a postponement of much of the government's current legislative programme to prevent further controversy in the wake of the conflict over its university reform bill.

Among the measures to be put back are the new nationality law which makes it more difficult for immigrants to gain French citizenship, the five-year defence budget for the armed forces, and legislation to involve the private sector in prison construction and management.

The extraordinary session of parliament due to have been held in the new year has been abandoned - meaning that the National Assembly will not meet again until April after rising shortly before Christmas.

Mr Chirac made the surprise announcement to a meeting of deputies from his own neo-Gaullist RPR party and from the centrist UDF, the other partner in the coalition.

His own followers reacted with relief, believing that it will give the government a pause for breath and allow time to heal the divisions within the Government's ranks caused by the university issue and the police violence.

Among the UDF, there was more

the sentiment that Mr Chirac was further revealing the Government's weakness in so precipitately putting off much of its legislative programme after being forced, under pressure, to abandon the university law. Many deputies spoke privately of the risk of a "paralysis" of government over the coming months.

President Francois Mitterrand, speaking in a lengthy radio interview last night, said the Government was right to slow down the pace of legislation. After the "wisdom" of withdrawing the university bill, he said that it was worth letting passions cool so as to permit a return to the national cohesion that I want with all my heart.

Mr Mitterrand, who is the main political beneficiary of Mr Chirac's humiliation, projected himself in the role of national saviour as having the "prime responsibility" in the country. He made clear, however, that he felt himself to be on the same "wavelength" as the youth movement demonstrating against the university legislation while distancing himself from the police violence on Saturday night when a young student died after truncheon blows.

In postponing the legislation Mr Chirac's intention is to avoid measures that could meet further hostility from public opinion or revive the divisions within the coalition.

The new nationality law has already been attacked by the opposition Socialist party and could well have brought further student demonstrations on behalf of the immigrant community. Equally, there has been a strong campaign against the "privatisation of prisons" which is seen as a symbol of the excesses of the Government's free market philosophy.

With controversy so strong on both measures, and in the light of the conflict over the university reform bill, it would not have been possible for Mr Chirac to have bypassed parliamentary debate by invoking extraordinary procedures.

Until now the Government has rushed through legislation either by decree or by making bills an issue of confidence.

In the depressed mood among deputies on the government benches yesterday, some believed that the divisions opened up by Mr Chirac's handling of the crisis will leave scars for a long time. One said last night that "there is an atmosphere of the political infighting of the Fourth Republic, with any blow below the belt being possible."

Continued on Page 26

## Thomson plans link with SGS on super-chip

BY PAUL BETTS IN DALLAS

THOMSON, the nationalised French defence and electronics group, is teaming up with SGS, the Italian semiconductor manufacturer controlled by the Italian state, in a FF 1.5bn (\$228m) programme to develop an advanced super-memory chip.

The joint four-year project is expected to be approved by European ministers in Stockholm next week as part of a series of eight European high technology projects to be adopted under the French-inspired Eurkeks European high-technology programme.

Thomson and SGS are planning to develop jointly a new generation four-megabit Eprom chip. Eprom (erasable programmable read-only memory) chips do not lose their memory when the power is switched off, unlike a random access memory or Ram. The Eprom market, however, is much smaller than the Ram market, amounting to only about £160m (\$230m) a year in Europe at present.

The proposed Thomson-SGS joint venture highlights current European efforts to establish a position in the world semiconductor market, which is dominated at present by US and Japanese companies.

The most important project of this kind is the three-year-old collaboration between Philips of the Netherlands and Siemens of West Germany in the production of 1 megabit Drams and Srams (dynamic and static random access memories), the workhorse chips which provide the main memory function in computers and domestic appliances.

This collaborative venture is now on the point of commercial production, and Philips and Siemens have recently gone a step further and launched a joint programme to develop more advanced four-megabit Dram and Sram supermemories. Largely because of this rival programme in Ram technology Thomson and SGS selected Eprom technology to develop their new advanced chip.

The link with SGS also marks a significant shift in Thomson's strategy. During the past three years the French group has been seeking to build up a major presence in semiconductor markets largely on its own, last year acquiring the main asset of the US Mostek semiconductor group from United Technologies.

However, having established a manufacturing base in France and the US, Thomson is seeking collaboration with other European partners. The French group, which expects to lose FF 200m in its electronic components division this year, is thus aiming to spread the heavy costs of developing new semiconductor products.

Continued on Page 26

## Poisonous row over the dump where East meets West

By David Marsh in Bonn

SCHOENBERG is a synonym for discord, and has even been bracketed with rubbish by some musical traditionalists. So it is not entirely inappropriate that the East German town of this name is at the centre of a caecophanous row over finding a home for hundreds of thousands of tonnes of toxic West German industrial waste.

The townspeople of Liebeck, on the north German coast, which lies only three miles away from the huge rubbish dump opened at Schoenberg - on the other side of the border - in 1981, have protested for several years over the estimated 290 lorries-a-day of waste that pass through the area on their way to the East.

The Liebeck authorities are now taking the extraordinary step of bringing court action against every West German state (Land) except Bavaria, with the aim of stopping all waste shipments to Schoenberg by December 20.

The actions have already succeeded in closing the border to waste traffic from Hesse, and court proceedings against Hamburg started this week.

The moves have caused consternation, above all in the chemical industry, about what to do with roughly 1m tonnes of waste that cross into Schoenberg each year from West Germany.

Continued on Page 26

## Poindexter, North refuse to testify on Iran arms

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

TWO FORMER White House officials at the centre of the Iran arms controversy yesterday refused to answer questions about the affair during congressional hearings broadcast nationally by all three major US television networks.

The refusal by Vice Admiral John Poindexter, the former National Security Adviser, and Lt-Colonel Oliver North, to testify before the Democratic-controlled House Foreign Affairs Committee is a further embarrassment to President Ronald Reagan. The President has been seeking to regain the initiative in the Iran arms scandal by avoiding any suggestion of a cover-up and by pledging co-operation with the congressional investigations now underway.

But the refusal by the two men to answer questions on the grounds that they have the right not to risk

incriminating themselves, appears to undercut Mr Reagan's commitment to get the facts out. Opinion polls suggest that the American people do not believe the explanations which Mr Reagan has offered so far.

The credibility of the Administration is also being weakened by its refusal to respond to charges that the White House knows more about the affair than it is telling.

Yesterday, Mr Larry Speakes, the White House spokesman, ducked the question of whether President Reagan approved in advance an indirect shipment of US arms to Iran through Israel in August last year - as claimed by former National Security Adviser Robert McFarlane in Monday's hearings before the House Foreign Affairs Committee.

"I checked with a number of officials. No one recalled the President giving any approval," Mr Speakes said, adding that it was "not fair to ask them" until "they review their records... to refresh their memories."

But it is the drama in the Foreign Relations Committee where for the first time before a national television audience two serving military officers found themselves depending on their rights under the Fifth Amendment to the Constitution which will have pained Mr Reagan's political allies.

Lt Col North, appearing in his military uniform with his decorations for bravery pinned to his chest - his voice choked with emotion at one point - told the hearing in response to a question from Representative Lee Hamilton (Democrat) that he had no recollection of the President's mission in Europe. Page 4

## US may fund plans to boost chip-makers

BY LOURSE KEYHOE IN SAN FRANCISCO

A US Defence Department task force is recommending funding of more than \$1.5bn - for a five-year "Defence Semiconductor Initiative" to combat the growing dependence of the US military on foreign chip supplies - and restore the international competitiveness of the US semiconductor industry.

The Defence Science Board (DSB) task force will call upon the US Government to intervene to prevent "the erosion of the US semiconductor industry and the consequent decline of the high technology base on which both the US defence and economy rely."

The task force in a report to be published soon, is said to call for \$250m annual funding for a semiconductor industry consortium that would set up an advanced produc-

tion facility for Dynamic Random Access Memory (Dram) chips.

In addition to recommending funding for the Defence Semiconductor Initiative, the report is said to call for additional funding of \$85m annually for research and development in integrated circuit technologies at government laboratories; new funds to expand university research and education in integrated circuit technologies; and the formation of a government semiconductor council that should set "national strategic goals in electronics."

The task force includes defence and semiconductor industry leaders, senior Defence Department officials, defence experts and academics.

Continued on Page 26

## UK likely to build N-plant

BY MAX WILKINSON, RESOURCES EDITOR, IN LONDON

THE BRITISH Government is likely to give the go-ahead for the construction for the first of five or six nuclear power stations following the receipt of recommendations from a government inquiry.

The decision to build the £1.5bn (\$2.1bn) Sizewell II plant in Suffolk on the English eastern coast is seen as the most important proposed expansion of nuclear generation capacity in the industrialised world since the Chernobyl disaster last April.

The inquiry, conducted by Sir Frank Layfield, lasted 27 months and was the longest public inquiry ever undertaken in Britain. It was seen as an important test for the nuclear industry in Britain and was lobbied heavily by both sides of the nuclear debate.

Mr Peter Walker, the British Energy Secretary, made an outspoken speech in favour of nuclear power this summer. It was more supportive of the nuclear case than the comments of any other Western Government in the wake of the Soviet accident, although France and Japan have said that they intend to continue with their nuclear power programmes.

The Government is hoping that the 2,000 page report into Britain's first pressurised water reactor will have been fully digested by early February. The Prime Minister, Mrs Thatcher, and Mr Peter Walker have made it clear that they would like to get the project under way before the general election, which is to be held before June 1988.

All the indications are that Sir Frank's main recommendations raise no serious objections. However, ministers and their advisers have not yet had time to study the details of his typescript, and a firm decision will not be taken until after the Christmas holiday.

The outcome may depend as much on political calculations as on the report. However, there is growing confidence in the electricity industry that the Government will agree to the building of the reactor.

The Central Electricity Generating Board is so confident that it is planning to devote a major part of a power plant exhibition next summer to its new plant.

Sir Frank's report has set out to answer four major questions about the proposed nuclear station: is it safe? Is it economic? Is it necessary? Does it pose a threat to the local environment?

On the broader safety issues, the most important aspects in the British public's mind, it now seems clear that Sir Frank shows a great light. Any serious criticism of the safety of the design or of the Government's Nuclear Installations Inspectorate would have spelled instant death to the project.

Nevertheless, there is no indication that his report goes so far as to say that a coal fired station would be cheaper than nuclear. The main message which ministers are likely to take from the report is that in a world of great uncertainty, nuclear energy may have significant economic advantages, and is unlikely to be much worse than fossil fuel stations.

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**AIR FRANCE**

**TERMINAL 2. SWOOP INTO PARIS.**

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EUROPEAN NEWS

Liechtenstein Crown Prince collects a Texas-size subsidy

THE CROWN Prince of Liechtenstein is a partner in a Texas farm that is larger than his own principality - and collects king-size subsidies from the US Government, AP reports from Washington.

International Paper is one of the world's largest natural resources companies, holding more than 6.3m acres of timberland primarily in the south-east US.

France upset by lack of help from Bonn over interest rate

LACK of co-operation on interest-rate and currency issues has soured relations between monetary officials in France and West Germany, well-placed financial sources said yesterday, AP-DJ reports from Paris.

strong D-Mark, French sources argue that the Bundesbank's tolerance of higher interest rates is putting pressure on the EMS.

this policy was causing a drain on France's currency reserves which prompted the Bank of France to stop the intervention on Monday and to defend the franc by raising its seven-day Treasury bill to 8.5 per cent from 7.5 per cent.

Elie Wiesel in Oslo to receive Nobel prize

AMERICAN author Elie Wiesel, a survivor of the Nazi holocaust who became a champion of human rights causes in the postwar era, arrived in Oslo yesterday to accept the 1986 Nobel Peace Prize, AP reports from Oslo.

Cited by the five-member Norwegian Nobel Committee as "a spiritual leader in an age of violence and hatred," Mr Wiesel is scheduled to receive the gold medal and diploma of the peace prize in ceremonies at Oslo university today.

Sale of submarine plans to S Africa sparks inquiry call

AN OFFICIAL West German parliamentary inquiry into the illegal sale of submarine plans to South Africa looks likely to get underway before the general elections on January 25.

South Africans in an affair which the Government claims came to light only in summer 1985.

In a clear bid to maximise political embarrassment for Mr Kohl during the run-up to the elections, Mr Hans-Joachim Vogel, the leader of the SPD parliamentary group, said he hoped the first witnesses could be called before January 25.

Mr Vogel said yesterday that the Chancellor was the "central figure" in the affair, but had refused to answer questions about it in parliament.

Soviet soldiers seek US visas

TWO SOVIET soldiers who fled to West Germany in a rare escape by members of Moscow's army in East Germany, have said they want to go to the US, according to officials in Bonn, AP reports from Bonn.

While escapes of East German citizens have been increasing, it is very rare for Soviet soldiers to dash across the border and defect.

temporarily while waiting for entry visas to the US, the Interior Ministry said.

Small businesses to be expanded in E Germany

SMALL PRIVATE businesses in East Germany which, unlike in the Soviet Union and most of Eastern Europe were never wholly eliminated, are to be greatly expanded in coming years.

Mr Werner Gliesecke, a young baker who opened his own shop in East Berlin this year, said he had been freed from taxes for two years and gets a state bonus of up to DM80 (£28) per tonne of bread and rolls.

Mr Erich Honecker, the East German leader, said this week that private craftsmen are to be given "greater support" in the future.

Shortage of repairmen has led East Germans to offer many times the official hourly wage, as well as hard currency, to plumbers and car mechanics willing to shorten waiting times of months.

Greek protest strike called

THE GENERAL Confederation of Greek Workers (GSEE), in 1981, as well as a freeze on all other pay increases, to next year.

The authorities are anxious not to jeopardise their target of a 10 per cent inflation rate by the end of 1987.

The Government rejected the GSEE wage demand last week during a meeting to review the two-year economic stabilisation programme for 1986 and 1987, which the Socialists had introduced with the aim of reducing Greece's inflation rate and budget and trade deficits.

The GSEE decision this week coincided with a wave of strikes affecting municipal services and state schools, hospitals and electricity supplies.

ANNOUNCING THE STRUCTURE THAT FROM TODAY WILL FORM SCANDINAVIAN BANK GROUP. Includes a large graphic of a globe made of text and a list of international offices.

Scandinavian Bank Group advertisement. Text: "Our change of name from Scandinavian Bank to Scandinavian Bank Group is a direct reflection of our commitment to an increasing portfolio of customer services." Includes the bank's logo and contact information.

When his ship was torpedoed... so was his future peace of mind. Advertisement for Ex-Services Mental Welfare Society, featuring a photo of a sailor and a testimonial.



EUROPEAN NEWS

Delors gets tough in row over EEC research funds

By William Dawkins

EEC research ministers were yesterday locked in conflict with the European Commission as they struggled to agree on the Brussels authorities' plans for...

The three biggest member states were, meanwhile, pitted at a meeting in Brussels yesterday against the EEC member...

Council of Europe nears pact on TV

By Raymond Snoddy in Vienna

MINISTERS from the 21 nations of the Council of Europe were last night moving towards the creation of a legally binding convention on trans-frontier television.

The move, at the council's first meeting of mass-media ministers in Vienna, is seen by several European nations including Britain, as an alternative to the controversial European Commission draft directive on television.

The directive, which has been severely criticised, proposes quotas on the proportion of EEC programmes which should be shown on television channels and on the amount of independent production.

If the Council of Europe ministers decide to recommend a legally binding convention, the EEC draft directive looks unlikely to be passed in its present form.

The convention which would have to be accepted by Council Foreign Ministers and ratified by individual governments, would provide a legal framework for satellite television throughout Europe and deal with problems of copyright, and standards for both programmes and advertising.

Mr David Mellor, Home Office Minister responsible for broadcasting, said yesterday: "There is a widespread recognition that the Council of Europe with its lighter hand and larger membership is more likely to get regulations in the sensitive areas right than the European Commission."

Mr Mellor put forward an amendment calling for the highest priority to be given to the rapid preparation of a legally binding convention.

There was a growing consensus at the conference last night that such a recommendation will be approved today and a working party set up to prepare it.

The EEC, the IBA and the British Government are opposed to the Commission directive on the grounds that cultural products should not, as Mr Mellor said, be regulated like "sausage meat."

Dr Ivo Schwartz, one of the principal authors of the green paper on which the draft directive was based, said he did not expect the Council of Europe initiative to have a negative effect on the draft directive.

"We have to create an internal market in the 12-member region before December 31, 1992. Although the Council of Europe may be going in the same direction, we have to go further," Dr Schwartz said.

The Council of Europe which was formed in 1949 is best known for its work in promoting human rights. It works primarily through conventions which then enter the law of individual states when they are ratified.

STRASBOURG SPEAKERS ATTACK EEC LEADERSHIP

Thatcher strikes back at MEPs

By Quentin Peel in Strasbourg

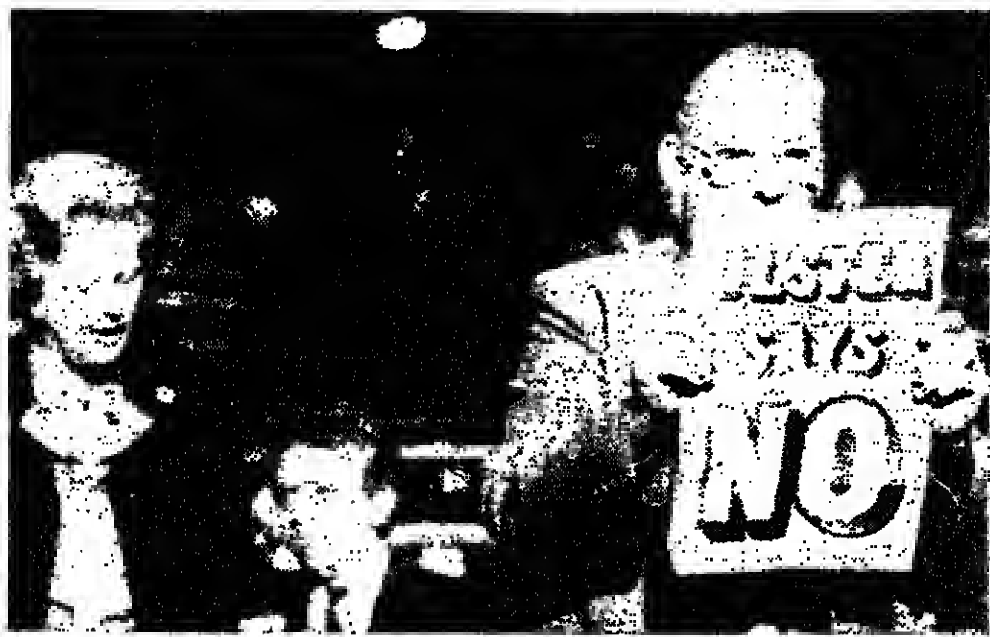
MRS MARGARET THATCHER, the British Prime Minister, got stuck in yesterday to a bruising encounter with the European Parliament on the achievements of the British EEC presidency and last week's London summit.

She was accused by speaker after speaker of failing to provide leadership to the Community over the past five months, and holding an irrelevant summit of heads of government which avoided the fundamental problems of reforming the Common Agricultural Policy and tackling the EEC budget crisis.

The 13-nation assembly in Strasbourg was treated to the extraordinary spectacle of the British Prime Minister coming under attack for not being tough enough in tackling farm spending, or resolute enough to deal with the real financial crisis looming.

Mrs Thatcher replied with a furious defence of her chairmanship, of British attitudes to the EEC, and of her policies underpinning any plan to tackle unemployment, and of a summit agenda focused on terrorism, drug-taking, cancer and AIDS.

She also had to face a one-man demonstration by Mr Ian Paisley, the Democratic Unionist MEP from Ulster, jumping up and down in front of the television cameras to wave posters denouncing the Anglo-Irish agreement, before he was expelled from the chamber.



Mr Ian Paisley, makes his protest as Mrs Thatcher speaks to European MEPs

been accused of irrelevance," she said. "The accusation mostly comes from those who show some tendency to suffer from the disease themselves."

Her fighting attitude left the MEPs in considerable uproar, with erstwhile allies threatening to withhold their votes from Sir Henry Fimmb, the British Conservative group leader.

She treated them to a Westminster-style response: "I have

of the parliament next month. Mrs Thatcher's thesis was that the British presidency of the Community, which began last July, was concentrated on issues relevant to ordinary people—opening up the common market, promoting competition between air lines, and concentrating on the scourges of terrorism and drug-trafficking in the summit.

Mr Hamdahl has been openly critical of the organisation of the murder hunt, and this stance has now been given outspoken support by Mr Magnus Sjöberg, the Director of Public Prosecutions.

Both these senior officials claim that Mr Holmer should resume his duties as chief of police in the Swedish capital and that the murder hunt should be led by an experienced senior detective of lower rank in the police force.

"It is a practical question," said Mr Sjöberg. "It would be simpler to deal with new situations if there was an additional level in the hierarchy to turn to, for example to resolve conflicts."

Last week the Chancellor of Justice published a report in which he claimed that on several occasions Mr Holmer had failed to show "a necessary will to co-operate" with the previous chief prosecutor assigned to the Palme investigation, Mr K. G. Svensson.

Mr Svensson resigned from the case earlier this year

Criticism mounts over Palme murder hunt

By Kevin Done in Stockholm

THE SWEDISH Director of Public Prosecutions and the Chancellor of Justice have called for the replacement of Mr Hans Holmer, the Stockholm Police Chief, as the leader of the investigation into the assassination of Mr Olof Palme, the Swedish Prime Minister.

The leadership of the murder hunt has faced a crescendo of criticism in recent days as frustration grows over the apparently fruitless investigation. Earlier reports of tensions between Mr Holmer and the prosecutors working on the case have been officially confirmed in a report from Mr Bengt Hamdahl, the Chancellor of Justice.

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Both these senior officials claim that Mr Holmer should resume his duties as chief of police in the Swedish capital and that the murder hunt should be led by an experienced senior detective of lower rank in the police force.

"It is a practical question," said Mr Sjöberg. "It would be simpler to deal with new situations if there was an additional level in the hierarchy to turn to, for example to resolve conflicts."

Last week the Chancellor of Justice published a report in which he claimed that on several occasions Mr Holmer had failed to show "a necessary will to co-operate" with the previous chief prosecutor assigned to the Palme investigation, Mr K. G. Svensson.

Mr Svensson resigned from the case earlier this year

Iran demands Saudis cut oil output

By Richard Johns in Geneva

IRAN yesterday called for a reduction in the Organisation of Petroleum Exporting Countries' collective output and a lower rate by Saudi Arabia in particular as delegates convened here for the ministerial conference starting on Thursday.

Before his departure from Tehran Mr Gholamreza Agazadeh, Iran's Minister of Oil, fired an opening salvo in what promises to be a tough confrontation with Saudi Arabia. It seems bound to be one inflamed by overproduction by the Kingdom and other producers of the Gulf as well as an

Iranian demand that Iraq should no longer be allowed to export as much as it is physically able to. Mr Hisham Nazer, the new Saudi chief delegate, appears to have been left with little or no room for manoeuvre at the conference by King Fahd who appears to be insistent that a

fixed central price of \$18 per barrel should be set without any cut in the production of his own country or Opec as a whole. Asked if a reduction in overall Opec output would be agreed as a means to attain a price objective Mr Nazer said on his arrival: "We will find out very soon."

Martens plans early European summit

By Tim Dickson in Brussels

MR WILFRIED MARTENS, the Belgian Prime Minister, is understood to be planning a special "crisis" summit of EEC heads of state next March to sort out the Community's growing financial problems.

Mr Martens is known to feel that the budgetary imbalance and the closely related question of the spiralling costs of the Common Agricultural Policy will be the major issues during Belgium's six-month presidency of the EEC, which begins in January.

The next summit of Government leaders is not officially due until the end of June, but Mr Martens apparently hopes that a top-level debate on the Community's finances is needed sooner. The provisional date being pencilled in is March 25, the day when EEC leaders are likely to be in Brussels anyway to celebrate the 30th anniversary of the signing of the Treaty of Rome.

Conveniently this will also be after Mr Jacques Delors, the President of the European Commission, has completed his forthcoming tour of national capitals and presented his specific proposals on the EEC's future funding. Mr Martens himself is understood to be planning a similar series of bilateral consultations.

Mr Delors spent out the problem in dire terms during last weekend's summit in London. He warned that all Community institutions have, in effect, been

"cooking the books" over the last 10 years and that there is now an immediate financing gap in 1987 of more than Ecu 40n (£2.9bn) in a total budget of over Ecu 30bn.

The subject was kept off the formal agenda of the London summit by EEC leaders but the next few months are likely to see a big battle over related issues such as future financing, CAP reform and the renegotiation of Britain's "budget rebate".

The outline of Mr Delors' ideas has not yet become clear but he is considered unlikely to propose simply increasing the contributions of member states by raising the so-called "VAT ceiling" from 1.4 to 1.6 per cent. A formula based on a certain percentage of GNP is one option which is being taken seriously in Brussels.

With just over three weeks of the British presidency to run, the British Government is busy preparing for its six-month spell in the Community's "chair". As a small country with a relatively small administration but a clear Communitaire tradition to uphold, it is expected to work particularly closely with the European Commission.

Many of its priorities, however, continuing the "rolling programme" for breaking down internal trade barriers, for example — are likely to be the same as Britain has pursued over the last few months.

Mubarak to ask for aid boost

By Tony Walker in Cairo

EGYPT'S ECONOMIC crisis is expected to rank high in discussions between President Hosni Mubarak and his French and German counterparts in Europe this week.

Egypt's president begins a visit to France today in which he is expected to press the case for additional assistance. Paris has already indicated it supports Egypt's application for an International Monetary Fund loan.

Mr Mubarak is also certain to seek stronger European commitments to a proposed Middle East peace conference. Arab moderates are pressing for such a conference in an effort to restore momentum to moribund peace efforts.

UK analysis of terrorist threat wins broad support

By Stephanie Gray

EUROPEAN interior ministers, with the exception of the Greek minister, yesterday adopted an analysis of the terrorist threat to Europe based on a "specific and detailed" secret document provided by Britain. The UK holds the presidency of the EEC Council of Ministers until the end of the year.

The Greek delegation to the third meeting of the so-called Trevi Group, chaired by Mr Douglas Hurd, the British Home Secretary, would make no comment on why it had rejected the document.

The group, set up in September in response to terrorist incidents in Paris, agreed that the secret analysis would be brought to the attention of EEC foreign ministers in order that concerted reaction at political level could be made to terrorist activities.

Mr Hurd would not be drawn on whether terrorists states had been discussed at the meeting.

He denied that there had been any discussion with Mr Edwin Meese, the US Attorney General, in a briefing session on Monday about US arms sales to Iran.

He said the ministers were satisfied that US intelligence agencies would not be dealing with "back" channels and there had been no doubt about Washington's commitment to combat terrorism.

The ministers discussed the establishment of a possible common European visa system and a secure telecommunications link between member countries. Mr Hurd said half the EEC states would have installed a "hotline" system by the end of next month.

European police chiefs have started compiling a wanted list of terrorists and factions within the Community.

The Trevi Group is also charged with measures to combat drug trafficking and football hooliganism.

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OVERSEAS NEWS

Talks save Philippine ceasefire

THE PHILIPPINE Government and negotiators for the country's communist guerrillas yesterday put together a compromise to save the first national ceasefire in 17 years of fighting, writes Richard Gourlay in Manila.

Chief of staff, ordered the military to disarm any New People's Army rebels found carrying firearms during the 60-day temporary ceasefire.

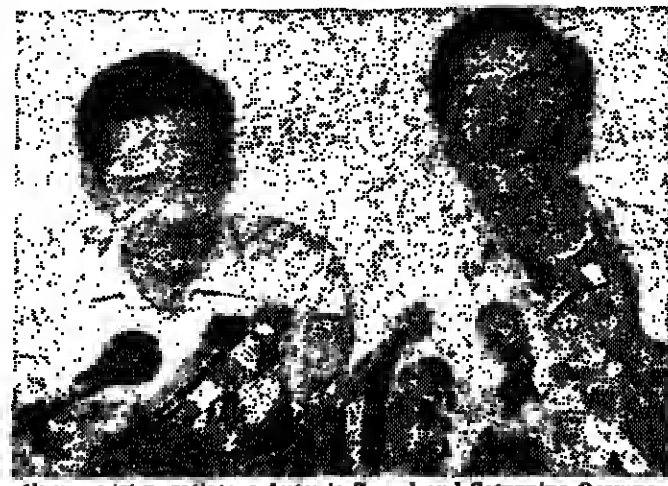
The compromise allows both the government and the NDF to save face and push through with the ceasefire, which they both desire. It also ensures the military will be able to conduct patrolling patrols in so-called NPA "red zones" where they are influential, if not in control.

The military would have to accept that these are no-go areas under NPA control. The rebels have infiltrated or are influential in 19 per cent of the country's villages.

Richard Gourlay on the left's strategy as the ceasefire begins

Filipino rebels keep a finger on the trigger

THE Filipino Communists have brought their guerrilla war from the heart of the hills to Manila's television studios, appearing daily in talk shows and interviews since National Democratic Front (NDF) negotiators acting for the New People's Army signed a temporary ceasefire agreement on November 27.



Communist negotiators Antonio Zamel and Saturnino Ocampo at a press conference yesterday

Their media blitz so perplexed President Corason Aquino's two negotiators last Friday that they gatecrashed a live television interview with the rebels in order to put forward their own position.

Facing with such a reasonable woman and genuine offers of a peaceful settlement to a dragging insurgency, the left had little option but to talk if it was not to appear churlish.

For these reasons, the Communist movement has buried its differences over how to deal with Mrs Aquino. They have also buried their misgivings that her social class and upbringing in the bosom of a wealthy sugar family hold little promise for the kind of change they are looking for.

Mr Satur Ocampo and Mr Tony Zamel of the NDF have been selling the idea that the NDF and its military arm, the NPA, are the true guardians of the basic needs of ordinary Filipinos.

But under Mrs Aquino that progress has halted, military analysts say. A month after she came to power she released over 500 political prisoners, including Mr Jose Marie Sison, founder-chairman of the Communist Party of the Philippines.

However, once the left presents its agenda, it may well have to deal with a military growing more and more impatient with NDF demands for the removal of US bases, participation in government and the integration of the NPA into the armed forces.

Pretoria expected to act against press again

By Anthony Robinson in Johannesburg

THE SOUTH African Government is expected to promulgate tighter restrictions on the media before the weekend following the failure of attempts to get the Newspaper Press Union to impose stricter self-censorship rules through the Media Council, the press watchdog.

At a meeting yesterday in Pretoria between the NPU, which represents the four big English and Afrikaans-language press groups, and a cabinet committee headed by Mr Chris Heunis, the Minister for Constitutional Development, the NPU said, the Media Council's constitution and codes of conduct could be amended only after 31 days.

The cabinet committee indicated that this was unacceptable to the government which wanted to introduce tighter controls immediately.

The NPU has already made a big concession to the government by accepting the government's description of South Africa as a country facing a "revolutionary situation".

The main targets of the clampdown will be left-wing publications such as New Nation, financed largely by the Roman Catholic Church, Work in Progress, supported largely by the unions, and the critical, independent Weekly Mail with sales of 17,000 and readership of around 55,000 which succeeded the defunct Rand Daily Mail 18 months ago.

The Department of Home Affairs yesterday confirmed that it had decided not to renew the work permit of Mr Michael Parks, the Los Angeles Times correspondent in South Africa. He has been told to leave the country by December 31.

Another Arab shot in occupied areas

A 16-YEAR-OLD Palestinian was seriously wounded when he was shot in the head yesterday outside the Bureil camp in the Gaza Strip as clashes with Israeli troops continued throughout the occupied territories for the sixth day, reports Andrew Whitley from Jerusalem.

During the day Israeli leaders issued contrasting statements on the continuing violence, which has claimed several Arab lives over the past week.

Deputy Prime Minister, said that when Israeli soldiers or innocent civilians were hurt, Israel should hit back with "an iron fist".

Mr Shimon Peres, the Foreign Minister and Labour leader, forecasting that the disturbances would soon calm down, said that the government's two-pronged policy towards the region should remain that of ensuring security, while persisting with the peace process.

Mr Norman Tebbit, the Conservative Party chairman, this week accused Mr Wright of "ratting" on his M15 colleagues and undermining the country's security. There have been other similar attacks.

Mr Wright repeated his charge that successive British governments "have not been honest with the great British public."

Israel's 'iron fist' opens ancient rift

Andrew Whitley reports on tensions which ignited into West Bank violence

Jordan aimed at crushing the influence of the PLO in the region and boosting pro-Husseini figures.

His observations coincided with a confused, but evidently heartfelt, appeal from the Moslem spiritual leader of Jerusalem, Sheikh Sa'ad Eddin Alami — the Mufti — for international protection for the 350,000 Arabs living under Israeli rule in Jerusalem and for the holy places.

Grave expressions of concern were heard from Israeli leaders over the Jerusalem troubles. But in the face of the past week's clashes, officials have displayed a bland insouciance, belittling their importance and insisting that there is no need to change present tactics.

On one point Jews and Arabs agree. Under Mr Yitzhak Rabin, the Defence Minister directly responsible for the territories, Israel's long-standing "iron fist" policy of cowering into submission those who get out of line has been implemented with a previously unseen rigour.

At the first sniff of trouble at a Palestinian university or at one of the 28 UN-run refugee camps, the usual flashpoints, troops are rushed to the scene, ready to throw tear gas and fire into the air with live ammunition.

Detentions without trial and the expulsion to Jordan of suspected PLO activists have been stepped up, drivers stopped at frequent road blocks are routinely roughed-up, bus passengers are searched and insulted. Such harassments leave an obvious bitter taste in Palestinian mouths.

But more disturbing to the Israeli authorities is the radicalisation of a traditionally apolitical, tranquil town like Bethlehem, with its majority Christian Arab population and long-serving, pro-Jordanian mayor, Mr Elias Freij.

Barely 10 minutes drive from Jerusalem, behind the town's bustling prosperity, a far-reaching shift in attitudes appears to be taking place, exemplified by last month's clashes at its Vatican-financed university and by Sunday's shooting. "Just let them wait and see what happens, let them ground out Mrs Rima Hibi, a previously moderate Christian and an eye-witness of last Sunday's trouble. Overnight, the ancient rift has once again been exposed.

Accounts of what took place at Bir Zeit that day differ. But the result was another burst of gunfire from the panicky Israeli soldiers, some of them probably reservists, causing the death of two students and injuries to several others. An internal inquiry into the incident was said to have shown that the troops had acted "correctly."

News of the students' deaths ignited a spontaneous brushfire of demonstrations, strikes and school boycotts, from Khan Yunis in the Gaza Strip to Jenin in the north of the West Bank, which shows little sign of abating.

Fresh casualties have been reported almost daily, largely on the Arab side. A dozen or so Israelis have also been hurt, mostly by stones hurled at cars and buses. But so far the disturbances in the Israeli-occupied territories have been only local, and disjointed.

With the exception of the recent organised shut-downs of businesses and schools in East Jerusalem and elsewhere, there has been little evidence of orchestration behind the protests, despite contrary hints from the Israeli authorities.

Expressions of the Palestinians' pent-up frustrations resulting from nearly two decades of military occupation, the disturbances probably also stem — more worryingly — from their dawning realisation that since King Hussein of Jordan's breach with Mr Yasser Arafat, the PLO leader, earlier this year, they are more than ever on their own.

"They feel abandoned and lost, acutely vulnerable to anything the Israelis want to do with them," said one western diplomat, a long-time observer of the Arab scene. He was commenting on the recent quiet co-operation between Israel and

Wright denies undermining security

By Chris Sherwell in Sydney

MR PETER WRIGHT, once the senior molehundur in Britain's M15 security service, yesterday said it was absolute rubbish that he was undermining national security and letting down his colleagues by trying to publish his memoirs.

He was speaking at a press conference in Sydney after he finished his testimony before the New South Wales supreme court. The court is hearing an application by the British Government to prevent Helmut Mann Australia publishing his book Spycatcher.

Mr Norman Tebbit, the Conservative Party chairman, this week accused Mr Wright of "ratting" on his M15 colleagues and undermining the country's security. There have been other similar attacks.

Mr Wright repeated his charge that successive British governments "have not been honest with the great British public."

He said he was ready to take anything out of his book that the Government wanted, but the Government wanted to stop publication because of its embarrassment over the "pack of lies" it had told.

Earlier Mr Wright faced cross-examination in closed court from Mr Theo Simos, QC, representing the British Government. At one point Mr Simos suggested that statements to parliament by Mrs Thatcher on Sir Roger Hollis, former M15 chief, and Sir Anthony Blunt, the Soviet agent, were accurate. Mr Wright replied: "They were certainly not accurate. I was the senior case officer in both those cases."

This is believed to be the first public confirmation of Mr Wright's high-level role as "spycatcher" within M15. On Monday it was revealed that he was personal consultant to Sir Michael Hanley, a former M15 director-general.

The British Government failed to offer from Mr Wright's lawyer to narrow the defence's claim for access to secret UK documents relating to the case.

The offer, a pre-emptive move to render unnecessary the Government's appeal against a court order to produce the documents, was still under consideration last night. An answer is expected today.

If the Government accepts the proposal, the two sides will be required to make their final submissions early next week. The court yesterday viewed video recordings of television interviews given by Mr Wright, broadcast in July 1984, and by Miss Cathy Massiter, a former M15 officer, broadcast in March 1985.

Mr Wright's interview was surprising for the amount of information he disclosed which was not allowed to be said in open court in Sydney. Yet the British Government did not at the time seek to prevent the programme being aired.

Warning on delay in HK appointment

A GROUP of 18 Hong Kong legislative councillors yesterday warned the British Government that a delay in the appointment of a replacement for Sir Edward Youde, the colony's Governor who died on Friday, could lead to public anxiety, writes Kevin Hanlin.

Sir Edward was cremated yesterday after a state funeral with full military honours.

The councillors said in a letter to Mr Timothy Renton, the British Foreign Office minister with special responsibilities for Hong Kong, that Sir Edward's successor should not appear to be the head of a lame-duck administration. He should be able to deal with any possible conflict of interest with China, which will resume sovereignty over the territory after 1997, they said.

This announcement appears as a matter of record only.



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Shearson officials subpoenaed

BY WILLIAM HALL IN NEW YORK

THE US Securities and Exchange Commission (SEC) has subpoenaed several leading officials of Shearson Lehman Brothers, the New York investment bank, as part of a wide-ranging investigation into possible insider trading surrounding the \$482m (£338.4m) leveraged buy-out of Sheller-Globe Corporation earlier this year.

The SEC is at pains to play down the significance of subpoenaing particular individuals, the news that the SEC was seeking information from Shearson and General Felt Industries, Shearson's partner in the deal, has sent another shiver through Wall Street.

House hearings on insider trading begin today. Roderick Oram reports

SEC prepares the case for defence

WHEN Mr John Shad worked on Wall Street, his friends were a local agent of the Federal Bureau of Investigation. The agent detected a technique common to the two businesses one day when watching Mr Shad peruse a company to spill the beans on a company he had just quit.



Shad: securities industry "never healthier"

arsenal are the computerised transaction audit trails and market surveillance systems which the exchanges set up following discussions at an SIA meeting five years ago. These systems are essential to the initial gearing up and hot pursuit of investigations, but Mr Shad did allow earlier in his presentation that "some of the most important cases we've broken have come from informants."

Brazil and Argentina to set seal on collaboration

By Ivo Dawson in Brasilia

THE DIPLOMATIC initiative to achieve substantially closer ties between Brazil and Argentina takes another step today when the countries' presidents sign 20 agreements ranging from customs tariff cuts to collaboration on arms production.

Shultz takes steps to restore confidence in US policy

BY OUR FOREIGN STAFF

GEORGE SHULTZ, Secretary of State, yesterday began a diplomatic mission to restore confidence in America's foreign policy after charging that White House aides misled him over the arms-to-Iran scandal.

Italy's state-owned Agusta helicopter and aerospace group may seek compensation from the US Government for business lost as a result of Washington's clandestine arms shipments to Iran.

WORLD TRADE NEWS

Taiwanese exporters greet US import pact

Major Taiwanese exporters are heaving a sigh of relief over their government's agreement with the US finally to allow US beer, wine and tobacco products to be imported at reasonable prices.

Peter Montagnon talks to the US Trade Representative in the aftermath of the Democrats' victory

Yeutter plays a waiting game on protectionism

THE QUESTION of whether US trade policy is going to become more protectionist in the wake of the Democrat victory in the recent Congressional elections has been worrying European businessmen since last month's vote.

Farm trade reform is so urgently needed that agricultural negotiations should be put on a "fast-track" in the new Uruguay round of multilateral trade negotiations, Mr Yeutter said yesterday.

Excited funding for the Eximbank's "war chest" of aid funds to accompany export credit, to ratification of the International Coffee Agreement.

Reform of international agricultural policy is inevitable, Mr Miller said. "The only question is whether advantage can be taken of the immediate opportunity to begin the process in earnest or whether further escalation occurs first."

China is considering plans from Boeing and Messerschmitt-Bölkow-Blom jointly to design and build fighters, and will not repeat its current \$600m (£425m) aircraft assembly deal with McDonnell Douglas Corp.

Air India likely to order three Boeing-747s

AIR INDIA is expected soon to order three Boeing 747-300 aircraft powered with General Electric engines to boost its existing fleet of Jumbo jets on long-distance international routes.

Japan surplus falls to \$7.35bn

JAPAN'S trade surplus fell to \$7.35bn (£5.2bn) in November, 6 per cent lower than in October, as the volume of exports dropped by 7.7 per cent.

Call to reform farm policies

A SENIOR Australian official yesterday urged the US, EEC and Japan to move early next year to reform their domestic farm policies as a major step towards eliminating the chronic farm problem in world agriculture.

EEC official hits at Tokyo over trade

ANOTHER BROADSIDE was fired at the Japanese yesterday by a senior EEC official who said that relations between Europe and Japan looked pitiful.

China airline plans

China is considering plans from Boeing and Messerschmitt-Bölkow-Blom jointly to design and build fighters, and will not repeat its current \$600m (£425m) aircraft assembly deal with McDonnell Douglas Corp.







UK NEWS

Move to gag civil servants attacked

THE Government faces intensified all-party backbench pressure to drop its proposed instruction to civil servants not to answer questions about their conduct from House of Commons select committees.

The suggested government restriction on the accountability of civil servants was put forward in the wake of the Westland affair and the decision to stop five key civil servants from giving evidence to the defence committee. The issue has also arisen over the trade and industry committee's inquiry into the tin crisis.

There has already been some angry backbench reaction in view of fears over undermining the role of select committees inquiring into the actions of the executive and the Government has had to promise that the instruction will not be formally issued until the relevant committees have reported.

The Treasury and civil service committee yesterday produced a report attacking the instruction. The MPs said the order would be open to misinterpretation and might inhibit civil servants from giving select committees information in the way they have always done.

Mr Terence Higgins, the Conservative chairman of the committee, said the aim was to get the Government to "recognise the strength of the argument."

The liaison committee, of which Mr Higgins is also chairman and which consists of the chairmen of all select committees, will now consider the practical implications in relation to Parliament and hopes to report before Christmas.

There will then be discussions with Mr John Biffen, the leader of the Commons. Mr Higgins said he was optimistic about resolving the problem although other MPs, including Tories, thought the issue would have to be brought back to the floor of the Commons to challenge the Government.

The report argues that select committees regularly take evidence from officials concerning their actions on the basis of ministerial policy.

The Treasury committee says: "It would be quite wrong and entirely unacceptable for any restrictions to be placed on the giving of such evidence, and we are sure that, on reflection, the Government has no intention of doing any such thing."

"It is obviously highly desirable that the Government should make this clear."

First report from the Treasury and Civil Service Committee, Session 1986-87, Ministers and Civil Servants, House of Commons Paper 62, Price £2.40.

Collier accused of illegal deals from ex-partner's home

BY CLIVE WOLMAN

MR GEOFFREY COLLIER, the former Morgan Grenfell joint securities chief, is alleged to have committed three insider dealing offences by making an early Monday morning transatlantic telephone call from the London home of his ex-partner at Morgan, Mr John Holmes.

Mr Holmes, who has remained managing director of the securities operations, lives in a large house near Wimbledon Park in south-west London. Mr Collier is believed to have stayed with Mr Holmes overnight because the two had been working together on Sunday.

Mr Holmes said last night that he had no knowledge of any possible overseas telephone calls made by Mr Collier.

The details of the charges that the Department of Trade and Industry have brought against Mr Collier emerged yesterday from Wimbledon magistrates court, where Mr Collier is due to appear on February 23. For the last week, the DTI has tried to keep the details of the charges against Mr Collier confidential.

The three charges against Mr Collier allege that on Monday, November 3, he contacted Mr Michael Cassell, a stockbroker working for Vickers De Costa Securities in Los Angeles, with inside information about the engineering company AE. At 9 am on the same day, a takeover bid for AE at a higher price was launched by Mr Robert Maxwell's Hollis Group, which was being advised by Morgan Grenfell.

One charge in the summons is that Mr Collier counselled or procured Mr Cassell to deal in AE shares on the London Stock Exchange. A second is that he passed to him the inside information, knowing or believing that he would

make use of the information for dealing in AE.

The third charge is that Mr Collier dealt in the shares of AE, a company with which he was connected, on the basis of unpublished price sensitive information. The offences are alleged to have taken place at 123 Home Park Road, Mr Holmes's family residence.

No action has yet been taken against Mr Cassell by the US Securities and Exchange Commission (SEC) although the SEC has reserved details of the case from the DTI.

As a result of another DTI inquiry which has involved Morgan Grenfell, Guinness, the brewing and spirits company, yesterday appointed the merchant bank Lesard Brothers as its adviser, at least for the duration of the inquiry into Guinness, which was launched nine days ago.

Morgan Grenfell, Guinness's adviser during the takeover battle for Distillers which is the focus of the DTI investigation, will continue as joint advisers.

Tension between Guinness and Morgan Grenfell has been simmering since the summer. Then, the failure of the Guinness board to appoint Bank of Scotland governor Sir Thomas Risk as chairman of Guinness led to a public row which split loyalties of the Morgan team in London and Scotland.

Meanwhile the DTI investigation has focused on share dealings carried out by Drexel Burnham Lambert, the US securities house which has been subpoenaed by the SEC as part of its investigations into insider dealing on Wall Street.

Drexel was acting as an agent in purchasing shares in Guinness as the takeover battle for Distillers reached its climax in April.

Poll gives Tories six point lead on Labour

BY PETER RIDDELL, POLITICAL EDITOR

THE TORIES have a 6 percentage point lead over the Labour Party - their largest lead for more than two years - according to a Harris Research Centre Poll for TV-am, the breakfast television channel.

The survey of 985 voters carried out last weekend puts the Tories at 41 per cent, compared with 35 per cent for Labour and 22 per cent for the Social Democratic Party/Liberal Alliance. This compares with 40 per cent for the Tories last month, 36 per cent for Labour and 21 per cent for the Alliance.

This lead is much larger than in other recent polls although it confirms the marked improvement in Conservative fortunes during the autumn. Indeed, some 54 per cent of the Harris sample expected the Tories to win the next general election, compared with 24 per cent which thought that Labour would win.

On the eve of the publication this morning of Labour's defence proposals the poll showed that 31 per cent said that defence policy was the main obstacle to voting Labour. The main obstacle to voting Tory,



Mrs Thatcher: largest lead for over two years

for 48 per cent, was that the party was not caring enough.

Mrs Thatcher last night intensified her attack on the attitudes towards defence and national security of Mr Neil Kinnock, the Labour leader.

Interviewed on independent television news in Strasbourg after her speech to the European Parliament, she contrasted the current approach of Labour to these issues

with the view which she had taken while in opposition before 1979.

Referring to the deportation of two US journalists in 1977, she said that the Conservative opposition had then voted in support of a Labour Home Secretary when his own left wing voted against him. She said that now "too many people on the other side are pinching their tent with the left wing instead of what I call the old orthodox Labour Party, which is totally different from the Labour Party we know today."

Without referring to Mr Kinnock by name, Mrs Thatcher said that she had "never been able to stand people who played party politics with deeper things such as defence and internal security." She said there were certain levels of responsibility whether you are in government or opposition "which you expect people never to play party politics with - we did not."

Mr Norman Tebbit, Conservative Party chairman, claimed in New York last night that Labour's plans for "one-sided disarmament" would wreck Nato.

Amphibious strike force pledge

BY DAVID BUCHAN AND IVOR OWEN

THE GOVERNMENT has taken its first firm step towards maintaining a UK capability in amphibious warfare over the long term with an announcement yesterday of feasibility studies to extend the life of or replace the Royal Navy's two main assault ships HMS Fearless and Intrepid.

Mr George Younger, the UK Defence Secretary, told the House of Commons that Swan Hunter, the Tyneside shipyard, had been given a contract for the studies. Both

ships were built more than 20 years ago.

Mr Younger said: "We shall be addressing the means of providing helicopter lift, including the concept of an aviation support ship." With the sale of HMS Hermes to India earlier this year, the UK navy lost its only helicopter assault ship.

Ever since the landing in San Carlos Bay led to victory in the Falklands in 1982, Mrs Margaret Thatcher, the Prime Minister, and her ministers have been vocal in

their belief in amphibious operations. But until yesterday, the Government had persistently ducked the costly issue of how Britain's amphibious warfare capability was to be maintained with the sale of Hermes and the ageing of Fearless and Intrepid.

Nato relies on Britain and the Netherlands to reinforce Norway in event of war, and UK and Dutch marines depend on Royal Navy amphibious shipping to get them there.

Loss puts Austin Rover deficit over £1bn

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

AUSTIN ROVER'S accumulated deficit moved above £1bn last year following a 153 per cent increase in the state-owned company's net loss, from £23.5m to £36.9m.

The accounts, now filed, also show that in his last full year as chairman Mr Harold Musgrove was awarded a 16.5 per cent pay rise, from £71,388 to £83,146.

Mr Musgrove, who joined the group as an apprentice 40 years ago, retired at the age of 56 in September following the appointment of Mr Graham Day as chairman of the parent Rover Group and the reorganisation which followed.

Last year Austin Rover's turnover rose by 19 per cent from £1,848bn to £2.2bn. The operating loss was reduced from £23.7m to £9.5m.

However, after an increase in net interest payments from £20.6m to £34.9m, the loss before tax was about the same as in 1984 - £44.4m against £44.3m.

The net result was badly affected by a drop in tax returned, down from £20.6m to £200,000, and a sharp increase in extraordinary items, up from £2.7m to £11.7m. Austin Rover made a provision of £14.4m for a restructuring pro-

gramme involving the closure of the Radford power unit plant and toolrooms at Castle Bromwich, Ilanelli and Dumstable. The provision was reduced by £2.7m of credits in respect of the 1984 restructuring programme.

Redundancy payments, treated separately, totalled £8.1m last year compared with £2.6m.

Austin Rover's accumulated deficit, £369.5m at the end of 1984, increased to £1,026.6m in December last year. The directors point out 1985 was a good year for vehicle sales and production. Worldwide sales in-

creased by 14 per cent to 479,500, and production at 479,000 was the best since 1979.

The value of Austin Rover's sales overseas rose by 11.7 per cent, from £545.6 to £609.4m.

Austin Rover's financial situation deteriorated again in the first half of this year. According to Rover's six-month report, ARG Holdings, which also includes the profitable Gaydon Technology subsidiary, recorded an operating loss of £90.9m in the period compared with a £8.6m operating profit in the first half of 1985.

Advertisement for Sandeman Founders Reserve Port, featuring an image of a person in a hat and the text 'SANDEMAN FOUNDERS RESERVE PORT NO LONGER RESERVED TO THE ENGLISH.'

Advertisement for Asian Development Bank, listing various international banks and financial institutions such as Deutsche Bank, Union Bank of Switzerland, and Morgan Guaranty Ltd.

Advertisement for Eurotunnel share offer, detailing the Anglo-French Channel tunnel consortium and the appointment of Robert Fleming as chairman.

Advertisement for Prince Charles's support for small enterprises, featuring the headline 'Business leaders urged to help run community projects' and discussing the Prince's initiative to regenerate a town.

Large advertisement for Holiday Inn hotels, featuring the slogan 'For business. And more.' and 'You're more than welcome.' with an image of a Holiday Inn sign.







UK NEWS

APPOINTMENTS

Managing directors at Lex Service

LEX SERVICE has appointed Mr Peter Turnbull and Mr Tony Whitton as managing directors from January 1. Mr Turnbull, who was appointed to the Lex board in November 1981, will have particular responsibility for Lex's automotive distribution and leasing activities. He was appointed financial controller of Lex Service in 1976 and became chief financial officer in 1979. In September 1983 he was appointed as chief executive. Volve Concessionaires, Mr Whitton, who was also appointed to the Lex board in November 1981, will have particular responsibility for Lex's electronic component distribution activities. He has been responsible for Lex's electronics interests since 1981 and became president of Lex Electronics in August 1983. Appointed to the board from January 1 is Mr Alan Costa, chief financial officer. Lex Service Mr Gill Black will be relinquishing his executive responsibilities for the leasing activities to Mr Turnbull in the New Year and will be retiring from the Lex board at the end of May 1987. He will, however, remain a director of the leasing business.

Due to unexpected hospitalisation, Mr Allan Sutcliffe will be unable to assume the post of managing director. Since the BRITISH GAS during December as forecast in the prospectus. Mr W. G. Jewells has agreed to continue as managing director, finance, for an additional few weeks until Mr Sutcliffe becomes available.

Mr John Wahl, a director of Rudolf Wolf & Co, has been elected chairman of the committee of the LONDON METAL EXCHANGE and Mr Clement Davis, managing director of Charles Davis (Metal Brokers), has been elected vice chairman.

Cadbury Schweppes and the Coca-Cola Company are forming a jointly-owned company to handle the bottling, canning and distribution of the soft drinks products of the Coca-Cola Company and Schweppes in Great Britain. To be launched on January 1, the board of COCA-COLA SCHWEPES BEVERAGES will be: Mr D. B. Williams (managing director); Mr R. A. Cliff (finance); Mr G. R. Dale (employee relations); Mr J. F. Gunn (organisation and resources); Mr J. S. Morrison (dispensed engineering services); Mr S. A. Sherrod (business systems); Mr J. M. Sunderland (commercial); Mr P. N. White (operations).

Mr Ronald Stevens, formerly managing director of Garrard

More co-operation urged to support British exporters

BY FRANK GRAY

BRITAIN'S commercial missions abroad and the home-based British Overseas Trade Board need to increase their co-operation to give more cohesive support to the country's exporters, a report by the National Audit Office said yesterday.

The report welcomed recent improvements in arrangements between the Foreign and Commonwealth Office, which is responsible for government diplomatic posts, and the Department of Trade and Industry, which supervises the BOTB. But it noted that the Foreign Office's export support activities differed from diplomatic work because its commercial work was under the direction of the BOTB - in effect, an outside agency.

This latter point made it essential, especially given restraints on resources, that the BOTB furnish formal terms of reference to the Foreign Office. The Foreign Office would then be in a better position to develop and promote clearly defined operational objectives for export promotion work.

The report, prepared by Sir Gordon Downey, the NAO auditor general and comptroller, found that Foreign Office resources devoted to commercial work had been maintained at roughly proportionate levels over the past decade while the Foreign Office considered this level

reasonable, it was the NAO's view that this may not be satisfactory to meet present and prospective export support needs.

It cited an occasion in the US of the FCO's inability to respond quickly to an upsurge of demand for British goods in the New York and Florida regions.

The NAO also called on both the Department of Trade and the Foreign Office to think again about their policy of not ranking export markets, which both bodies believe would be impractical and misleading.

The report found that the BOTB stressed the importance of helping small and medium-sized companies boost British exports but that Foreign Office missions abroad tended to take a more broad-brush approach and, hence, larger companies benefited more than smaller ones from Foreign Office support.

The cost of promoting British exports by Foreign Office missions was £32.5m in 1985-86, compared with £48m in 1984-85, and involved the work of 1,150 British and locally engaged employees, the report said.

"National Audit Office Report by the Comptroller and Auditor General, Foreign and Commonwealth Office: Commercial work; House of Commons Paper 63, HMSO, 22 pages, £3.80.

Unipart profits slide 43.6% after job cuts

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

UNIPART, the vehicle spare parts company about to be sold by the state-owned Rover Group, last year provided £4.7m to cover a redundancy programme caused by Land Rover withdrawing its business.

This exceptional item contributed to a 43.6 per cent drop in Unipart's 1985 taxable profit from £8.7m to £4.9m. The results were also adversely affected by continuing losses from Edmunds Walker, the distribution organisation acquired for £15m in August 1984.

Unipart's annual report shows that during 1985 a voluntary redundancy programme was started to reduce the workforce. This was be-

cause Land Rover, a company within the Rover Group, transferred its parts operations to its own subsidiary.

The Unipart workforce was reduced by nearly 15 per cent, from 5,043 to 4,308, but the main impact was in component production because three companies were transferred to Austin Rover, the cars business, last year.

Ironically, Edmunds Walker was bought to make Unipart more attractive for sale back to the private sector. The scale of its impact on Unipart can partly be gauged from the fact that in 1983 Unipart's pre-tax profit was £17m.

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Advertisement for Conqueror paper featuring a large image of a letterhead and text describing the quality and features of the paper.



UK NEWS

Whitehall's computer spending forecast to rise by 20% a year

BY TERRY DODSWORTH

THE UK Government's expenditure on computers and software services is expected to increase by around 20 per cent a year over the next few years as Whitehall speeds up the introduction of new techniques for managing its paperwork.

Spending in this area reached £264m last year, jumping from only around £190m in the 1983-84 fiscal year, according to Mr Paul Freeman, director of the Central Computer and Telecommunications Agency (CCTA), a body which helps Whitehall adapt to new technologies.

A particularly large jump in government spending on information technology is also expected. This technology will be used by consultants and private-sector staff who are being brought in to manage the introduction of new systems because of a shortage of trained Civil Service staff in this area.

The Government is expected to spend 50 per cent more in this category over the £50m committed in the 1985-86 fiscal year, and expenditure

in each of the next few years after that will rise by between 30 per cent and 40 per cent.

A further "significant" increase in spending is predicted in turnkey projects, where specialists are hired to introduce a complete system. This approach is again being dictated by shortages of skilled staff.

The other main area of rapid increase in expenditure is data telecommunications, where the CCTA is expecting a rise of 30 per cent a year for some time to come although only on a small base of about £20m at present.

The rise in the Government's budget on information technology, which reached a total of £1.4bn last year including staff costs, is roughly in line with the use of computer systems in industry, says Mr Freeman.

The CCTA is helping to facilitate the adoption of information technology in Whitehall by encouraging the adoption of open systems which allow computers to communicate easily with each other.

Chemicals 'losing strength in exports'

By Tony Jackson

THE BRITISH chemical industry risks losing its position in international markets, says a report from the National Economic Development Office (NEDO).

The industry contributed a net £2.5bn to the UK balance of payments last year, the report says. But its share of international exports has been static while it has been losing market share in the UK.

The average growth of the industry has been below that of its leading competitors, and last year it had a trade deficit of £400m with the EEC. "Continental Europe should be a vital market for the UK industry in view of its size and relatively easy access," says the report.

Although exports rose from 35 per cent of sales in 1979 to 48 per cent last year, this is only in line with the Continental competition, the report says. The share of OECD exports has stayed steady at between 9 per cent and 10 per cent compared with up to 20 per cent for West Germany and 18 per cent for the US.

Meanwhile, there has been fierce competition in the home market, with import penetration rising by 40 per cent in the past five years. "Importers have taken up all the growth in the home market since 1980, and UK manufacturers' home sales have remained essentially static," says the report.

The report concludes that the industry's contribution to the UK economy will only be maintained if companies can strengthen and develop their trade performance. It calls on the Government to assist several areas, including ensuring competitive feedstock costs and providing investment incentives, and also in providing a more stable exchange rate.

Maintaining the Balance, price £3.00 incl p & p, from NEDO Books, Millbank Tower, Millbank, London SW1P 4GX.

Building society reserve ratios 'under threat'

BY HUGO DIXON

INTENSE competition in the savings and mortgage markets is putting so much pressure on building societies' profitability that reserve ratios could fall next year, a report by Quilter Goodson, the stockbroker, says.

It is this were to happen, it would severely limit the ability of societies to diversify out of these traditional markets as allowed under the 1986 Building Societies Act, which comes into force in January.

The Building Societies Commission has proposed rules on capital adequacy, which will require most societies to increase reserves as a

proportion of assets before they are able to diversify into riskier but more profitable businesses. If reserve ratios fall, societies may find they are trapped in low-risk low-profit markets.

The report said that societies could no longer rely on cheap retail deposits. The average margin on mortgage business had halved in recent months as societies abandoned the premiums they used to charge for endowment and large mortgages. Costs were also growing rapidly, as a result of investments in new technology and branch office refurbishments.

Call for bankers to mobilise talent within management

BY DAVID LASCELLES, BANKING CORRESPONDENT

NOW that the Big Bang deregulation has altered the UK financial markets, it is time for financial institutions to have their own big bangs and shake up their internal managements, according to Mr Heave de Carmoy, chief executive of Midland Bank International.

Opening the 12th FT world banking conference, Mr de Carmoy, called for a radical new approach.

"The basic problem of the banking industry today is not the technological challenge but its approach to people. Banks have within themselves a wealth of talent willing to regard change as an opportunity rather than a problem.

This talent needs to be even better mobilised. The question is not how profitable and how successful we are today, but how much more profitable and successful we want to become tomorrow."

Banks should consider "demystifying technology" and "emphasise the human factor" to improve initiative throughout their organisations.

Mr Brian Quinn, head of banking supervision at the Bank of England, said the changes in financial markets and the globalisation of banking called for greater convergence in prudential standards between different countries. He believed progress would be made following a recent meeting of officials from 90 countries in Amsterdam.

But other issues needed to be addressed, including large exposures by banks to individual borrowers, and monitoring the banks' growing involvement in securities trading.

Mr Quinn also urged banks not to be carried away by the pressures of competition. In particular, he warned the UK banks to temper



CONFERENCE

World banking

their lending to personal borrowers who were in danger of being over-stretched.

Addressing issues of technology, Mr Gerald Loew, vice president of Booz-Allen and Hamilton, the New York consultancy firm, said there was a danger that expert systems were now being oversold, and he urged bankers to pay more attention to linking and aligning systems with the different forces in their business strategies.

Mr Jorge Fortez, of Booz-Allen's Paris office, analysed strategies of banks in the global capital markets and said that, if banks understood what was hitting them, they would be able to manage change while preserving vital personal relationships with their customers.

Mr Charles Goldfinger, director of the Society of Worldwide Interbank Financial Telecommunications (Swift), warned that the major changes in international banking were still to come as it moved towards "geofinance," round-the-world, round-the-clock finance. The process of deregulation was still in its early stages and banks had yet

to confront the challenge of use of technology as a source of new products and services.

Banking had still to shake itself down to the level of other major world industries such as cars, oil and computers which were dominated by a few multinational giants.

Mr James Larkin, executive vice president of financial services at American Express, said that every financial service institution must have its own strategy for dealing with today's challenges.

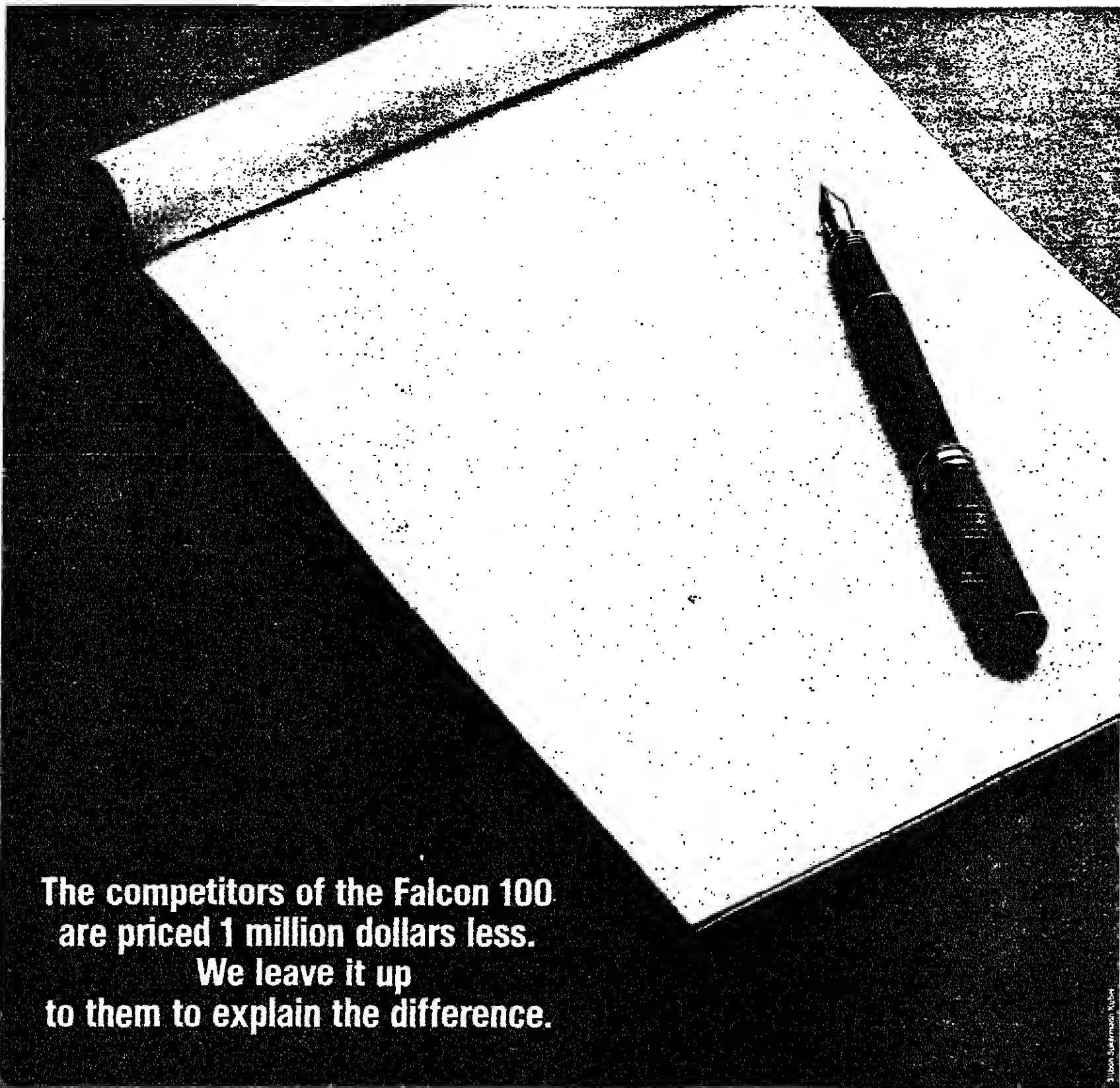
American Express's experience had yielded a lesson that was relevant to all financial services providers: "Know the customer."

"Through deregulation and technology there are increasingly few limits to what we can do," he said. "But there are very real limits to what we should do. And it's the customer who calls the shots."

Summing up the themes of the first day of the three-day conference, Mr John Harris, president Europe, Booz-Allen & Hamilton International, said institutions must choose the correct markets and customers and be aware of their cost position while paying due attention to managing people and their organisations.

Lord Grimond, the former Liberal leader, said many City of London practices were working against the interests of consumers and the community at large, including the unbridled takeover wave, insider dealing and the absence of good investment advice.

"There is nothing in the Financial Services Act which will stop the wide boys stripping Aunt Agatha of her savings," he said. "Now it's a matter of caveat emptor."



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TECHNOLOGY

UK suppliers have begun to tailor mobile communications packages to the needs of particular companies and industrial sectors. David Thomas concludes this series by



examining the spread of services within British business and the impact new frequencies will have on operators of private mobile radio.

Who gets what: Patterns of use begin to change

JACQUES BLANCHE, senior vice-president of Alcatel, the French telecommunications giant, has spent many hours on the frustrating business of setting up France's cellular phone system, only now getting off the ground. Yet he already has a vision of a revolutionary type of mobile communications which could cut across cellular.

Mr Blanche foresees a time when communications mobility will rest not in a phone carried or driven around, but in a card to be found in everyone's pocket. Every phone, private as well as public, will have a slot into which these cards can be fitted.

When a salesman visits a customer, he will drop his card into the slot of a convenient phone: if he makes a call, the cost will be charged to his account, and, more impressively, if anyone dials his personal number, the call will automatically be routed to the phone where his card is resting.

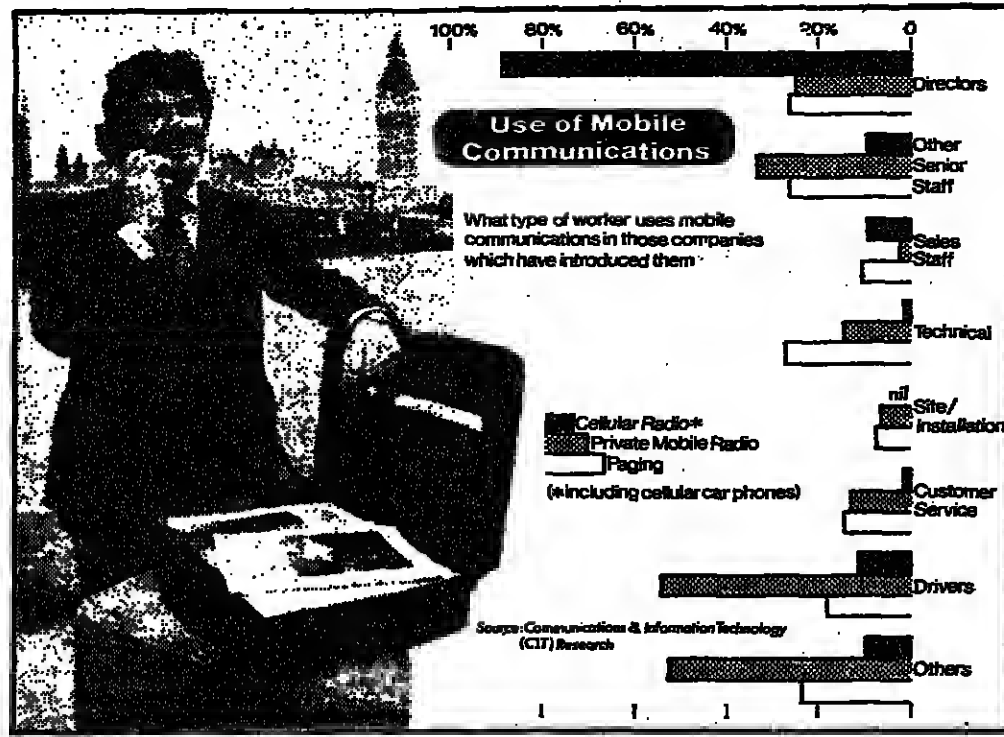
Mr Michel Gaultier, another Frenchman, has a different vision of communications on the move. He works for AT&T, a Californian company developing a wristwatch-pager which it is calling Receptor.

But this raises the question of where this is all heading. Are businessmen to be faced with a stream of new communications technologies, as baffling as the latest development in personal computers? Will the ultimate point of improved communications—doing business more efficiently—be lost in a flood of gadgets?

John Carrington, chief executive of British Telecom Mobile Communications, thinks not. He says mobile communications companies are now in the business of selling packages and services, not just gadgets.

"Mobile communications has moved out of the Rolls Royce and is now something which sales forces have," he says. BT Mobile Communications has recently started offering packages of services tailored to the needs of particular companies or industry segments.

A common theme among



mobile communications companies is that value added services—back-up services to the basic networks—will be among their most profitable growth areas in the future.

This more sophisticated approach to service provision may be helping to change the profile of mobile communications users.

Until recently, there was a fairly rigid hierarchy based on cost, as a survey by Communications and Information Technology Research carried out last

year confirmed: directors and senior staff got cellular phones; workers like drivers got private mobile radio; and pagers were spread more evenly in an organisation.

While this hierarchy is still evident, it may be softening. BT Mobile Communications says that of the 30 per cent of its paging customers who drop out each year, about 8 per cent do so to trade up to cellular.

Cellular use is spreading downwards from self-employed businessmen and board members to the middle ranks, helped by a growth in large orders from big companies.

However, no one seems to have thought much about whether the extra calls are strictly necessary or whether workers are under more strain by being continuously exposed to the phone. Mobile phone enthusiasts say strain is less, because people en route to meetings can phone ahead when stuck in traffic.

Many organisations are not put off by the cost of the newer types of mobile communications. The fact that using a cellular phone in the UK or the Nordic countries is about 10 times the cost of using a tone-only regional pager, on one estimate, has not dampened the growth of cellular.

John Carrington, of BT Mobile Communications, says the price of the cheapest cellular phones has tumbled from about £1,250 when the service was first introduced last year to about £750 now. He reckons that in future prices will not fall so sharply.

But there is probably still room for strong growth before the market is saturated in the UK. There are less than 1m people using any kind of mobile communication in the UK at present; Mr Carrington estimates that about a fifth of the working population—some 5m people—are potential customers.

Previous articles in this series:

November 26—Car phones and European efforts to set standards for a digital cellular network.

December 3—Data transmission and radio paging.

How the market in Europe will grow

	Installed base: 000s			
	1986	1988	1990	1995
Wide area paging	1,033	1,530	2,075	3,265
Private mobile radio	3,120	3,415	3,725	4,490
Cellular (and radiophone)	605	1,085	1,670	3,310

Source: CIT Research.

Band 111: A shot in the arm for a sleepy backwater

SECURICOR, UK security services group and long-time mobile communications user, is working on the sort of device normally seen only in spy films. By beaming radio signals from different transmitters it will be able to pinpoint the position of its company vehicles to within 50 metres. This information will be registered at set periods, ranging from every two seconds to every five minutes, both in the cab of a vehicle and back at the vehicle's base.

This location device, which Securicor intends to start marketing commercially in the middle of next year, has been developed in one of the forgotten corners of mobile communications—private mobile radio (PMR).

In use for more than 30 years, PMR is the communications system which guides vehicles of the police, utilities like the gas and electricity, taxi drivers and motoring organisations. It differs from cellular radio in that it operates in closed user-groups—for example, taxi drivers talking to base—and the messages are short, often instructions.

There are about 400,000 licensed PMR units in the UK at present, but growth has been held back by a shortage of frequencies. A Government decision earlier this year to free a wedge of spectrum, known as Band III and pre-

viously used for black-and-white television, will change this position.

GEC Telecommunications and a consortium led by Pye Telecommunications have been given two national Band III licences, each with 100 channels allocated to them, and there are 10 new regional licence-holders too. Most of these are due to start services next year.

Besides introducing competition into the sleepy PMR backwater, Band III will offer a number of advantages over traditional PMR:

- Relatively cheap national coverage of good quality should be available. Users will not have to lay on their own base station equipment, as large PMR users do at present.
- There will be better, especially for users too small to have their own dedicated systems. These suffer most from today's congested frequencies.
- There will probably be some, limited, interconnection with the public phone network, with phones in users' offices.
- Extra services such as data (print-outs of new delivery points, for example) will be available.

Band III customers will probably not differ much from the traditional users of PMR. Pat Keller, managing director of GEC Communications says he expects his new network to be used by people like freight

EUROPEAN MESSAGE COMES OVER IN A BIG WAY

USE OF all forms of mobile communications in Western Europe is growing by 40 per cent a year, a much faster growth rate than in almost any other sector of the communications industry, according to a report published yesterday.

The report, by Communications and Information Technology (CIT) Research, a London-based communications company, looks in detail at European demand for cellular phones, wide-area paging and private mobile radio.

There are 500,000 cellular phone users in Europe, and the figure is likely to grow by about 30 per cent a year for the rest of the decade, the report says. Within 10 years, cellular users should have reached 3.2m.

The report expects the 1m wide-area paging users to double by 1990. Private mobile radio will show slower growth—about 5 per cent a year—because with over 3m PMRs already in use, there is less scope for expansion.

These rapid growth rates will feed through into strong demand in the equipment market, the report suggests. It forecasts that this year equipment sales should top the \$1bn mark, up 50 per cent on last year's \$670m.

Adding in spending on infrastructure and service revenues, the total value of the European mobile communications market in 1986 will be nearer \$2bn.

The report expects spending on equipment to have

operators, field forces, maintenance workers and domestic appliance companies. But the more universal coverage and the better quality should lead to a greater take-up. One estimate sees 750,000 units almost doubling to 1.5m by the end of this decade.

What is unclear as yet is whether a more effective PMR service will take customers away from the booming cellular networks. Band III operators will almost certainly pitch their prices to undercut cellular.

BT Mobile Communications, which has a 20 per cent stake in National Radiofone, licence holder in five regions, says it will probably charge a monthly service fee of £15-£20 and a call fee of about 10p a unit. The equipment new vehicle will probably work out at about £500. These charges are below cellular, but above the limited type of PMR currently available for smaller organisations.

Mobile communications companies, which often offer cellular, PMR and paging, usually insist that these three types of services are complementary, each suitable for different sorts of workers and uses. But, companies may prefer a cheap, effective, national PMR system, with strictly controlled links to the public phone network, to cellular for its workers, other than those typically getting cellular phones now—directors and senior salesmen.

BT Mobile Communications has an annual £1.75bn by 1990, with total business at about \$4bn.

However, it cautions about over-crowding: "There may now be too many organisations with the resources and desire to enter the field of network and equipment provision." The US Bell telephone operating companies, American Telephone & Telegraph and some large Japanese groups may try to enter or boost their presence in a market which already has more than a dozen strong contenders in Europe.

\* Mobile Communications in Western Europe. CIT Research, 1 Harewood Place, Hanover Square, London W1R 9HA. £3,450.

CREATIVITY AND COMPETENCE

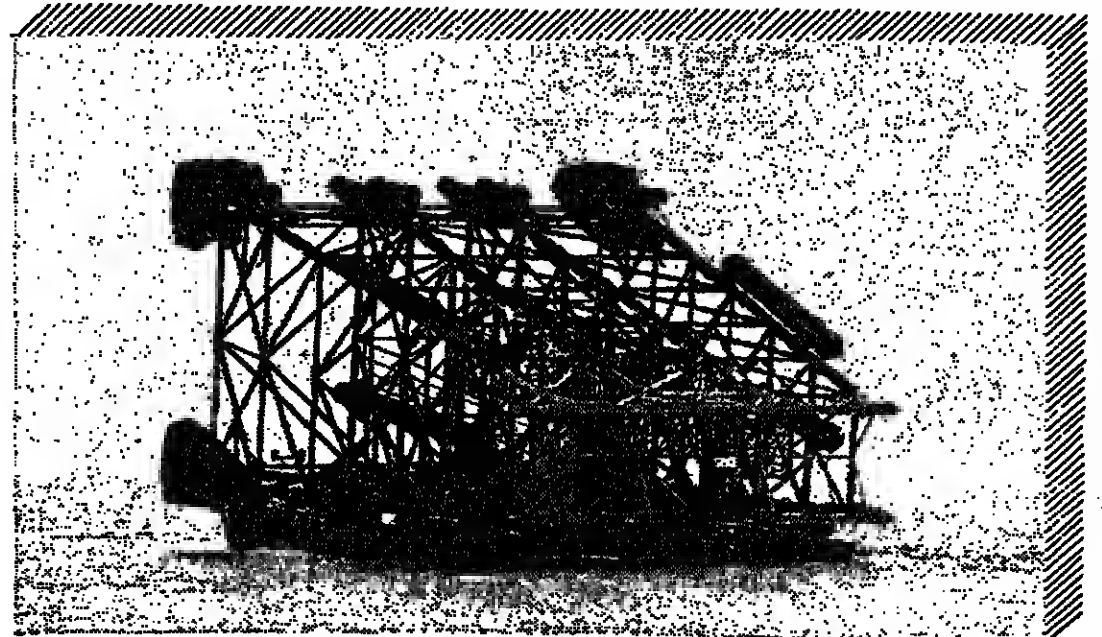
LARGE ITALIAN PROJECTS FOR THE OFFSHORE INDUSTRY

On the 21st November last, installation of the platform on the underwater template in the offshore oilfield of VEGA (25 kilometres from the coast of Southern Sicily), was successfully completed.

On behalf of SELM - Società Energia Montedison - the block operator having as partners AGIP, Petromarine and Canada North-West, Tecnomare performed the complete design of the structure, template, top-side equipment and marine operations, also executing the purchasing of materials, the assignment and management of the contracts for construction and installation of the platform: another success for Italian offshore technology.

Tecnomare, involved in the research, engineering and development of advanced marine technology, has thus added another first to their achievements:

- 1972 - LUNA: The first platform offshore Italy in deep waters.
- 1974 - ALBUSKJELL: The first platforms complete with drilling and production equipment for the Norwegian Sector of the North Sea designed in Italy.
- 1976 - LOANGO: Offshore Congo - the first steel gravity platforms in the world.
- 1977 - BARBARA: The first platform in the Mediterranean completely instrumented with a permanent structural monitoring system.
- 1979 - ENCHOVA: Offshore Brazil - the first platform of the second generation, in a water depth of 126 metres with skirt piles and integrated deck.
- 1983 - MAUREEN: The largest steel gravity platform in the world - 40,000 tons - water depth of 96 metres - with integrated storage capacity, the only steel gravity platform installed on an underwater template with pre-drilled wells.
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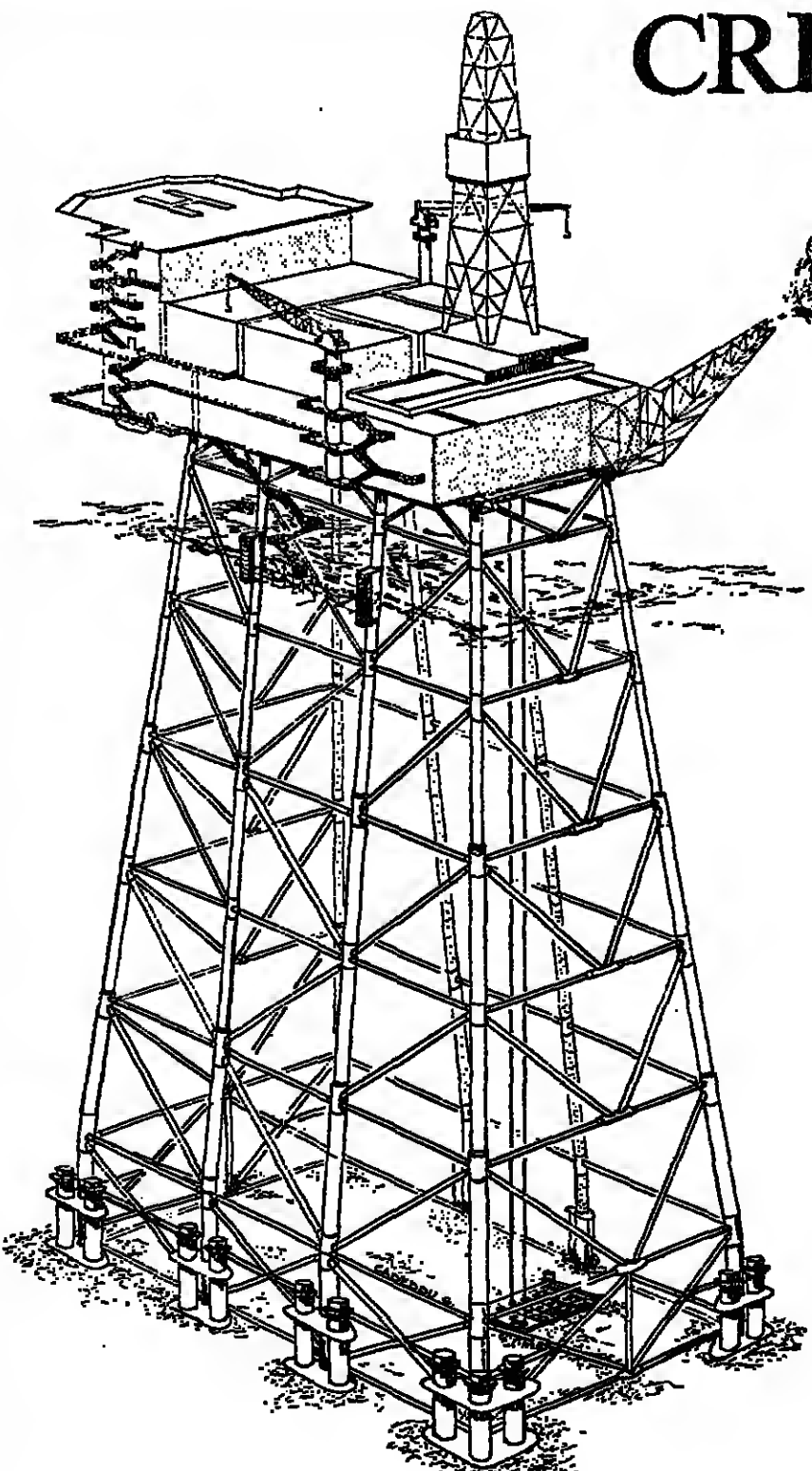


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**MANAGEMENT**

Middle East recession

# Al Mulla puts its faith in diversification

Michael Field reports on an unusual Kuwaiti group

WHEN faced with recession most Middle Eastern businesses try to hibernate. They have no idea that it is possible to invest and make profits — if they find the right opportunity even when government spending has been drastically cut by the collapse of oil prices. The larger trading companies fire staff at random, sell their stock at a discount and wait for times to improve; the smaller contractors quietly go out of business.

A Kuwaiti firm that has worked against this trend is the Al Mulla Group, a typically diversified Arabian family conglom which does the biggest part of its business importing cars — it has the agencies for Mitsubishi and Chrysler.

It also sells Kato cranes, Fuso trucks, various types of industrial machinery, domestic appliances and packaged foods. Contracting divisions build air-conditioning, plumbing and electrical systems and run cleaning and maintenance services for hospitals, airports and other large public buildings.

The group as a whole this year is expected to have a turnover of about \$140m, roughly the same as in 1984 and 1985. It is one of the half dozen biggest merchant houses in Kuwait and one of the two or three best managed.

It has a very long serving senior management and is highly unusual in the area in having a board with a majority of non-Kuwaiti professionals who can, and do, outvote the family.

The directors believe the reason why they have maintained their performance in the severe Gulf recession, which has seen some companies' turnovers drop by 80 per cent, is that they had a trial run in 1979-80.

This was when Chrysler was in trouble. Its cars had a reputation in Kuwait for being unreliable and, worse still, potential customers feared that the company might go bankrupt. Sales of the cars fell by more than half, from 5,000 units a year — and they have continued to decline since.

Reacting with conventional logic, the company's managers

decided that they had to diversify, and so they went into municipal cleaning, in association with Pritchard Services, and security, with Securicor, both British companies. In one sense their decision was not exceptional because most Middle Eastern companies are already very diversified. What was unusual was that the new ventures were carefully selected as businesses which were likely to expand and help the group out of a difficult situation, whereas most other companies have diversified without any planning at all.

As a manager of one of the higher air-conditioning projects in Kuwait and its air-conditioning division's maintenance department is projecting an increase in turnover of 70 per cent next year.

At the same time its cleaning and maintenance operations have won contracts for six hospitals in Kuwait and 11 in Iraq, as well as for Baghdad airport.

The result of these successes is that the percentage of the group's turnover contributed by activities other than car sales has risen from 20 per cent to 45 per cent during the 1980s.

The company has reduced its staff from 3,000 to about 2,500, which has saved it more than 1.5m a year in salaries. Three departments have been merged and two have been closed altogether. These were the legal department and the medical department, which was deemed to be unnecessary because there is a free public health service in Kuwait.

Computer costs have been reduced by the company switching from a big main frame to a system of distributed processing, in which a series of "mini-computers" in the various divisions are linked to a "super-mini" in head office. Because it is extremely expensive for a company to maintain a large full-time computer staff in Kuwait, programming has been sub-contracted to Sri Lanka and India, with what Hovagimian says are "excellent results."

To encourage individual departments to cut costs, as much as possible of the group's overheads are being broken down and decentralised. Departments are charged interest on the overheads they carry; they pay depreciation on their own equipment and they pay their

own computerisation development costs.

Great efforts have been made to reduce the debt owed to the company by its customers — mainly car buyers. In the last 18 months the debts on which the company has been making provisions have fallen by 40 per cent.

Rather than employ the traditional teams of collectors, who call on the debtors' homes, the Mulla Group's collection department uses telephone calls and telex messages, both of which are free in Kuwait. It contacts its customers as soon as they fall into arrears, normally sending a telex to the customer's office in order to cause him a little embarrassment.

Its telephone debt collectors are mostly women. Surprisingly, it finds that women employees — mostly non-Kuwaitis — are quite good at extracting money from Kuwaiti men. It thinks that the explanation is that the average Kuwaiti is quite happy to have a lady debt collector talk to his wife on the telephone, if she calls when he happens to be out, but he is instantly put in an unco-operative mood if he returns and discovers that his wife has been rung by a strange man.



Najeeb Abdulla Al Mulla, chairman of the Al Mulla Group which supplies and maintains the air conditioning at the Kuwait National Petroleum Company

own computerisation development costs.

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For the year as a whole this suggests that the Al Mulla Group's imports will be 3,700, which is as many units as the company has ever sold and, it thinks, not a bad figure for the bottom of a recession.

# Both masters and servants

Michael Skapinker explains why promotion can create divisions

WHY IS it that when people become managers they treat their subordinates in ways which would have angered them when they were subordinates?

Brian Dolan and John Miller, for example, are senior engineers in an electronics company. They were colleagues in the R and D department and used to drop into each other's offices unannounced. Then Brian was promoted to director of R and D. A few days later he phoned John and asked him to come into his office to discuss something. John was irritated. Why couldn't Brian come into his office instead of phoning him? Weren't they friends?

Mary Scarpa is divisional director of a speciality steel manufacturer. She asked Roger Harrison, a middle manager, what he thought of a major capital investment decision she was about to make. She asked him to be candid. He had serious doubts about the decision. But he did not think that Mary really wanted him to be candid. He thought she was asking him to agree with her. So he conveniently forgot the request.

The problem with Brian and Mary is that they do not remember how they felt when they were subordinates. If he gave it a moment's thought, Brian would realise that he would feel the same way as John if the situation were reversed. Mary too would remember that criticising one's superiors seems a risky thing to do. Superiors decide one's promotion and salary prospects.

"Such problems occur with

surprising frequency in work situations," Fernando Bartolomé and André Laurent write in the latest issue of the Harvard Business Review. "Usually they arise not because superiors are inherently insensitive or power hungry or because subordinates are naturally rebellious, but because people don't understand how strongly hierarchical position affects behaviour in organisations. Workplace conflicts are often attributed to personality differences, but the root of the problem is usually structural."

Bartolomé, associate professor of management at Bentley College in Massachusetts and Laurent, a professor at Insead, the Fontainebleau-based business school, say that it is ironic that so many managers behave in this way, because many have a dual position in the organisation. They have subordinates, but they also have superiors of their own.

"Being both master and servant of power, they should be able to understand the perspectives of the two groups of people who play the most important role in their professional lives — namely their superiors and subordinates," they write.

The writers asked 105 executives of major companies to answer questionnaires on the subject. Half were asked what they expected from their subordinates. The other half were asked what they expected of their superiors.

The superiors said they expected good performances, loyalty and obedience, and honesty from their subordi-

ates. "But at the same time, they don't see the potential conflict that lies in demanding loyalty and desiring honesty and frankness from subordinates," the writers say.

As subordinates, the managers wanted clear guidelines from their superiors, as well as regular feedback without having to ask for it. They also disliked having their superiors peering over their shoulders. They wanted to be allowed to complete the job in the way they saw it. And yet how many of them treat their subordinates this way?

"Nobody is to blame for these distortions of hierarchical power. The problem is inherent in organisational life itself. The problem cannot be avoided, but it can be controlled if managers strive to link their two roles as masters and servants of power," Bartolomé and Laurent say.

Managers need to ask themselves more often how they would feel if they were treated in the way they treat their subordinates. They also need to take the initiative in finding out whether or not their employees agree with the way things are being run.

"Directly questioning subordinates rarely works when you're trying to find out what's wrong. Managers must look for subtle clues" in their employees' behaviour. "Eventually, they can create the necessary atmosphere of trust for solving problems, but they can't do it instantly."

HBR, November-December, 1986, PO Box 25, AA Maastricht, The Netherlands. Reprint No. 86603.

**BUSINESS PROBLEMS**

**Tenants' rights**

In respect of a commercial property let on a 60 year lease expiring in 1993 at a fixed rent for the whole period of the lease, what rights will the tenants have as to a new lease, rent review periods, repairing obligations etc, in 1993? Will the Landlord and Tenant Act 1954 apply or would earlier statutes give more beneficial terms to the tenant and, if so, in what respect?

If the premises are occupied for the purpose of a business

carried on by the tenant, or for that and other purposes, the protection afforded by Part II of the Landlord and Tenant Act 1954 will be available, even though the lease was originally granted for a term of 60 years.

**Liquidation discontinued**

I am a director of a private limited company which I decided to put into a members' voluntary liquidation. A liquidator was appointed who has since resigned. The company is now trading again as it was before the

liquidation arrangements were made. Would you kindly tell me what steps I must now take to stay the proceedings and to get the liquidation arrangements to enable it to continue to trade as hitherto. You must apply to the court for an order staying the winding-up. It will be necessary to satisfy the court that all those interested in the liquidation, whether its creditors or as shareholders, are placed in no worse position if a stay is granted.

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FT COMMERCIAL LAW REPORTS

Court can review Takeover Panel decisions

REGINA v THE PANEL ON TAKE-OVERS AND MERGERS, EX PARTE DATAFIN AND PRUDENTIAL-BACHE SECURITIES INC

Court of Appeal (Sir John Donaldson, Master of the Rolls, Lord Justice Lloyd and Lord Justice Nicholls): December 5 1986

THE DECISIONS of a self-regulating body without statutory or contractual source of power are subject to review by the court if the body performs a public duty; but the court will be reluctant to interfere in the body's findings of fact and will reject an application for review if the decision was not reached by illegality, irrationality or procedural impropriety.

The Court of Appeal so held when refusing an application by Datafin plc, an English company, and Prudential-Bache Securities Inc of New York, for judicial review of a decision by the Panel on Take-overs and Mergers in the takeover of Opax plc, an English printing company, had not acted in concert in breach of the City Code on Take-overs and Mergers in respect of the takeover of McCormac plc, another printing company.

SIR JOHN DONALDSON said that the Panel on Take-overs and Mergers was an unincorporated association without legal personality. It had about 12 members, the chairman and deputy chairman being appointed by the Bank of England. It had no statutory, prerogative or common law powers and was not in contractual relationship with the financial market or those who dealt in that market.

As a self-regulating body in the sense that a group of people, acting in concert, used their collective power to force themselves and others to comply with a code of conduct of their own devising.

Lacking any authority de jure it exercised immense power de facto by devising, promulgating, amending and interpreting "the City Code on Take-overs and Mergers" by waiving or modifying the application of the Code in particular circumstances; by investigating and reporting on alleged breaches of the Code; and by the application or threat of sanctions.

The principal issue in the present appeal was whether this remarkable body was above the law. Its respectability and bona fides were beyond question.

The background was that in 1986 competing offers for McCormac were made by Norton Opax, and by Datafin backed by Prudential-Bache. Consistently with the Panel's declared intention of doing equity between one shareholder and another, the Code contained rules which prevented an offeror from buying shares at prices higher than that contained in his offer without revising the offer up to match the price; and which prevented his increasing any offer made on the express basis that it would not be increased.

The rules contained restrictions on the freedom of persons acting in concert with the offeror, referred to as "concert parties".

Datafin and Prudential-Bache maintained that KIO and Norton Opax were concert parties, and that KIO had acted in breach of the Code. The complaint against Norton Opax and KIO was put to the Panel and considered by its executive, which heard evidence. It concluded that at no stage during the course of the offer had there been any agreement

of understanding between KIO and Norton Opax leading to a holding that they were acting in concert.

The complaint was further considered by the Panel which also heard evidence, and was dismissed.

Datafin and Prudential-Bache sought leave from Dr Justice Hodgson to apply for judicial review of the Panel's decision. The judge refused, indicating that the court had no jurisdiction. The application was renewed to the Court of Appeal which gave leave because the issue as to jurisdiction seemed arguable.

In December 1983 the Department of Trade and Industry made a statement explaining why the Licensed Dealers (Conduct of Business) Regulations 1983 (SI No 587) contained no take-over provisions.

It said that with regard to public companies and private companies which had some kind of public involvement the Department considers it best to rely on the effectiveness and flexibility of the City Code on Take-overs and Mergers.

It saw the City Code as an important safeguard for the shareholders of the public company, and as a means of ensuring that takeovers are conducted properly and fully in accordance with the provisions of the Code.

As an act of government it was decided that, in relation to take-overs, there should be a central self-regulating body which would be supported and sustained by periphery of statutory powers and penalties wherever non-statutory powers were insufficient or non-existent, or where EEC requirements called for statutory provisions.

The issue was whether the supervisory jurisdiction of the courts extended to such a body discharging such functions, including some quasi-judicial in nature.

Mr Alexander, for the Panel, submitted that it did not. He said the jurisdiction extended only to bodies whose power was derived from legislation or the exercise of prerogative.

In Regina v Criminal Injuries Compensation Board, ex parte Lea (1987) 2 QB 884, 885, Lord Diplock said that the High Court's jurisdiction to supervise inferior tribunals "has not in the past been dependent on the source of the tribunal's authority... except where such authority is derived from agreement of parties to the determination."

The Criminal Injuries Board, in the form which it then took, was an administrative novelty. It would have been impossible to find a precedent for the exercise of the supervisory jurisdiction of the court which fitted the facts. Nevertheless, the court not only asserted its jurisdiction, but further asserted that it was a jurisdiction which was adaptable thereafter.

That process had been taken further in O'Reilly (1983) 2 AC 237, 279. In O'Reilly v Minister for the Civil Service (1985) 1 AC 374 and in Gillick (1986) AC 112.

In all the reports, it was possible to find enumerations of factors giving rise to the jurisdiction, but it was a fatal error to regard the presence of all those factors as essential or as being exclusive of other factors.

Possibly the only essential elements were what could be described as a public element, which could take many different forms, and the exclusion from the jurisdiction of bodies whose sole source of power was a consensual submission to its jurisdiction.

Given its novelty, the panel fitted surprisingly well into the format which the court had in mind in the Criminal Injuries Board case.

It was performing an important public duty. That was clear from the expressed willingness of the Secretary of State for Trade and Industry to limit legislation in the field of take-overs and mergers and to use the Panel as the centrepiece of regulation.

The rights of citizens were indirectly affected by its decisions, and in its determination of whether there had been a breach of the Code it had a duty to act judicially.

Its source of power was only partly based on moral persuasion and the assent of institutions and their members, the bottom line being the statutory powers exercised by the Department of Trade and Industry and the Bank of England.

In that context it would be very disappointing if the courts could not recognise the realities of executive power and allowed their vision to be clouded. The court had jurisdiction to entertain applications for the judicial review of decisions of the panel.

The special feature of public law decisions was that they subsisted and remained fully effective unless and until they were set aside by a court of competent jurisdiction.

The Panel and those affected should treat its decisions as valid and binding unless and until they were set aside. They should ignore any application for leave to apply for review, since to do otherwise would enable applications to be used as a mere ploy.

If the Panel found a breach of the rules, there was an internal right of appeal which must be exercised before the court would consider intervening. Where, as in the present case, the complaint was that the Panel should have found a breach but did not do so, the court would be even more reluctant to move in the absence of any credible allegation of lack of bona fides.

It was not for a court exercising judicial review to substitute itself for the fact-finding tribunal. The Panel and not the court was the body charged with the duty of evaluating the evidence and finding the facts.

The court's role was to review the Panel's decision and to consider where there had been an "illegality," ie whether the Panel had misdirected itself in law; "irrationality," ie whether the Panel's decision was so outrageous in its defiance of logic or accepted moral standards that no sensible person who had applied his mind to the question could have arrived at it; or "procedural impropriety," ie a departure by the Panel from any procedural rules governing its conduct.

The present application was rejected. The Panel had approached the matter on the basis of the definition of "concert party" in the Code rules, which required a finding on the evidence of an agreement or understanding. There was no such evidence, or none sufficient to satisfy the panel. Had it not been for this issue on jurisdiction, leave to apply for review would never have been given.

Lord Justice Lloyd and Lord Justice Nicholls gave concurring judgments.

For Datafin and Prudential-Bache: Jeremy Lever QC and Derrick Turiff (S. J. Berwin & Co).

For the Panel: Robert Alexander QC, Timothy Lloyd QC and Keith Rowley (Freshfields).

For Norton Opax and Samuel Montagu (financial advisers) as intervenors: Jonathan Sumption QC and Stephen Richards (Ashurst Morris Crisp & Co).

By Rachel Davies Barrister

Creditors have prior interest in company's house

WINKWORTH v EDWARD BARON DEVELOPMENT CO LTD

House of Lords (Lord Keith of Kinkel, Lord Templeman, Lord Griffiths, Lord MacKay of Clashfern and Lord Ackner): December 4 1986.

DIRECTORS WHO occupy a company house as licensees regarding it as their matrimonial home, and who pay the company the proceeds of sale of their former home in part settlement of improperly incurred debts unconnected with the purchase of the company house, do not thereby acquire an equitable interest in the property entitling them to retain possession with priority over the company's creditors.

The House of Lords so held when allowing an appeal by Mr Winkworth, mortgagee, from a majority Court of Appeal decision (Lord Justice Kerr dissenting) that Mrs Wing had acquired an equitable interest in a house owned by the company, Edward Baron Development Company Ltd, prior to the legal charge acquired by Mr Winkworth.

LORD TEMPLEMAN said that the company's issued share capital consisted of two shares. One was transferred to Mr Wing and the other to Mrs Wing for £115,000. The purchase price was extracted from the company's bank account. Mr and Mrs Wing became sole directors.

The company acquired property at Hayes Lane, Beckenham, Kent. It paid £70,000 for the property and £12,000 for fixtures and fittings and incidental expenses.

Mr and Mrs Wing went into occupation of Hayes Lane, which they regarded as their matrimonial home and which they intended to transfer to themselves when the company had been reimbursed for its expenditure.

Mr Winkworth claimed to be mortgagee of Hayes Lane. His claim was resisted by Mrs Wing, Mr Gerald Godfrey QC, sitting as a deputy Chancery judge, ordered Mrs Wing to deliver up possession to Mr Winkworth. By a majority, the Court of Appeal reversed his decision on the ground that Mrs Wing had obtained an equitable interest prior to Mr Winkworth's charge.

Mrs Wing left the company's affairs in the hands of her husband. After taking control of the company and paying for the shares out of its bank account, Mr Wing drew further cheques on its account for a washing machine, motor car and jewellery. He instructed the company's solicitors to hold the title deeds of Hayes Lane in the order of the bank. He intended that the company would raise £70,000 on a mortgage of Hayes Lane to a commercial lender, and would then pay off the bank overdraft out of the mortgage money.

Mr Wing did not confide that intention to his wife because she would not have agreed to a mortgage of the matrimonial home.

The company's overdraft exceeded £16,000 when, in November 1980, Mr and Mrs Wing sold their former matrimonial home, The Drive, Beckenham, which they held as joint tenants. The balance of proceeds of sale, amounting to £8,601, were paid into the company's bank account, thus reducing the overdraft from £16,760 to £8,159. Mrs Wing authorised payment into the bank account.

On August 26 1981 Mr Winkworth advanced £70,000 to the company. The charge was registered and appeared to be signed by both Mr and Mrs Wing. Mrs Wing's signature had been forged by Mr Wing.

The company, having been stripped, declined into insolvency and went into liquidation in 1983.

It was now contended by Mrs Wing that the payment of £8,601 into the company's bank account in November 1980 obtained for her an equitable interest in that £8,601 in the proportion that £8,601 bore to £70,000 and that her equitable interest took priority over the claims of the company's creditors, secured and unsecured.

The argument exploited the equitable doctrine that a legal owner held in trust for the persons who contributed to the purchase price of the property or made contributions referable to the acquisition of the property.

The £8,601 paid into the company's bank account from the proceeds of sale of The Drive reduced the company's overdraft which was secured by the company's solicitors' undertaking to hold the Hayes Lane title deeds to the order of the bank. Therefore, it was said, the payment was referable to the acquisition of Hayes Lane by the company, and equity required the company to hold Hayes Lane in trust for the company and for Mr and Mrs Wing, or one of them.

The simple answer was that the payment of £8,601 was not referable to the acquisition of Hayes Lane, which had already been bought and paid for in full. There was no connection between the payment for Hayes Lane and the incurring of the overdraft. There was no connection between the acquisition of Hayes Lane and the payment of £8,601.

The proper inference to be drawn from the admitted facts was that Hayes Lane and the £8,601 paid into the company's bank account became assets of the company managed by Mr Wing for the benefit of himself and Mrs Wing as sole and equal shareholders, not as owners of equitable interests.

Equity would not intervene to confer on Mrs Wing an interest in priority to creditors because her husband, without her knowledge, impliedly agreed to charge the title deeds of Hayes Lane with the repayment of improperly incurred debts.

Equity operated on conscience but was not influenced by sentimentality. A company owed a duty to its creditors, present and future. The conscience of the company, as well as its management, was confided to its directors. A duty was owed by the directors to the company and to the creditors to ensure that its affairs were properly administered, and that its property was not dissipated or exploited for the benefit of the directors to the prejudice of the creditors.

Mr and Mrs Wing committed a breach of their duty to the company and its creditors when they paid the £8,601 into their account to pay for their shares and when the overdraft was incurred and increased for their benefit. When Mr and Mrs Wing paid in the £8,601 their liability to the company and its creditors far exceeded that sum.

When the company received the £8,601 its conscience did not require it to confer on Mrs Wing an interest ranking in priority to the claims of creditors. On the contrary, it was under a duty to apply the £8,601 (as it did) for the benefit of its creditors and in part repair of the damage inflicted by the directors.

Mr Wing was responsible for the company's insolvency. Mrs Wing was not aware that as a director she owed any duty to the company or its creditors. But in view of her failure to discover and exercise her powers as a director so as to ensure that the company's affairs were properly conducted, equity would not compel or even allow the company to hold part of its property on trust for her, to the detriment of and in priority to the claims of creditors.

It was submitted that even if Mrs Wing had no equitable interest Mr Winkworth could not enforce a forged legal charge.

The company must either admit the validity of the charge, or provide a new legal charge, to which Mr Winkworth was clearly entitled. The liquidator had sensibly conceded the validity of the existing legal charge. That was now binding on the company and enabled Mr Winkworth to exercise the powers conferred by it so as to obtain possession against Mrs Wing.

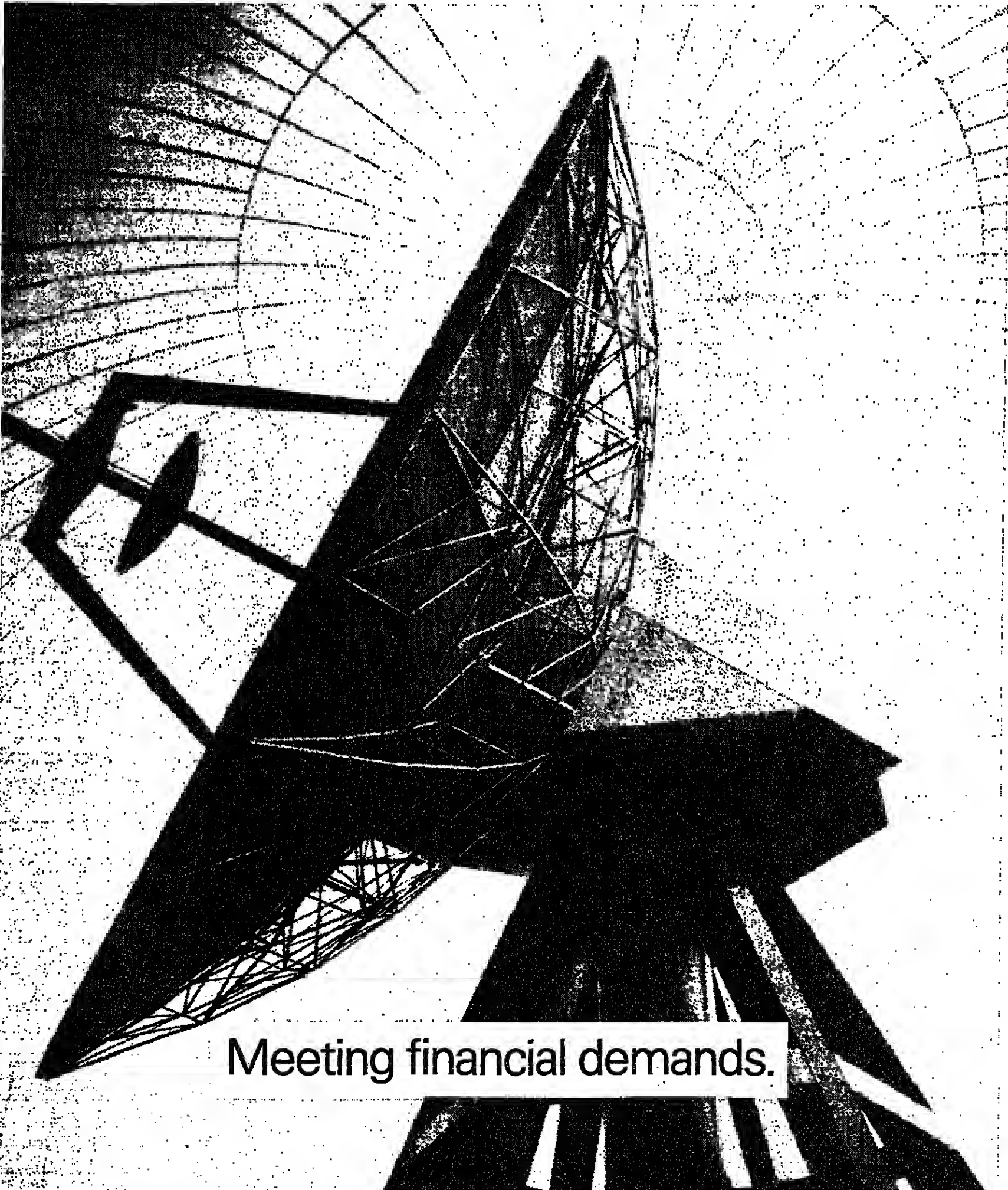
The appeal was allowed. Lord Keith, Lord Griffiths, Lord MacKay and Lord Ackner agreed.

For Mr Winkworth: Andrew Morritt QC and Doris Parry (Parlett Kent & Co).

For the Liquidator: Alan Word QC and Peter Rolls (Clemence Turner & Henry).

By Rachel Davies Barrister

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THE ARTS

Television/Christopher Dunkley

The right to be biased



Kenneth Minogue

The most exciting and important non-fiction programme on television at present is The New Enlightenment...

It has often been argued in this column that until television takes up its right to be biased...

Until the appearance of Channel 4 "objectivity" was the rule in virtually all British television journalism...

Nevertheless the system could be expected to produce a fair representation of the spectrum of British political opinions...

Channel 4 began to break out of the television straitjacket by encouraging people to make openly committed programmes...

one which, three years ago, urged the privatisation of bus services...

The New Enlightenment is more important. Made by Diverse Productions, the company responsible for Diverse Reports...

Programme 1 described the chain of events which led from Frederick Hayek's "The Road to Serfdom" to the founding of the Institute of Economic Affairs...

the Finland Station, and of course we should have quite selective use of hindsight to create a spurious sense of significance...

Near the start of Programme 2 we were introduced to an Edinburgh woman who has given birth to two children fathered by the same man...

But it is some indication of the degree to which television has been emasculated, and some confirmation of the normal left-wing dominance of current affairs...

Programme 4 was bolder still, declaring that "Profit is the signal that an entrepreneur is directing his energies in the right way and making things that people want..."

Programmes 5 and 6 declare that even government has to cater to the needs of the market...

place to another, life for individual Africans today can be much worse than it was under colonial rule.

The point I want to make is not that the series is wholly convincing. Indeed, it charges past a number of important difficulties without seeming to notice them...

Those assertions about the debilitating effect of welfare programmes, the efficacy of family effort, the sheer needlessness of much government activity...

To dismiss the series (many have) as extreme right wing propaganda or Thatcherism writ large is surely to misunderstand not only the programmes but the Thatcher government...

And as for "extreme right wing," that is a term which would presumably be applied to the authoritarian ideas of Hitler or Pol Pot...

Samson/Covent Garden

Max Loppert

Samson returned to Covent Garden in 1985, the Handel centenary year, as the company's contribution to the London celebrations...

Samson, an oratorio intended for these stage purposes, could hardly hope to succeed here; the forms and the pulse beats of the music run counter to the demands placed on them for most of the way...

fluidity, but the fidgety, fussy movements end up as distractions and the genuinely interesting ideas in Moshinsky's view of the work suffer...



Carol Vaness and Robert Tear

emotional charge is fervent from the start, and develops with admirable certainty—the clarity of articulation to which his many well-remembered Handel performances in other places have accustomed us...

Israelite women (and thus "Let the bright Seraphim") to her duties. The lustrious soprano is slow to speak (sharper consonants would help); a brighter, "quicker" sound is properly called for...

Die Fledermaus/Coliseum

Martin Hoyle

The English National Opera Fledermaus reaches a good Volpker level that should see Christmas in the dog's Year in with plenty of zip, if not as yet much sparkle...

wears well. Tim Goodchild's opulent sets verge on tongue-in-cheek vulgarity, much as another Struss is done in another opera house; only here it looks more suitable...

production, both personable, both plausible actors. Alan Opie's baritone is darker than that of the manipulating Falke...

one hopes temporary, absence of bloom in the middle and lower registers. The coloratura technique is unimpaired but one misses full tone in those coyly embarrassed little vocal leaps in the Act 1 finale when...

Die Winterreise/Wigmore Hall

David Murray

Having a Heldentenor to sing Schubert's Winterreise is not necessarily the grim prospect you might think; but baring him sing it with Good Taste well and truly causes the heart to sink...

It was a pity, for it seemed to me that many other, bolder things would have been possible for Jerusalem. An uneven Winterreise with bursts of vitality would have been more satisfying than all that dogged restraint...

An extraordinary double act is occupying the Westside Arts Theatre in New York until January 4; Penn & Teller do magic tricks, josh the audience and renew their own professional relationship of 11 years...

Penn's non-stop gabbling is in itself a tour de force, swiping sideways at mainstream comedy magic stars like Doug Henning and America's Paul Daniels...

Candida/King's Head

Claire Armitstead

In the era of Faith in the City Bernard Shaw's conceit of a Hackney prelate issuing arseate sentiments from his socialist pulpit takes on a comic topicality; here is one who would be wringing his hands with the best of them over evils of unemployment and social disquiet...

dislodging a laugh here, a silence there, and allowing this to ricochet into the audience. A significant part of his achievement is his excellent cast. David Rintoul plays the socialist prelate Morrell with a handsome balaclava of superiority that freezes on his face as the danger of his situation becomes clear...

poetically dishevelled Marchbanks—a covering cur of a man, who is a jitter of raw nerve endings yet is capable of standing on hidden depths of dignity.

Marchbanks' scenes with Maureen O'Brien's Candida are among the best in the play; here is the maternal flirt incarnate, a woman who reveals in her power without admitting to it. Her expression as she straightens Marchbanks' cravat or allows him to hand her rug to her is the epitome of warmth and knowingness.



Maureen O'Brien and David Rintoul

But then fear of unworthiness was not, it must be said, a weakness that can be laid at the door of the late, great GBS. Were he around to see this small but perfectly formed revival of Candida I wager he'd be smiling into his beard.

The brittle confidence of Morrell is laid bare in his confrontations with Rupert Graves

In the light of three such fine central performances Karen McCullen's foxy secretary Prossy and Nicholas Amer's comically vulgar Burgess fade somewhat into the background; by which no criticism is meant. There are no weak links to be found.

Arts Guide

Music/Monday, Opera and Ballet/Tuesday, Theatre/Wednesday, Exhibitions/Thursday, A selective guide to all the Arts appears each Friday.

December 5-11

Theatre

NEW YORK

Cats (Winter Garden): Still a sellout, Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically felicitous, but classic only in the sense of a rather staid and overblown idea of theatricality. (239 6222).

2nd Street (Majestic): An immediate celebration of the heyday of Broadway in the '30s incorporates gems from the original film like Siffelle OR To Buffalo with the appropriately brass and leggy hoofing by a large chorus line. (977 9020).

A Chorus Line (Shubert): The longest-running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions. (239 6222).

La Cage aux Folles (Palace): With some tawdry Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages, barely, to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (737 2626).

I'm Not Rappaport (Booth): The Tony's best play of 1986 won on the strength of its word-of-mouth popularity for the two older men Central Park benches who bicker uproariously about life past, present and

future, with a funny plot to match. (239 6200).

Big River (O'Neill): Roger Miller's music rescues this secondary version of Huck Finn's adventures down the Mississippi, which walked off with many 1985 Tony awards almost by default. (248 0224).

The Mystery of Edwin Drood (Imperial): Rupert Holmes's Tony-winning restoration of the unfinished Dickens classic is an ingenious musical with musical-hall tunes where the audience picks an ending. (238 6200).

CHICAGO

Pump Boys and Dinettes (Apollo Century): Facelifts look at country music and down-home country life with a good beat and some memorable songs, especially one played on kitchen utensils has proved to be a durable Chicago hit. (636 8100).

WASHINGTON

The Marriage of Figaro (Arena): Christopher Durang's latest swipe at domestic life and marriage has an autobiographical air as it dissects three generations of a contemporary American family. James C. Nicola directs a cast headed by Casey Biggs, Donna Snow and Thomas Anthony Quinn. Ends Nov 22. (329 2244, CC 379 8151/240 7200).

LONDON

Les Liaisons Dangereuses (Ambassadors): Christopher Hampton's masterly version of Laclos' epistolary novel is sexy, witty and wise, like a collaboration between Moliere and

de Sade. Howard Davies's sell-out pre-revolutionary production for the RSC has moved from the Pit with Alan Bates and Lindsey Duncan still battling and hitching over lovers and other riffraff. (836 8111, CC 838 1171).

Misalliance (Barbican): Rarely seen Shaw, and a much underrated play, given the full RSC treatment by John Caird, a Polish new woman crashing into the surrey conveyance in baritone in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Bjornson. Hal Prince's alert, affectionate production contains a superb central performance by Michael Crawford. A new, meritorious and palpable hit. (239 2244, CC 379 8151/240 7200).

Lead Me a Tenor (Globe): Ian Talbot leads the new cast in Ken Ludwig's fizzy comedy about backstage tribulations in Cleveland, Ohio, during a doomed 1932 tour of Verdi's Otello. A bright at the opera. (437 1592, CC 379 8433).

The Phenomenon of the Opera (Her Majesty): Spectacular but emotionally nutritional new musical by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Bjornson. Hal Prince's alert, affectionate production contains a superb central performance by Michael Crawford. A new, meritorious and palpable hit. (239 2244, CC 379 8151/240 7200).

2nd Street (Drury Lane): No British equivalent has been found for New York's Jerry Orbach, but David Merzlikin's top-dancing extravaganza has been rapturously received. (836 8106).

Kafka's Dick (Royal Court): Alan Bennett resurrects Kafka as a toroise in the living room of a contemporary dogeconomy researcher, an insurance salesman and a woman who is a strange and funny play about biography lying, in part, on the enlarged matter of a small member. (730 1745/1857).

Woman in White (Vaudeville): Alan Ayckbourn's new comedy has a brilliant performance by Julia McKenzie as a disaffected housewife visited on her own garden lawn by an imaginary ideal family. Bleak but funny, balled in some quarters as a vanguard feminist drama; but not put off by that. (836 8987/5645).

When We Are Married (Whitehall): Improbable, joyous revival of an English comic war-horse now with a new cast, but Bill Fraser returning as the tippy Falstaffian photographer. (530 7765, 838 4455, CC 379 8565/6433).

Starlight Express (Apollo Victoria): Andrew Lloyd Webber's roller-skating musical is a brilliant piece of movie magic, an exciting first half and a dwindling reliance on indiscriminate rushing around. Disappointing in some quarters as all influences, Pastiche score needs to be taken Andante. "Etwas langsam" or "Nicht zu langsam" to be read as remorselessly slow—most obviously the

final song, in which the eerie hurdy-gurdy lost its effect at Jerusalem's tempo. The few quick songs proceeded at something like normal pace, but cautiously, one realised why in "Mutt" where every one of the "lust" semiquaver passages was gulped—the required technique plainly isn't within this tenor's means.

Saleroom/Antony Thorncroft

A costly music party

There was a pleasant early Christmas present for one seller at Christie's Old Master drawings sale yesterday: a red and black chalk by the 18th century French artist François Boucher of a musical quartet was bought by the London dealer Basket and Day for £29,500, as against the top pre-sale estimate of £6,000. It is an elegant little sketch and was sought after by two keen bidders.

In contrast, what should have been the main lot, a portrait of a rosy cheeked boy by Liotard, was bought in at £27,000, well below a £40,000 estimate. It was drawn in 1773 on Liotard's second visit to London and depicts the son of Matthew Boulton, the celebrated ornamental manufacturer. It was the only major disappointment in an auction which totalled £779,548, with 7 per cent unsold.

Sotheby's had considerable problems with the more archaic items of Chinese works of art yesterday, making £337,982, but with a massive 49.6 per cent unsold. There are great worries about the provenance of many of the older tomb goods. Many were successes: Eshkenazi, the London dealer, paid £44,200, over four times the top estimate, for a bronze and silver backed mirror, 3 1/2 ins high, a large archaic bronze vessel of the 10th century was only just below its estimate at £39,800. A Tang horse, 2 1/2 ins high, did well at £23,100 and a Tang covered stembowl, sold for £22,000.

The final total for Sotheby's three session antiquities auction was £950,543, a very good result, very reasonable 13 per cent unsold. On Monday afternoon a marble sarcophagus, covered with unbreakable glazing and dating from the 3rd century, was sold for £36,300 as against a £10,000 top estimate, and a bronze headed mask of Sileus, of the early 1st century AD, of which only a handful are known to have survived, sold for £33,000.

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# INTERCOM

SOCIÉTÉ INTERCOMMUNALE BELGE DE GAZ ET D'ÉLECTRICITÉ  
Société Anonyme  
place du Troon 1, Bruxelles-Belgium

**NOTICE OF AN EXTRAORDINARY GENERAL MEETING**  
NOTICE IS HEREBY GIVEN that an extraordinary general meeting of the shareholders of INTERCOM will be held on Friday 19th December 1986 at 11.30 a.m. at the Registered Office of the Company, place du Troon 1, Brussels-Belgium, as the legally required quorum was not present at the extraordinary general meeting of 5th December 1985. The meeting of 19th December will deliberate validly on the agenda summarized below regardless of the number of shares being represented.

- SUMMARY OF AGENDA**
- AMENDMENTS OF THE ARTICLES OF ASSOCIATION**
    - Adoption of the Articles of Association to bring them in accordance with the Law of 5th December 1984, particularly in order to:
      - confirm the unlimited duration of the Company (art. 5)
      - authorize the Board of Directors, for a renewable period of 5 years, to increase the share capital, once or in many times, by a maximum amount of two thousand million francs, as well for cash as in kind or by transfer of shares, with the possibility to cancel the entire or part of the subscription rights of the shareholders in favour of all or part of the members of the staff including the members of the Executive Committee, and to specify the preferential right of subscription of the shareholders (art. 7)
      - authorize the Board of Directors, within the limits of the authorized share subscription of the convertible bonds (art. 13)
      - cancel the qualification in shares for directors and commissioners (art. 23 and 24)
      - mention the management report to be prepared by the Board of Directors (art. 40)
    - Adoption of the Articles of Association to bring them in accordance with the Law of 21st February 1985, in order to:
      - mention the appointment of one or more commissioners (art. 24)
      - authorize the possibility to appoint one or more deputy auditors (art. 25)
    - Other amendments of the Articles of Association the most important being:
      - the possibility to transfer the registered office, and its transfer to run in Belgium (art. 3)
      - the appointment as director of a period of 2 years (art. 14)
      - the modification of the power of the general meeting (art. 26)
      - the appointment of the date of the general meeting which will be held on the second Friday of May as far as this day is a working day (art. 27)
    - Modification of the wording of the Articles of Association so as to improve and update the articles, adaptation of the numbers.
    - Adaptation of the Finnish part of the Articles of Association to the new terminology in accordance with the Law of 26th May 1983.
  - FINAL ELECTION OF A DIRECTOR**

**Notes:**  
Holders of shares entitled and wishing to attend or be represented at the meeting should, at least six days before the day fixed for the meeting, deposit a certificate of their holding by an authorized depository at one of the following banks:  
-MILANI BANK plc, International Private Banking, Woodwood House, 15, Cannon Row, London W1V.  
-BANQUE BELGE LIMITEE, 2, Rue de la Loi, Brussels.  
-BANQUE PARIBAS, 100, Wood Street, London EC2.  
-BARINGS BROTHERS AND CO. LIMITED, 1, Leadenhall Street, London EC3.  
-HILL, SAMUEL AND CO. LIMITED, 100, Wood Street, London EC2.  
Thereupon an admission card will be issued to them. A member of the Company entitled to attend and vote may appoint a proxy or proxies to attend, and on a poll to vote, in his stead. Such proxy must be a member.

# Jim Jones reports on the low ebb of confidence among Johannesburg industrialists

## S African cement cartel gives little comfort

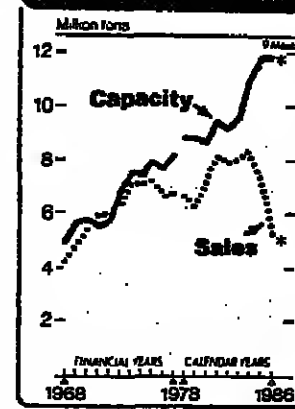
SOUTH AFRICA'S longer-term economic malaise is well summed up in the state of the R500m (\$157m) turnover cement industry. It is dominated by a cartel of producers; government is tinkering ineffectually with the industry's operating environment and regulations; confidence is affected by persistent rumours of divestment; large quantities of production capacity—some newly new—are in mothballs; capital spending plans are non-existent and likely to remain that way for several years; and demand from the industry's principal customers is responding sluggishly to economic stimulation from Pretoria.

Like many other industrial sectors, the South African cement industry is exclusive. The three players—Pretoria Portland Cement (PPC), which is a subsidiary of the Barlow Rand group, Anglo-Alpha, which is controlled by Holderbank, the Swiss group, and Blue Circle, which is jointly controlled by Blue Circle Industries of the UK and Gencor, the big mining house—have openly operated as a tightly managed cartel since 1971.

PPC has 45 per cent of the market, Anglo-Alpha has 35 per cent and Blue Circle 20 per cent. In addition, they jointly own Natal Portland Cement (NPC), which operates a small factory in Natal. The companies claim, with some justification, that the cartel has benefited customers. Cement factories need to be located next to limestone deposits, and the most suitable ones lie in the northern Cape, the western and eastern Cape, the western Transvaal and south Natal—all remote from the country's main industrial areas.

Within the constraints of market share, the cartel ensures that customers are supplied with cement from the nearest

S. AFRICA: CEMENT



factory which, in turn, ensures that transport costs are minimized. On the other hand, the cartel has probably helped to exclude newcomers from the business. The last company to enter the South African market was Holderbank, and it came into the country half a century ago.

Three years ago the Government lifted price controls on cement. Now it is preparing to prohibit the producers' cartel. That does not seem to worry the companies since formal agreements will inevitably turn into informal ones. Mr Trevor Coulson, Blue Circle's managing director, believes that when the cartel is abolished one price leader will emerge, as is the case with many other South African industries, and that it will set prices which will be followed by the others.

The cartel arrangement did help combat dumping of Japanese cement in Natal last year, yet it has been largely powerless to protect the producers from the worst recession in decades. At the start of 1986 the industry had an installed capacity capable of 11.8m tons of cement a year, but it does not expect to operate at much more than 60 per cent of full capacity for the year as a whole.

All the wet process kilns are closed, and they will be the last to re-open as they are comparatively old and their operating costs are greater than those of dry process kilns. The industry's capacity problems were thrown into relief in June 1985, when PPC commissioned its 600,000 tons a year Dwaalboom plant and immediately mothballed it.

Blue Circle is the worst hit in terms of capacity utilisation. It commissioned a 1.1m tons extension to its Lichtenburg factory in June 1985 and immediately put parts of it and the old plant into mothballs.

is hampered by an oversupply of white housing.

White emigrants exceed while the general lack of confidence has persuaded white South Africans to steer clear of buying fixed assets. The mood will almost certainly change, but it is not clear when that will be. Earlier this year the Government announced plans to push about R750m into economic housing for black people.

That sum does not particularly impress the cement producers. According to industry figures, residential housing construction absorbs only about a quarter of the country's cement production, so the Government's house spending plans are probably too narrowly focused to have a great effect on the cement industry.

Nor do the producers believe that all of the ambitious engineering projects announced by the government in recent months will necessarily have any appreciable early effect on cement sales. The Highlands Water Scheme, which will divert rivers rising in Lesotho through a series of dams and tunnels from Lesotho to South Africa's rivers, and the Mossel Bay off-shore gas project, will provide some demand for cement. However, that demand will be spread over ten years or longer.

As Mr Coulson sees it, a general economic recovery which revives construction on a broad front is needed to lift cement demand to a level at which the producers could return large parts of moth-balled capacity to production. But that, he believes, will certainly not happen in the next 12 to 24 months.

Mr Coulson's views are echoed by Mr Pretorius who puts the R4m Highlands and the R4m Mossel Bay schemes into perspective. Each of them is budgeted at less than a new

thermal power station. The Highlands scheme will start only two or three years from now and first-phase construction will be spread over seven years. Industry executives agree that no further expansion of capacity will be planned until annual production reaches at least 8m tons. The industry has 27 kilns available for production of which 20, representing 90 per cent of total capacity, are dry process and the remainder wet process. The average age of the dry kilns is 11 years.

The recession has made the industry far more cautious than before. It wants to see a real recovery in the construction industry and certainty over long-term projects, such as road construction, before committing itself to new plant. The last round of expansion, which culminated with Dwaalboom's immediate moth-balling, was planned back in 1980 when the industry was continually operating at more than 85 per cent of production capacity and the building and construction industries persistently and ominously warned of cement shortages.

Those were the days when gold was briefly touching 8000 an ounce, economic forecasters were predicting that the world recession would pass South Africa by, the cement producers were exporting to pre-Khomelini Iran and the local construction industry was expecting a boom in house building for black South Africans.

Gold's decline and the Government's ill-fated anti-inflationary austerity measures killed confidence. Now attention is focused on Blue Circle. Its British parent has already put its Australian affiliate up for sale and seems likely to follow suit by divesting from South Africa. Gencor and its subsidiaries have options over the British parent's South African shareholding.

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JOB

How organisations lose touch with reality

BY MICHAEL DIXON

"BEWARE," said the poster in big red letters.

The sketch below showed a bespectacled pin-striped gent with bowler hat, rolled umbrella and official briefcase. He was looking indignant. Trying to whisper in his ear was another man, bare-headed and dressed not unlike a typical taxpayer.

"People outside your department may sometimes ask you for information about your work. Do not answer them!"

The poster just described was prominently on show in the offices inhabited by Britain's Department of Education and Science in the late 1980s. When the department later moved to new premises the poster was evidently left behind.

But if the American historian Arthur Schlesinger is right there never was nor will be need for a warning like that to be displayed in the offices of bureaucracies, governmental or otherwise. For he claims that while the staff of such organisations will leak information if they think it helps their cause, in other respects their urge to keep things secret is more than just an instinct.

His words ring so true that the urge for secrecy and its not always productive consequences seem to cry out for inclusion in the laws of organisational stupidity, the first 16 of which were outlined in this column on September 4 and October 29.

My inquiries into the "imperative," and its associated concentration on appearance to the neglect of reality, persuaded me that its root lies in the idea that bureaucracies are an evolutionary stage above other types of organisation.

The doings of the more primitive kind tend to be determined by the judgments of fallible human individuals whose hearts are apt to rule their heads. But bureaucracies are supposed to operate according to virtually scientific principles and procedures laid down in advance, which their staff need only to follow precisely and dispassionately to do their jobs.

As a result they become so preoccupied with the operations of the internal system that they assume that its rules apply everywhere. Provided they are following the ordained procedures, no one outside the organisation has a right to interfere.

Hence the law of organisational stupidity entitled the Bureaucratic Blinder. It says: Contact with reality decreases

as impersonal rules replace individual responsibility.

An example of how the law's effects can riddle an organisation from top to bottom has been presented to me over the past few days by British Rail.

The saga began when I arrived at my local station three minutes early for my train to work—a journey scheduled to take under half an hour. Since reporting staff on morning newspapers start and finish later than most people, I qualify for a return ticket at a cheap rate. The booking office has two ticket windows. Only one was open although rail workers were standing around inside apparently doing nothing and a lengthy queue was waiting to be served.

About six of us were still without tickets when the train drew in, most unusually, on time.

On arriving at London's Cannon Street station I asked to be supplied with the return ticket I had been unable to obtain at the outset. But the official at the station barrier replied that I could not have the cheap rate because "not having time to get a ticket is no excuse."

Since no one had said such a thing to me since my school days, I was somewhat nettled. So I wrote to Mr Chris Green, the head of the relevant section of British Rail who is reputedly an expert in marketing and communications, inquiring why

he had not communicated to his staff that the customer needs no excuse.

A fortnight later I received a reply, not from Mr Green himself, but from the regional customer services manager. He explained that, except on Monday mornings, only one ticket window was open at my local station "as this is appropriate for the usual demand." The "revised excess fare arrangements, which have been widely advertised" banned the issue of cheap returns to passengers failing to get them at their starting point unless the station was not issuing tickets at all.

If I felt that the ticket queue was excessive, I might appeal with the facts to the local area chief for a refund. Otherwise, while the customer services manager could not condone the barrier official's rudeness in telling me that not having time to get a ticket was "no excuse," the fact was that it was no excuse.

There could surely be few better instances of the Bureaucratic Blinder in operation. The reality is that the accustomed procedures of British Rail do not enable it to provide an efficient ticket-sales service. But since—when viewed from the inside—the internal rules cannot be wrong, the only way to counter the inefficiency is to cover it up by ruling that it is the external world's fault.

The trouble is that, although it is evidently very easy for organisations to become subject to the law, they do not seem to be able to get free of it without considerable pain.

Oddly enough, just before the ticket saga I was talking to the personnel director of one concern which appears to have escaped: Jaguar Cars. He said that the company as a whole had now learned that the external customer's wants override internal convenience, but only at the price of losing 40 per cent of the workforce. One wonders how much it will cost British Rail to absorb the same lesson.

Go getter

HEADHUNTER Tony Neville seeks a director of business development for an international financial group with more than 200 offices in 50-plus countries. As he may not name his client, he promises to abide by any applicant's request not to be identified to the employer at this stage.

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The group is one of Europe's largest, best-known and most successful names. Its London operational office is responsible, among other duties, for cash management of funds generated by a number of UK subsidiaries, as well as for the international treasury function. We are looking for a financial assistant with a relevant qualification, mid to late twenties, to work with the Financial Officer in these areas. The position requires regular contact with many major banks and offers enormous opportunity for high level work. Ideal candidates should have at least one year's experience in international treasury work, and be looking for career development within the company. The benefits package includes unusual and attractive elements. We will be moving quickly on this assignment, so please ring Malcolm Lawson, or write (Reference LC 6250) with a telephone number for immediate interview arrangements.

13/14 Hanover Street, London W1R 9HG. Telephone 01-493 5788. Link City Search & Selection Ltd.

Shepherd Little & Associates Ltd

COMPANY SECRETARY

Our Client is an established British bank who now have an opening for an experienced Company Secretary. Applications are invited from ACIS qualified people who are currently working as Company Secretary's preferably in a banking environment. Duties will include all aspects of Company law, oil statutory returns, premises (leases and insurance), keyman policies and also acting as secretary to various committees including the pension fund. This prestigious position offers an excellent opportunity to a self motivated professional.

Please contact Brenda Shepherd

OPERATIONS - SETTLEMENTS to £30,000

If you are ready to move up to one of the City's leading firms to take advantage of the increased opportunities they can offer, we are currently searching for at least three capable securities/bond settlements officers. You should; be in your late twenties or early thirties, seeking early promotion opportunities, be an enthusiastic motivator of staff, and experienced in international or U.K. equities, U.K. gilts or bonds.

In our opinion these three career openings may well be amongst the best available in the City early in 1987.

Please contact David Little

Ridgway House 41/42 King William Street London EC4R 9EN Telephone 01-626 1161

BADENOCH & CLARK

INVESTMENT MANAGEMENT/RESEARCH

£. Excellent Our client, the London-based Investment Management arm of a major U.S. bank, is seeking a talented individual to join its international equity management team. Interested applicants should be able to combine abstract analysis of International Stock Markets and currency fluctuations with a practical hands-on approach to strategic market and stock selection. Ideally, the successful candidate will be a maths or economics graduate with a strong statistical ability and P.C. fluency, as well as market experience. This represents an excellent opportunity for career progression and remuneration will prove particularly attractive to the right candidate. Please contact Christopher Lawless, Stuart Clifford or Hilary Douglas.

CORPORATE FINANCE

Our client, a leading Accepting House, is looking for high calibre graduate Solicitors or Chartered Accountants to join their teams, in an advisory capacity on a full range of corporate finance transactions. Candidates will be in their mid 20's and have minimum qualifications of an upper second class degree and first time passes at professional examinations. They will also have to demonstrate an ability to liaise with clients at all levels of seniority and to give credible, professional advice. For further details please contact Tim Clarke ACA, Jon Michel or Robert Digby (who can be contacted outside office hours on 01-870 1896).

Financial Recruitment Specialists 16-18 New Bridge St, London EC4V 6AU Telephone 01-583 0073

Market Research Analyst

- to meet the challenges of the new electronic market place

Our computerised information services need to be constantly developed to meet the new and changing demands of the investment community. They are an essential feature of day-to-day business and, in what is a highly competitive area, we aim to remain in the forefront of information and communications technology. To achieve this, our priority must be to enhance current services, to research new markets and investigate new market opportunities.

We now seek to strengthen our Research team by the appointment of a Market Research Analyst who will be

personally responsible for a number of projects, and will have experience in either of the following areas -

FINANCIAL With sound experience of working in the financial sector

TECHNICAL With a good knowledge of technical developments related to information systems and services

You will be 25+, a graduate in an analytical discipline, and have at least two years' experience in Market Research or a similar field. You must have the ability to work without supervision and to understand user requirements and express them objectively and clearly.

This is a first-class opportunity to develop your career within an exciting and demanding environment. There will be a competitive salary and the benefits package includes a fully-paid season ticket, BUPA, non-contributory pension scheme and subsidised lunches.

Please apply with a full c.v. to Jane McCartney, Senior Personnel Officer, Information Services Division, The International Stock Exchange of the United Kingdom and the Republic of Ireland Limited, Old Broad Street, London EC2N 1HP.



The following Accountancy Appointments will be appearing Tomorrow:

- Finance Director
Financial Management
Company Accountant
Financial Accountant
Financial Controller
Group Company Director
Cost & Management Accountant

... and many more!

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER LONDON - FRANKFURT - NEW YORK

Compensation and Benefits Manager

£32,000 - £35,000 + car + benefits

My client, a major international banking group, requires a specialist to manage their complex compensation and benefits programme. The successful candidate will have had wide experience and knowledge of personal taxation both in the UK and US. An up-to-date knowledge of UK pensions legislation will also be an advantage.

The objective will be to manage a department of four professional Compensation and Benefits Analysts and to ensure that the organisation maintains the most effective packages for its UK and expatriate staff.

Interested candidates should send a full c.v. to Tom Kerrigan, Tom Kerrigan Associates, 20 Wormwood Street, London EC2M 1EQ.



RECRUITMENT CONSULTANTS

BIG BANG!

is your view negative or positive? Europe's leading brokerage still has a limited number of positions for 25-35 year olds, ambitious individuals. Trainee brokers will receive full professional training and rapidly rising remuneration. CALL DAVID CONNELL ON 01-497 8530

FINANCIAL ADMINISTRATOR

For busy City church. To be responsible for all aspects of the church's finances from bookkeeping to being a trustee. Full professional training and rapidly rising remuneration. CALL DAVID CONNELL ON 01-497 8530

VENTURE CAPITAL

Preclude is an independent venture capital fund backed by major city institutions. Situated in the Science Park in Cambridge we make start-up and early stage investments in technology-based projects using a 'hands-on' approach. We now seek a further executive to join our team. Aged about 40, the ideal candidate would have: commercial experience, having run a business or substantial department or subsidiary; a technology background, preferably in the physical sciences.

- A clear understanding of financial management and control
Some experience in venture capital investment
Good interpersonal skills
Preclude offers hard work, a competitive salary, a benefits package (including car), and equity to enable sharing in our success. Please send a full CV in strict confidence to: Dr Robert Heath, Managing Director, Preclude Technology Investments Limited, The Innovation Centre, Science Park, Milton Road, Cambridge CB4 4GF



PRECLUDE TECHNOLOGY INVESTMENTS



## International Equities: Research and Sales

SBCI is the London-based investment banking arm of Swiss Bank Corporation. It has enjoyed exceptional growth since its foundation in 1980 and its operations now extend to New York, Tokyo, Frankfurt and other financial centres; an office will shortly be opening in Amsterdam. Backed by the financial standing and capital strength of SBC we aim to play an increasingly important role in the global securities market. The bank has recently strengthened its equities capability in the Far East, and is now seeking a number of experienced analysts and salespeople to increase its penetration of the French, Dutch, German and Swiss markets.

- Applicants for the Analyst positions should have a minimum of two years' experience following their particular market, with both verbal and written fluency in the language concerned.
- Applicants for the Sales positions should also have a minimum of two years' experience which should have been gained either in one of the relevant European markets, or through servicing the requirements of continental European institutions for UK or US stocks.

There are excellent prospects for career progression. Remuneration, which will include a first class range of investment banking benefits and the opportunity to earn a substantial bonus, is negotiable.

Those who wish to apply should write, enclosing a curriculum vitae, to Alexander Campbell, Manager, Swiss Bank Corporation International Limited, Three Keys House, 130 Wood Street, London EC2V 6AG.



**Swiss Bank Corporation International Limited**

## Strategic planning

An important appointment within Lloyds Bank.

Acquisitions, divestments, new investments and other major decisions at corporate level are central to the future development of Lloyds Bank.

Influencing these decisions through project appraisal and analysis is a responsibility of the Strategic Planning Unit.

We are looking to strengthen our high quality, City based Planning Team with an additional Manager or Assistant Manager. The level of the appointment will depend on the experience of the individual.

An MBA with two to four years practical work experience and fluency in corporate finance and valuation analysis is the most likely profile.

Success will be recognised and rewarded with rapid promotion and subsequent career development opportunities within other areas of Lloyds Bank's world-wide operations.

A commensurate salary is offered plus a full range of valuable benefits.

Please write, enclosing a copy of your CV and current salary, to:

Peter Baresau  
General Manager  
Strategic Planning Unit  
Lloyds Bank Plc  
Bow House  
74 Cheapside  
London EC2V 6GE.



**Lloyds Bank**

A THOROUGHbred AMONGST BANKS.

## ASSISTANT TREASURER

The Woolwich has taken a leading role in establishing the presence of building societies in the sterling markets. With the increasing importance of wholesale funding and the further opportunities arising from the 1986 Building Societies Act, we intend to develop the range and scale of our operations even further.

These plans will require the full participation of an Assistant Treasurer who can develop our Treasury function. Our requirement is for experience of swaps, futures and options, probably in connection with the sterling capital markets and preferably with some knowledge of currencies.

Candidates should be educated to degree standard, but formal qualifications are less important than experience and potential. Age is also not of prime importance although the ability to work as part of a small team and to manage the function in the absence of the Treasurer will be essential.

In return for your expertise we can provide an attractive remuneration package with the excellent benefits you would expect from a leading financial institution.

If you feel you have the qualities we are looking for, please contact our Treasurer, David Glozier, on 01-854 2400 extension 5460 for an informal discussion or send your CV to Simon Morgan, Senior Personnel Officer (Head Office), Woolwich Equitable Building Society, 30 Erith Road, Bexleyheath, Kent, DA7 6BP.



## LEK PARTNERSHIP

The LEK Partnership is a rapidly-growing international strategy consultancy.

We are currently seeking several highly-motivated, young graduates to work as Associates in our London office. The ideal candidate will have proven numerical and analytical skills and an outstanding academic record, preferably in the field of Business or Economics.

The ability to speak Swedish fluently is essential and knowledge of other European languages would be a considerable advantage. In addition, an understanding of Swedish industry and proven leadership ability would be highly desirable.

Compensation for successful candidates will reflect the quality of the individuals and the demanding nature of the work.

Interested candidates should send their cv. to:

Sarah Murray  
LEK PARTNERSHIP  
The Adelphi Building, 1-11 John Adam Street  
London WC2N 6BW

## OPTIONS TRADER

ATTRACTIVE SALARY + BENEFITS

A major international trading company requires a highly motivated person with at least four years' experience in Options or Bullion Trading to be based in London. The successful applicant will be fluent in English, French and German, possess high level trading and marketing skills and ideally be aged 25-30. An attractive remuneration and fringe benefits package is negotiable.

Please apply in confidence to Box A0388  
Financial Times, 10 Cannon St, London EC4A 3DF

## Treasury Assistant

...career development for a young Graduate London W1

This appointment is to join a small, professional treasury team in the Head Office of the Courtaulds Group in London. Responsibilities will include:

- systems development relating to foreign exchange, investments and borrowing, electronic banking and data networks;
- analysis of future information needs and the use of internal and external computer resources to meet them;
- assistance in foreign exchange and money-market dealing;
- assistance with ad hoc treasury projects.

Candidates should be numerate, have a background in systems analysis and/or the treasury function and have the ability and confidence to become an effective member of a closely-knit team. The position would suit a young graduate wishing to progress in the fields of systems, treasury or general finance.

An attractive salary will be backed by a range of large group benefits including relocation assistance where appropriate.

Whilst interviews will be held in London, in the first instance, please write with personal and career details, including current salary, to: A. G. Beaumont, Group Management Development Department, Courtaulds PLC, PO Box 16, Foleshill Road, Coventry CV6 5AE.

**COURTAULDS**

## Account Officer

The AAA rated Swiss Bank Corporation is one of the largest banks in Switzerland with a major presence in international financial markets. Our reputation is for excellent service and professionalism.

The City based London Office requires an Account Officer to expand the bank's commercial business in the United Kingdom with companies of Scandinavian and Benelux origin. Responsibility is for marketing and management of the portfolio in this new area of activity for the bank.

Candidates should have at least 2 years' relevant experience with an international bank or similar organisation.

Salary is negotiable plus excellent banking benefits.

Full curriculum vitae to Christopher Jansen - Vice President - Personnel.



**Swiss Bank Corporation**

89 Gresham Street, London EC2P 2BR

## General Manager

up to £40,000 pa

### Can you really manage people and change?

As one of the key and highly visible arms of The Stock Exchange, the Quotations Department is central to the regulation of the market and the protection of investors. It is being developed and reorganised.

The Department is responsible for the admission of companies to listing and the continual update of information likely to affect share values of listed, USM and Third Market companies, thus controlling compliance with listing requirements. These are highly specialised activities which already have excellent policy and technical support and employ 125 professional and administrative staff.

We now need an outstanding manager of people to drive the Department's activities forward.

This is an opportunity to make a significant contribution to the effective management and overall promotion of this Department, joining the management team at a senior level.

You are likely to be aged 35-45 and a graduate and you must have a proven track record of general managerial achievement, particularly in change or development situations, gained in a

large financial, industrial or commercial enterprise. Your skills in organisation, control and communication will enable you to take up a key role in the department in a period of evolving global financial markets.

Salary will be negotiable to £40,000, plus car, non-contributory pension scheme, six weeks' holiday, travel assistance and private health scheme.

Please write in strict confidence with full career details to:

Mrs Rhianon Chapman, Head of Personnel,  
The International Stock Exchange of the  
United Kingdom and the  
Republic of Ireland Limited,  
Old Broad Street, London EC2N 1HP.



**THE STOCK EXCHANGE**

A market in progress

## Hoggett Bowers plc

Executive Search and Selection Consultants

**CITY DIVISION**

### Convertible Eurobond Trader

£ Neg

Well established institution in the City seeks an experienced Eurobond trader to work as part of a team both originating and communicating ideas to clients re convertibles. With the support of a team of Economists this position represents an excellent opportunity to be a leading salesman in the Convertible Eurobonds market.

### Documentation Negotiation

c £40,000

A Major North American Bank wishes to meet an exceptional individual to join its Capital Markets' area. The appointee will be involved in Euro-Commercial Paper execution and must have sound previous experience of negotiating and formulating documents. This is an exciting and pressured role.

### European Agency Dealer

£ Neg

Leading City Stockbroker with a very strong presence in the International Markets seeks a European Agency dealer to be responsible for providing clients with the best execution of any deal in European Stocks. For this position applicants must have knowledge of the European market and experience of dealing with European counter parties.

### Fund Manager

£ Neg

The International Division of a major Investment Bank which has substantial funds under advisory and discretionary management, seeks an additional fund manager for the US team. Responsible for deciding sector strategy and stock selection, applicants will have investment experience including two years in the US equities section. Salary will be highly negotiable, according to age and experience.

### Marketing Officer

c £30,000

Excellent opportunity has arisen within a major European Bank for a highly motivated credit officer. Responsible for a portfolio of predominantly UK companies, you will also have responsibility for business development which will include the marketing of new products. Prospects are outstanding for the successful applicant.

### Manager - Gilts Settlements

c £20,000

Extensive knowledge of government securities, good leadership qualities and driving ambition are the requirements for this key post in a top US Investment Bank. Supervising several members of staff in a hectic department, the ability to work to deadlines is essential.

### Investment Analyst

£20,000

Prestigious UK Merchant Bank is seeking to supplement its research team with analysts who are currently working in a similar capacity. Ideally you should have specialist knowledge of a particular sector and be looking to move into a more general analytical role. Career prospects are excellent with this market leader in investment.

### Bilingual Graduates

£16,000

We would be interested to meet graduates with up to 2 years' experience in a banking or stockbroking environment, who are keen on entering either into a credit/marketing role or into Investment Analysis. Knowledge of a second European language is essential as both areas involve contact with overseas clients.

01-588 4305/6 Moorgate Hall, 153/157 Moorgate, LONDON EC2M 6XB.

## Major opportunity for STOCKBROKER (U.S. Securities)

Age: 35-55+ £ negotiable plus equity opportunity London

Our Client, a small, highly profitable firm dealing on the American stock market for a number of blue-chip institutions, is seeking an experienced Stockbroker.

The successful applicant would be:

- Currently generating annual commission of around \$500,000.
- Probably working for one of the large U.S. houses.
- Expected to service his own clients.
- Eligible for a large % of S commission and for gaining equity in the firm itself.

If you meet these qualifications and are interested in such an opportunity, please contact Alastair Murray on 01-489 0899 for a preliminary and completely confidential discussion, or write to him at:

Portfolio Communications Ltd.  
6 Giltspur Street, London EC1A 9DE.

SHIRE TRUST

## FOREIGN EXCHANGE DEALER

Shire Trust Limited is a newly formed Licensed Deposit Taker which is majority owned by CIC, a large international French banking group. Shire's policy is to develop long term relationships with medium-sized companies, especially outside London. A principal activity is the provision of treasury management services.

We are looking for a foreign exchange dealer to strengthen our treasury team. Candidates will have had three or more years' FX trading experience and should be at least in their mid-twenties. They will have a sound knowledge

of the interbank market and of new instruments including options, futures and FRAs.

This is an exciting opportunity for a dealer who is looking to widen his or her knowledge and experience, and who is keen to join a small team in a growing business. The ability to communicate well with clients is essential.

An attractive salary is offered plus the normal banking benefits. Applications should be sent to Ken Kench, Shire Trust Limited, 24 Austin Friars, London EC2N 2EN. Telephone: 01-256 8711.



# USS

## ASSISTANT INTERNATIONAL PORTFOLIO MANAGER

The Universities Superannuation Scheme is seeking to recruit an assistant overseas fund manager to join its small and successful investment team which is responsible for funds of close to £2 billion.

The successful candidate will work closely with the Overseas Fund Manager in formulating and executing the Fund's international investment strategy in all major equity markets outside the U.K. Responsibilities will include portfolio management, company analysis, and dealing.

The position represents an outstanding opportunity for a highly motivated individual wishing to develop his or her investment skills across a wide range of markets. Preferably, applicants will be aged between 24 and 30 and have at least two years' full-time experience in either U.K. or international fund management.

Applicants should write enclosing a full CV and details of present responsibilities to:

J. C. Spink, Esq, U.S.S. Ltd  
5th Floor, 48-50 Cannon Street, London EC4N 6JJ  
All applications will be treated in the strictest confidence

**YOUNG BANKER**  
for  
**CAPITAL MARKETS**  
£15,000-£20,000  
Aged 23-26

First Interstate Capital Markets Limited, is the international Merchant Banking arm of the First Interstate Bank System, which is ranked 9th in the US in terms of assets. Further expansion in London means that we now need a Young Banker to join the Corporate Finance group to work closely with two Associate Directors in the areas of primary syndication and secondary market trading of loan assets. Previous experience in these areas although desirable is not necessarily required.

You are likely to be a graduate with 2 years' demanding banking experience gained in an international banking environment. It would be an advantage to have had credit and placement exposure and to have been through a major US bank training programme.

You will need to be quick-witted, and have the attributes to move steadily through to the sharp-end. With us, you will also have the opportunity of liaising with clients, lawyers and other institutions as well as direct contact with the banking community. This is an excellent opportunity to enter the Capital Markets area and to develop your banking career. Apart from an excellent salary, there will also be a full range of banking benefits.

Please write with full cv to:  
Miss Sharon Ayre, Personnel Manager,  
First Interstate Capital Markets Limited, 6  
Agar Street, London WC2H 4HN  
**First Interstate  
Capital Markets Limited**

### CALIBRE CVs LIMITED

Professionally written and produced curriculum vitae documents and accompanying letters of application.

For further information and company brochure: Tel: 01-580 2959/7889 31 Riding House Street London W1P 7PG

### FUND MANAGERS ASSISTANT

c £13,500 + BONUS  
A top city stockbroker requires motivated people interested in pursuing a rewarding career in Fund Management. Applicants preferably will be graduates with two years' stock-broking experience ideally within a private clients department and also be studying to become a registered representative. Benefits include guaranteed 10% bonus, subsidised mortgage, BUPA etc.  
Tel: Angus Watson on 01-626 8524  
MONUMENT PERSONNEL CONSULTANTS  
White House, 15 Fish Street Hill London EC3

Major U. S. Bank  
A 'start-up' opportunity in the mortgage sector for an ambitious executive

## HOME LOANS MANAGER

The Client: one of the world's largest most successful, and well known banking groups, with its Home Loans division as the spearhead of a major new consumer banking group.

The Challenge: to manage the inception and development of mortgage business; to manage the marketing, product development and funding issues; to take a direct part in developing corporate and city contacts; and ultimately to explore the potential for other consumer banking products.

The Candidate - Working in a bank, building society or related financial institution the ideal candidate is an 'all-rounder' with proven skills in marketing and product knowledge, but also with vision and the strategic awareness to manage and direct a new business in a fast changing market.

The organisation has committed impressive support and resources to the operation, and rewards for this individual will be in line with that commitment, including the normal banking benefits of mortgage, car etc..

Interested candidates should contact Kevin Byrne on 01-628 4200 (evenings 076382 728) or write enclosing a detailed curriculum vitae. All applications will be treated in the strictest confidence.

2 London Wall Buildings, London Wall.

**BBM**

London EC2M 5PP. Tel: 01-628 4200

ASSOCIATES

CONSULTANTS IN RECRUITMENT

## Shepherd Little & Associates Ltd

Banking Recruitment Consultants

### COMPLIANCE EXECUTIVE

Recent revelations in the city have focused attention amongst leading firms on the need to attain higher standards of self regulatory control.

To meet these demands we are assisting two of our Clients in identifying suitable candidates for such senior policing roles.

Governing criteria:-

- Maturity
- Well versed in the workings of the U.K. Stock Exchange and its disciplines.
- A broad overview of international securities markets and their control procedures.
- The ability to rapidly acquire technical expertise in all operational areas.
- Highly developed interpersonal skills.

To underline the authority being vested in the Compliance Executives, high remuneration packages have been indicated.

Please contact David Little or Paul Trumble

Ridgway House 41/42 King William Street London EC4R 9EN  
Telephone 01-626 1161

## Business Analyst

Business Development Group



PA Technology is one of the world's foremost organisations dedicated to all aspects of new product and process development, with laboratories in the UK, the USA, Australia and Belgium.

The Corporate Business Group is concerned with the evaluation of new business opportunities and concepts for PA Technology and its clients worldwide, and is seeking a Business Analyst to assist in expanding the activities of this Group. The post will be based at the Cambridge-Laboratory and will present opportunities for travel outside the UK. Fluency in European languages would be an asset.

Applicants should be able to demonstrate a high level of academic achievement together with proven practical experience in both scientific and financial disciplines. Familiarity with

financial modelling and investment analysis procedures will be essential, as will be a rapid grasp of strategic issues in new high-technology businesses.

Suitable candidates will be graduates, in their 20s or early 30s, able to take advantage of the stimulating and challenging environment offered. Salary will be competitive and unlikely to present a problem.

Please write, giving your career details to date, to Mrs CM Bradden, Business Development Group, PA Technology, Melbourne, Royston, Herts SG8 6DP. Tel: Royston (0763) 61222.



PA Technology

## PHILLIPS & DREW

To cope with expansion, Phillips & Drew are looking to recruit:

### MARKET MAKERS EQUITY SALES STAFF TRADED OPTIONS STAFF

Since the Big Bang, we have significantly increased our share of the UK Equities market. We are committed to providing a comprehensive service of Research, Sales and Market Making to our clients. Our parent, Union Bank of Switzerland, has the largest market capitalisation of any bank in Europe.

If you have the relevant experience, and are aged 25-40, we would like to hear from you. An excellent package will be offered, including a competitive salary, performance-based bonus, mortgage subsidy and other first-class benefits.

Please contact Tim Brown on 01-628 4444 for further discussions, or write to him at:

**Phillips & Drew**

A MEMBER OF UNION BANK OF SWITZERLAND GROUP

120 Moorgate, London EC2M 6XP. Telephone: 01-628 4444.

## Unique Opportunities - fast growth international securities

This recently established City-based company provides a full range of stock/share sales, information and market making facilities for the private and institutional investor. Marketing led, the company has implemented an extensive advertising/sales support programme and to meet the commitments of continued growth, a number of proven professionals are required in the newly-created positions of:

### Direct Sales Manager Institutional Sales Person Market Maker - Equities

Your experience should encompass a knowledge of financial institutions and the securities business, including the USM/OPC markets. Highly motivated and able to work on your own initiative, you will enjoy the autonomy of setting your own direction. Rewards are negotiable and will be designed to attract the best. Please write, enclosing your cv, indicating which post you would like to apply for and stating any companies to whom your application should not be forwarded, to:

Julia Parkin, Riley Advertising (London) Limited  
Rex Stewart House, 198 Hammersmith Road  
London W8 8BS. Please quote Ref: FT/JP

ABERDEEN BIRMINGHAM BRISTOL EDINBURGH GLASGOW LIVERPOOL LONDON MANCHESTER NEWCASTLE NOTTINGHAM

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### INVESTMENT MANAGER

Due to expansion a prestigious City Fund Managers require an Investment Manager for their UK Unit Trust. Applicants will probably be aged 23+ with one to two years' relevant experience in a stockbrokerage or an institution. The salary is neg. at £18,000. Benefits include Bonus, BUPA, Free Lunch, etc.

Tel: Alex Forbes 01-626 8524  
MONUMENT PERSONNEL CONSULTANTS  
15 Fish Street Hill, London EC3

## EXCO CAPITAL MARKETS LIMITED

is seeking to recruit

### EXPERIENCED STAFF IN OFF BALANCE SHEET MARKETS

who are interested in joining an expanding forward thinking team, broking, Interest Rate and Currency Swaps, Caps and Floors, Futures and Options

Applications are particularly invited from anyone involved in:

### STERLING INTEREST RATE SWAPS

WITH ESTABLISHED CONTACTS IN THE FOLLOWING AREAS:

### LOCAL AUTHORITIES, BUILDING SOCIETIES, CORPORATES

Write in strictest confidence to:  
Graham Kidson, Managing Director  
Exco Capital Markets Limited  
Milestone House, 187 Cannon Street, London EC4N 5AY

## PORTSMOUTH POLYTECHNIC

### HEAD OF COMMERCIAL ACTIVITIES

Ref: 109b

The person appointed to this new position will be responsible for the development of the Polytechnic's commercial activities in accordance with the provisions of the Further Education Act 1985. Applicants should have substantial commercial and financial experience, and be professionally qualified to degree level.

Experience of Institutions of Higher Education would be an advantage.  
Salary: £19,638-£21,639

Application forms and further details are available from the Personnel Office, Portsmouth Polytechnic, Nuffield Centre, St Michaels Road, Portsmouth, Hants PO1 2EL. Telephone (0705) 825451.  
Closing date: 5th January 1989

Hampshire County Council pursues a policy of equality of opportunity. Applications are particularly welcome from people with disabilities.



## U.S. INVESTMENT BANK

seeks ambitious junior Trader or Broker to join successful and expanding

### CURRENCY OPTIONS UNIT

Candidate should have one to three years' experience of Foreign Exchange and/or Options. Numeracy essential. Remuneration highly competitive.

Please send curriculum vitae to:  
DONALDSON LUFKIN & JENRETTE  
14 Finsbury Square, London EC2A 1BR  
Attention: G. Craddock  
or call 01-638 5822

## MIKE POPE AND DAVID PATTEN PARTNERSHIP FX DEALERS

Our clients, a European bank long established in London, require two Dealers to join their existing team, which vacancies have been caused by their continued expansion in the City.

Senior Spot Dealer £26,000+  
Senior Forwards Dealer £26,000+

Applicants must have two to three years' active dealing room experience.

Please telephone Mike Pope on 01-647 8314  
2nd Floor Bank Chambers  
214 Bishopsgate, London EC2

## Leading Paris Stockbroker

has vacancies in its INTERNATIONAL DEPARTMENT

for an experienced SALESMAN and an ANALYST

Applicants should have a banking or stockbroking background and of English mother tongue with fluent French. They will be responsible for sales of French stocks to non-French institutional investors and for analysis of these stocks.

The remuneration package will include a fixed salary, commission, health benefits, etc.

For further information please write with a cv. to:

Madame Savelli  
J. FRANCOIS-DU-FOUR, KERVERN & Cie  
116 Rue Reaumur, 75002 Paris, France

## Appointments Wanted

### FX DEALER

EXPERIENCED SPOT TRADER  
27 weeks active  
Market position  
White Box A6386  
Financial Times, 10 Cannon St  
London EC4P 4BY

### CHARTERED ENGINEER

Essential Consultant seeks short/medium term Building Services Project Management assignments.

Harry N. Taylor  
01-406 7451 (home)  
01-622 0061 (business)



### EQUITY SALES £70,000 to £150,000

As a result of success in the deregulated markets one of our clients, a major Securities House, needs to expand its institutional sales desk.

Candidates should be aged 28 to 35 with four to ten years UK equity sales experience and a proven track record with institutions in London or Scotland.

For a confidential talk about the strength and prospects of this house, or to be kept informed of the market generally, please contact Martin Armstrong or Anthony Innes at 20 Cousin Lane, London, EC4R 3TE. Telephone 01-236-7307.

**STEPHENS ASSOCIATES**  
SEARCH & SELECTION IN SECURITIES & INVESTMENTS

### BANK OF NEW ENGLAND NA

#### LOAN OFFICER

Bank of New England, London Branch, is seeking one person of graduate calibre who has residential status in the United Kingdom, probably aged between 24-30 to join its Credit and Marketing Department. The position requires at least 18 months' experience in the analysis, presentation, implementation and review of credits. There will be substantial customer contact and marketing of UK subsidiaries of the bank's American customers and prospects, primarily throughout the United Kingdom.

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If you feel you have the right qualifications for the position, please send your full Curriculum Vitae in confidence to: Felix Meyer-Horn, Consultant, Jonathan Wren International Ltd, 170 Bishopsgate, London EC2M 4LX Tel: (01) 623 1286 Fax: (01) 626 5258.

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When markets go offshore

IN THE aftermath of the Levine and Boesky insider dealing scandals on Wall Street it is inevitable that attention should focus primarily on moves to tighten up securities regulation in the US.

One specific concern relates to the use of off-shore financial centres for the purpose of concealing insider dealing activity; the wider questions are to do with the way in which Boesky and others had extended their arbitrage operations into other securities markets across the globe, not least in the case of Guinness's recent bid for Distillers where share dealings are now being investigated by Department of Trade inspectors.

Both points serve to underline the importance of the bilateral accords between the US and a number of other countries including Britain, Switzerland and the Cayman Islands governing the confidential exchange of information on insider trading and other forms of misconduct in the securities markets.

Wider range The meeting is not, in fact, a direct response to the latest bout of scandals on either side of the Atlantic. It was called back in July, before the British Department of Trade and Industry had signed its memorandum of understanding on information exchanges with the Securities and Exchange Commission and the Commodity Futures Trading Commission.

Moreover, the meeting covers a far wider range of issues than insider trading. Officials will be discussing the scope for international co-operation in several of the areas covered by the recent US-British accord, including criteria for establishing the bonafide status of those who enjoy access to markets.

The Turks at the gates

TURKEY under its reforming Prime Minister, Mr Turgut Ozal, intends to apply soon for full membership of the European Community. Once received, that application will force the Twelve to confront some delicately poised decisions.

As a European power, even though the bulk of its land and people are in Asia, Turkey has a claim to membership under the Treaty of Rome. Moreover, that claim is recognised explicitly at least in principle by the agreement associating Turkey with the Community, concluded in 1964.

On the world political scene it would be nothing short of disastrous for the West if a rebuff to Ankara were seriously to weaken Turkey's links with the western alliance. Turkey is the south eastern anchor of the North Atlantic Treaty Organisation and has a crucial role to play on the borders of the Soviet Union.

On the economic side, the arguments are much more finely balanced. It is evident that, with the possible exception of its textile plants, Turkish industry lacks the strength to compete with its rivals in the Community.

On the other hand a dynamic economy such as that of Turkey with growth around the 6-7 per cent mark annually, could give the Community a much-needed fillip.

A judgment is required of what Turkish membership would mean to the internal workings of the Community.

PRIVATISATION IN EUROPE

Best-seller with a choice of endings

By Guy de Jonquieres, International Business Editor

are Britain and France. Not only are their privatisation programmes the most extensive in Europe, but their declared aim is to effect a sweeping and irreversible shift in the structure of their national economies in favour of free enterprise capitalism.

Lofty goals are often tempered by expediency

markets, have made it easier to find buyers for state-owned enterprises. But while the overall theme may be similar, treatment of the plot and the motives of leading characters vary considerably from country to country.

Another variant is the agreed merger between a publicly-owned enterprise and a private partner. Recent examples include the takeovers of Spain's Seat car group by Volkswagen and of Italy's Alfa Romeo by Fiat.

There is also a philosophical divide between those European countries driven by a belief that the state ownership system needs to be chopped back to its roots, and those which think it merely needs some judicious pruning and retraining.

Lloyd's pocket money

Even in these days of soaring City salaries, the people who regulate London's financial community can make almost as much money as the brokers and bankers whom they regulate.

But another is Sir Kenneth Berrill, City's new top watchdog in his role as chairman of the Securities and Investments Board. The £8,000 will come on top of the £110,000 he already gets as the SIR.

Air time?

It looks as though the daily airship flights over London last summer by the Bond's Airship Industries craft caught the attention of earth-bound government ministers.

The company, which a year ago felt it was working out in the cold without real interest from either the civil or military aviation authorities in Whitehall, now finds itself the object of much tender loving care from official circles.

Airship Industries is now competing in a two-horse race with Goodyear of the US to build a \$200m airship for the US navy as an all-weather radar platform to hover 10,000 feet above the fleet.

Generous British government help is given to the Bond company to help sell its design to the US navy. Mrs Thatcher

Men and Matters

think of the idea? "Not much," Milne commented laconically in Vienna.

Taxing times

Jokes may come and jokes may go, but jokes about the taxman go on for ever. The Inland Revenue Staff Federation has been busy proving that in his bid to capture the biggest airship contract ever put out to tender.

Game show

Merchant banks, of course, have their place in the financing of European films and television programmes. But Gust Grass, director general of Radio Television Luxembourg has been telling politicians and broadcasters at a Council of Europe conference in Vienna that there is another weapon for holding American cultural imperialism at bay—TV-TOTO.

Yen to entertain

Japanese businessmen spent a record ¥3,850bn (£16.6bn) on entertaining their customers last year, according to a survey by the National Tax Administration agency.

Taipelece

The Japanese chain stores group Shiseido is selling disposable nappies called Ping Pong Pants.

Observer

"Certainly I'll tell you what I think of the whole damn lobby system—off the record

LEVELS OF PUBLIC OWNERSHIP

Table showing levels of public ownership for various countries (Austria, France, W. Germany, Netherlands, Italy, Japan, Spain, Sweden, UK, US) across different sectors (Post, Telecom, Electricity, Gas, Oil Production, Coal, Railways, Airlines, Motor Industry, Steel, Shipbuilding).

Source: AMEX Bank Review Brana Radovic

as part of a wider effort to trim subsidies and regulation, is modest by UK or French standards. It would still leave the federal government with sizeable residual shareholdings in many commercial companies and excludes the big and highly bureaucratic telecommunications and railway monopolies.

Political opposition could yet derail or slow the progress of privatisation in other parts of Europe, too. Professor Prodi, whose efforts to sell off IRI's SME food subsidiary were blocked by the government last year, admits that he still has to tread carefully. In France the loss-making Renault car group is not due to be privatised because, as one banker puts it, "the unions would never stand for it."

In the next 18 months, both Britain and France face national elections which, if they resulted in victories for the Left, would be likely to halt further asset sales. How far the process might then be put into reverse, though, is uncertain. How much ownership really matters in determining companies' performance is another question. In the words of the current Amex Bank review: "While there is a widespread feeling that privately owned companies are more efficient than government enterprises, it is harder to prove than might be expected."

Many in France also question the government's belief that privatisation will end a tradition of dirigisme which has long flourished under administrations of all political colours. "It will require a real sacrifice

Privatisation benefits hard to prove

by the state to cut the umbilical cord of intervention," says Mr Armand Lepas, chief economist at the Patronat, the French employers' association. "Privatisation is a necessary condition, but I'm not sure it's enough."

The Amex Bank review suggests that imminent privatisation increases the pressure on companies to restructure and increase profitability. But it also expresses doubts about how much private ownership, particularly if widely spread among small investors, stimulates the efficiency of monopolies.

Furthermore, by retaining "golden" shares or blocking minorities in privatised companies, governments obviously shield managements from the threat of hostile takeovers, which can provide one of the most powerful incentives to perform.

Several economists argue that market liberalisation which exposes European companies to keener international competition and forces them to expand may provide a more decisive and durable stimulus to growth and efficiency than will a simple transfer of ownership to private hands.

Actions to lower barriers to trade, harmonise standards, relax exchange controls and reduce regulation have recently begun to gain momentum at both the EEC and national level. In the longer-term, the real test of Europe's privatisation drive is likely to lie in its effectiveness in equipping industries to exploit the opportunities created by these trends.

Advertisement for Louis Brandt watches, featuring a large image of a watch and text describing its features and availability.



FINANCIAL DEREGULATION

The perils of innovation

"We are throwing more and more of our resources, including the cream of our youth, into financial activities... that generate high private returns disproportionate to their social productivity..."

A hypothesis, as yet unproven, is that fully competitive goods and financial markets may not be compatible. Free trade in goods and services requires business confidence which in turn requires a reasonable degree of predictability in financial affairs.



PROFESSOR James Tobin, the 1981 Nobel economics laureate, made these comments in his Fred Hirsch lecture in 1984 when "Big Bang" was still a distant prospect and before uncertainty about financial markets became so fashionable.

Financial innovation in the UK and the US has, at least temporarily, utterly undermined monetary policy. Authorities no longer know how to define money and certainly have little idea how to control a given aggregate, or even whether it needs controlling.

But, with France and Japan seemingly convinced that they must follow the trail blazed by the US and the UK, what, precisely, are the pitfalls of financial-sector growth and innovation? After all, industrial innovation—whether of the process or product variety—is almost universally regarded as of benefit to all.

The problem runs deeper, though. The touted remedy for monetary uncertainty is greater reliance on exchange rate targets and mechanisms such as the EMS. But, as Professor Charles Goodhart of the London School of Economics (and formerly Bank of England), has stressed, the very factors that have undermined monetary targets have also undermined exchange rate management.

Why, for example, is concern voiced when expensive syndicated loans are repudiated by cheaper securitised credit? Why do the Bank for International Settlements (BIS) and other watchdogs gnash their teeth and worry about the "underpricing" of new-angled instruments?

Global capital mobility and financial innovation have contributed to the greatest instability of exchange rates ever experienced. Few major currencies have ever been as adrift from fundamentals as were sterling in 1980-81 and the dollar in 1983-85. The EMS has been comparatively tranquil because it contains only one major currency (the D-mark), because it has been buttressed by capital controls (now being dismantled), and because member countries have been slow to join the financial innovation bandwagon.

The answer, according to some Jeremiahs, is that financial markets are "different". The prosperity of the post-war international economic order was built around Gatt-inspired free trade in goods. However, this liberal trading system rested on quite stringent controls on the financial system: pegged exchange rates, credit and interest rate ceilings, tight limits on international capital mobility, and strict demarcations of lines for financial institutions. The financial controls and the marked strengthening of the powers of regulators were a conscious reaction to what was seen as the damaging laissez faire of the inter-war period.

Financial innovation thus threatens liberal trade in goods in two ways. With few exceptions, since the authorities' removal of capital, monetary

policy operates, if at all, through the exchange rate: the tradable goods sectors thus provide the "front-line troops"—bearing the brunt of appreciation as policy tightens, as the US and UK have discovered to their cost in the 1980s. But the protectionist forces thus unleashed are magnified because exchange rates, driven by capital flows, are unstable and liable to veer away from competitive levels.

Economists also argue that liberalisation may have raised the risk of serious financial disorder. The creation of countless new instruments, traded in vast volumes mainly off-balance sheet, has left the authorities lacking the information required to judge whether the macro system is stable.

Individual institutions may have seemed to reduce their risks by diversifying their businesses—for example, banks by purchasing stockbrokers—but in the system as a whole, risk has merely been shuffled around. The greater integration of markets and institutions implies that failure of one component could have more far-reaching consequences, especially since the authorities, while accustomed to extending

emergency support to banks, are no longer certain what class of institutions should now, in effect, qualify for "lender-of-last resort" facilities.

At the same time, the explosion in the use of computers and other sophisticated hardware leaves many firms struggling to gauge the scale of the risks being taken, in their name, by quite junior employees. Few chief executives possess the in-guaranteed mathematics; how then to control the backroom boys?

The real worth of many of the new products is anyway doubtful. As the BIS report notes: "Innovation has certainly not improved capacity to predict the long-term future." Dr Ian Black, of the London Business School, points out that it is an "illusion" to believe that even the most sophisticated products, such as options, offer genuinely new ways of reducing risk.

The scale of the transfer of resources to financial services is also under fire. Professor Tobin argues that "very little of the work done by the securities industry, as gauged by the production of market activity, has to do with the financing of real investment." He argues that

the sector shows all the hallmarks of monopolistic competition—high and rising advertising expenditure and institutions clustered together, like gas stations around intersections. Firms are trying to differentiate almost identical products, and it is known that in such circumstances output can be much higher than is socially optimal.

And in the winter issue of the Oxford Review of Economic Policy, Dr Colin Mayer of St Anne's College, Oxford, raises another worry: the fact that unbridled competition in financial markets may easily lead to an excessive devotion of resources to information collection: "Discovering something that others do not know allows an individual to trade to his benefit at the expense of others. Thus the private benefits to being informed may be well above the social."

In other words, the research teams of Goldman Sachs and Salomon Brothers, from a social point of view, cancel each other out. The one makes the other necessary, but only to different groups of private investors.

Scepticism about the need either for innovation or for a massive transfer of resources to the financial sector is increased by a glance at West Germany. It may soon be persuaded to introduce "reforms" but it has so far succeeded admirably with what, to Anglo-American eyes, looks like a remarkably primitive financial system.

It is, as the OECD pointed out in its latest economic survey, a country where only one in 1,000 businesses operate as public limited companies, where only a fifth of those that do have a stock exchange listing, and where a mere 30 shares are traded actively. The number of plcs has actually declined in the past 20 years, while the number of private companies has increased fivefold.

Small, orderly and unadventurous financial markets may be dull, but they tend stability to monetary policy and reassure industrialists.

It is too easy to lose sight of the fact that financial services, like money itself, are not useful or desirable in their own right. They are only a means to an end—the production of the real goods and services which people actually need.

Michael Prowse

UK long-term unemployment

An investment that the nation has to afford

By Richard Jackman

THERE ARE now just under 1.55m people who have been out of work for more than a year. By way of contrast, the maximum recorded number of long-term unemployed people in the Great Depression was just under 500,000 (in 1933) while the minimum in the post-war period was as few as 20,000 (in 1956).

There would be a building improvement programme, designed to finance schemes where private building contractors took on long-term unemployed people to repair and improve housing and the infrastructure. There would also be (smaller) schemes in the health and social services. There would be additional provision of training. And, outside the specific schemes, any employer recruiting a long-term unemployed person would receive a payment of £40 a week for a year. This general recruitment scheme would initially be restricted to the very long-term unemployed (for more than three years) but long-term unemployment fell it would become generally available.

The second main worry is that providing jobs for the long-term unemployed will simply take jobs from others. But this displacement hypothesis assumes there is a fixed number of jobs available in the economy. The alternative view is that the number of workers available, and that new jobs will be created by the normal workings of the market system.

There are a number of popular, but fallacious, explanations of the growth in long-term unemployment. Long-term unemployment is not due to the working attitudes of the young. Among men, teenagers have the lowest rates of long-term unemployment, while 60 year olds have the highest. The long-term unemployed are not all unskilled labourers left behind by the advance of technology. On the contrary, over half used to work in skilled manual or non-manual jobs. Nor is long-term unemployment simply a problem of the North-South divide. While unemployment rates are higher in the depressed regions, there are over 250,000 long-term unemployed people in the South-East. Long-term unemployment is not the exclusive responsibility of Mrs Thatcher. Most other European economies have also suffered large increases in long-term unemployment, particularly since 1978.

Thus, the job guarantee is about real jobs. The need for the money is to overcome the reluctance of employers to hire the long-term unemployed for such work, not to prop up artificial or unproductive activity.

Despite its net cost, the job guarantee is an economically efficient investment for two reasons. First, the work experience the long-term unemployed acquire as a result of being back in work will build up over time and improve the overall efficiency and productivity of the labour force. Second, many of the schemes, particularly in the building improvement programme, will provide much-needed infrastructure investment.

These facts are set out in an Employment Institute pamphlet published today, "The long-term unemployed: a new approach". The long-term unemployed, it says, are ordinary people who find themselves, as a result of their experience of unemployment, unattractive to potential employers and unable to get work. Most have held regular jobs in the past. The reluctance of employers to hire them is, to that extent, irrational. Action is needed to overcome the inertia and get the long-term unemployed back to work.

The gross cost of a job guarantee sufficient to reduce long-term unemployment from its present level of 1.55m to around 500,000 is estimated to build up to £4.2bn in a full year. But the net cost to the Exchequer would be very much less. On our estimates it could be as little as £1.5bn. The reason the net cost is so much smaller than the gross is largely because of the savings in supplementary and housing benefits paid to the unemployed (which now average around £60 a week), as unemployment falls as a result of the scheme.

To see how a job guarantee programme works in practice we have to look to Sweden, where such a guarantee now forms part of a wide range of special employment measures. The overall cost of these measures in Sweden is comparable to our estimates (relative to GDP) for the UK. As a result, in large part, of its extensive programme of special employment measures Sweden has a very low unemployment rate (3 per cent) and one of the best-trained and most productive labour forces in Europe. The Swedish experience shows that a job guarantee need be no enemy of economic prosperity.

For action to be effective, it must involve a specific commitment: the guarantee of a job offer to every long-term unemployed person. This idea, which was suggested earlier in the year by the House of Commons Employment Committee, has been followed up in the pamphlet.

But how can we be sure that unemployment in aggregate will fall? Clearly, particular projects will provide work for particular people but what the effect on the overall unemployment rate? There are two worries here. First, anything that increases the demand for labour may create, or intensify, shortages in parts of the labour market and hence add to inflationary pressures.

In a competitive world, the success of a trading nation depends primarily on the skills and enterprise of its working people. No nation can succeed if millions of its workforce are not pulling their weight but instead are left idle and a burden on others. The long-term unemployed can be brought back to work. To do so requires a substantial investment, but it is, nonetheless, vital. It is an investment that the nation can well afford.

Whatever the merits of this argument in general, in current circumstances it does not apply to the long-term unemployed. Bringing them back into the labour force will increase the availability of labour and thus, if anything, tend to reduce the risk of inflationary labour shortages in the long run.

But how can we be sure that unemployment in aggregate will fall? Clearly, particular projects will provide work for particular people but what the effect on the overall unemployment rate? There are two worries here. First, anything that increases the demand for labour may create, or intensify, shortages in parts of the labour market and hence add to inflationary pressures.

\*The author, a senior lecturer in Economics at the London School of Economics, has, with others, just written A Job Guarantee for Long-Term Unemployed People. Employment Institute, Southbank House, Black Prince Road, London, SE1 7LS. £2.50

Paper shufflers winning

From Mr A. Spillard  
Sir,— Can someone out there tell me which is the greater scandal—the insider dealings which have always been with us, or some of the takeovers that leave a dirty taste in the mouth?

There's me, someone who invests long-term in AE for superior management, high-calibre R & D, sound and developing marketing overseas, world leading RVC production equipment. Yet all for nought—down goes the share price on short-term institutional analysis. In move the predators, snap goes the prey; and every rational investment decision for a progressively managed company goes by the board, completely.

In one gulp and a swallow a company's forethought and planning have been killed by your natural forces.

Let readers take care. For the less-obvious scandals are now starting to be spotted even though the get-rich-quick and the paper shufflers are winning so far. Examples that look to me like diluting the absolutely worthy efforts of a major industrial company will be followed more and more by others—and down the hill we all go.

A. D. Spillard,  
5, Lambourn Gdns,  
Horpender, Herts.

The north has its charms

From the Chairman,  
Warrington and Runcorn Development Corporation  
Sir,—There is much debate nowadays in your columns and elsewhere, on the differing factors affecting the country's business, commercial and general economic performance either side of the so-called "north/south" divide. In particular it has become the fashion to suggest that dynamic, expanding and "high tech" companies will inexorably tend to gravitate to the lush pastures of the south.

I would not attempt to minimise the problems faced by the older, traditional manufacturing areas of the country. I do feel, however, that the efforts and substantial success of various regional agencies in attracting new national and international business to such areas merits far more positive awareness.

At Warrington-Runcorn we have upwards of 80 companies in the electronics, aerospace and bio-chemical sectors alone. These range from multinational concerns to small emergent companies engaged in state-of-the-art activities. A substantial number come from USA, Canada and many countries in Europe

Letters to the Editor

enquiry. Rather than "barring" a member asked to accept appointment as auditor, from making a professional enquiry of any outgoing auditor, our guidance places a positive obligation upon him to do so. There is no question of this practice being abandoned.

E. J. D. Warne,  
Chartered Accountants Hall,  
Moorgate Place, EC2.

Unemployment and pay

From the Secretary,  
National Union of Liberal Clubs  
Sir,—Doesn't Samuel Brittan's latest excursion into pay and unemployment rates (December 4) show that work done in the north and midlands is of greater value than that in the south-east? Otherwise why would employers pay more for it?

If he really wants more money for working in the south-east perhaps he should try the corollary of moving jobs out to the north—then he would have more disposable income.

Does he really think that if the Yorkshire Trust moved to London (as did the Guardian) all the jobs done on the paper would be of greater worth and merit higher wages?

Kevan Riley,  
3, Mill Hill,  
Rothwell, Leeds.

On the right track

From the Technical Editor,  
Modern Railways  
Sir,—Hot air about "Hotel" (Lombard, November 28)? Certainly hot air about railway technology. Far from "straightening out a few railway lines," French Railways Elba train did the Grand vitesse (TGV) project included 240 miles of brand new high speed line. The "boring and unexciting" approach to high speed was followed by British Rail's engineers who, as a back-up to the tilting train, produced the High Speed Train (now called InterCity 125), designed to run 25 per cent faster on existing tracks. This did, indeed, benefit from some judicious easing of curves.

While running 125 mph diesel trains on existing tracks is, technically, the hard way to reduce rail journey times it is a strategy with a far greater financial and environmental

Your report was wrong, however, in its reference to the practice known as professional

Options in pensions

From Mr I. Walker  
Sir,—Mr H. Wynne-Griffith criticises the politicians and/or civil servants for not understanding the implications of some of their decisions (Financial Times, 6th December). I would suggest that his specific worries about houses replacing pensions are unfounded.

Repayment of the mortgage at retirement does not affect the member's pension. It only affects his tax-free cash sum, and with personal pensions the formula used to calculate the lump sum requires there to be a residual pension. A contracted-out personal pension will also be required to provide "protected rights" in respect of the DHSS minimum contribution and, if necessary, this requirement will restrict the lump sum and/or the mortgage.

There is certainly confusion in pensions if not indeed chaos, as alleged by Mr Wynne-Griffith, but rather than adding to it, I believe the "new rules" may go some way to rationalising matters.

In particular, the rules are a step in the right direction as regards Inland Revenue limits. They go some way to removing the anomaly of higher limits for employees in schemes not contracted-out, as opposed to those that are (albeit through a personal pension). Also, and more importantly, for the first time an employee may look to three separate sources of pension and protection at one time. It is now possible to be in: a company scheme ("risk benefits" only); the state scheme (basic pension only); and a personal pension scheme.

Iain B. Walker,  
40 Ensismore Gardens, SW7.

A question of title

From S. Durham  
Sir,—I refer to the Men and Matters note (December 4) on the deletion by N. M. Rothschild of his from the British Gas share form. Where is the problem? One simply writes Ms after the option "title."

S. E. Durham  
(possibly Ms, possibly not),  
87, Cavendish Avenue, W13.

Advertisement for BTR tiles. Features a large illustration of a tiled floor with a bird flying over it. Text includes: "WE'VE ACHIEVED SOME BEAUTIFUL RESULTS WITH TILES", "Our success has always been achieved with style.", "Nowhere more apparent than the shining example of Pilkington's Tiles.", "With a determination typical of BTR companies, they have brought beauty into the home and performance into the boardroom.", "BTR SILVERTOWN HOUSE, VINCENT SQUARE, LONDON SW1P 2PL. 01-834 3848."











INTERNATIONAL COMPANIES and FINANCE

This announcement appears as a matter of record only.



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**Swedish institutions take stake in SSAB**

By Sara Webb in Stockholm  
A CONSORTIUM of Swedish pension and insurance funds, led by Skandia, the insurance group, is to buy one-third of the shares in SSAB, the Swedish state-controlled commercial steel group, for around SKr 450m (\$65m). Last month, the Government agreed to buy Electrosta's 25 per cent stake in SSAB for SKr 600m and announced plans to increase the ownership in SSAB with a view to eventually bringing the group to the stock market.

At the same time, the board at SSAB was given a new look with several strong industrial names, a move which was seen as an inducement by consortium members.

Skandia and the Fourth National Pension Fund will each have 23.3 per cent of the shares in SSAB, while the two Skandinaviska Enskilda Banken pension funds will own 5 per cent and 2.3 per cent. SFR, the white collar workers' private pension fund, will own 5.33 per cent, and AMFP, the blue collar workers' pension fund, will own 2.5 per cent.

Under Swedish law, insurance companies cannot control more than 5 per cent of the votes in a company, and the one-third stake will represent 20 per cent of the controlling votes in SSAB through a mixture of A shares and weaker B shares.

Mr Olle Ryd, state secretary in the Industry Department with special responsibility for state-owned concerns, said that SAE would be introduced on the stock market "as soon as possible" provided the company met with stock exchange requirements.

However, members of the consortium do not believe that SSAB will be ready for a stock market launch for at least four years. The Government has so far embarked on a very modest privatisation programme, placing 15 per cent of PKbanken on the stock market in 1984.

Alfa-Laval, the Swedish process engineering group, is negotiating to buy the Euroheat unit of Sanb-Scania, the metal company. Euroheat is a producer of district heating plants and hot-water heating tanks. It has annual turnover of SKr 240m and 300 employees.

**STRIKE TAKES TOLL ON FARM EQUIPMENT GROUP**

**Deere suffers fall into loss**

BY JAMES BUCHAN IN NEW YORK

DEERE, the world's largest manufacturer of farm equipment, lost \$299.3m or \$1.38 per share in the year ended October 31 against net income of \$30.5m or 45 cents earlier. Worldwide sales were 29 per cent lower in the fourth quarter, at \$818m, and production was down 31 per cent. For 1986 as a whole sales of \$3.5bn were down 13 per cent, and production of North American farm equipment fell by 30 per cent. Deere said it was no nearer to setting the strike, which began on August 23 and has shut 13 plants. However, the strike has benefited Deere in helping to reduce the very high stock of tractors and farm equipment in dealers' yards, which is hampering earnings. Deere said that farm equipment inventory with dealers dropped by \$835m in the year, reducing total net trade receivables by a third.

Mr Robert Hanson, chairman, said that he did not expect much short-term improvement in retail demand for farm equipment and that the industry would continue to be plagued by low capacity use and price competition. "We will continue to operate at low levels of capacity utilisation, and operating results in 1987 will remain under severe pressure, especially in the first quarter, because of the strike," he said.

**Wessanen in \$40m US deals**

BY LAURA RAUN IN AMSTERDAM

WESSANEN, the Dutch food processing group, plans to buy two US companies, Balanced Foods and Green's Dairy, for about \$190m (\$40m) in cash and shares. Wessanen also said yesterday that it was selling its Italian subsidiary, which makes artificial milk for animals, because of changes in the Italian industry. Wessanen Italia will continue to receive technological assistance from the Dutch company.

The American acquisitions are closely in line with Wessanen's long-term policies of expanding in the US and strengthening its specialty food lines.

Wessanen's new shares will be issued in Switzerland and a portion used to partially pay for the acquisitions. Profits per share for 1986 are still expected to surpass last year's \$1.18.82 despite the larger number of shares outstanding, Wessanen said.

In London Swiss Bank Corporation International said it was lead managing an international placement of up to 1m bearer depositary receipts of Wessanen.

The issue is being targeted at investors in Switzerland, France, Italy, Scandinavia, West Germany and the UK. Final terms will be set on, or before, Friday.

**S. African gold mine payouts maintained**

By Kenneth Marston, Mining Editor

THE LATEST batch of half-yearly South African gold mining dividends in the form of interim payments for the year to June 30 and comes from the mines in the Consolidated Gold Fields group.

There are no reductions from the levels of a year ago—Venterspost comes out well with a payment of 120 cents (39p) against 90 cents last December. Other increases—compared in the accompanying table—come

	Dec 1985	June 1986	Dec 1985	June 1986
DeeKruul	20	25	20	20
Doornfontein	110	125	110	140
Erneston	140	150	140	150
Kloof	60	70	60	200
Uthmaniyah	170	205	170	185
Venterspost	120	110	90	125
Witwatersrand	120	110	110	110

\* Interim. † Capital expenditure. ‡ Before four-for-one share split.

from DeeKruul, Kloof and Uthmaniyah. Unchanged payments are declared by Doornfontein and Witwatersrand.

**NZ lifts holding in steel group**

By Our Financial Staff

THE New Zealand Government will complete its financial restructuring of New Zealand Steel by increasing its shareholding to 90 per cent from 81.2 per cent. It will take over loans totalling about NZ\$90m (US\$42m) in return for the company issuing a further 314m shares and NZ\$200m worth of redeemable preference shares.

**Cofide plans rights and scrip**

BY ALAN FRIEDMAN IN MILAN

COFIDE, the master company of Mr Carlo De Benedetti, the Italian financier plans to "reward" shareholders who have suffered as a result of recent non-voting share issues with the offer of a rights issue and a bonus share distribution.

A major controversy has developed in Italy over the extensive issue of non-voting savings shares by companies raising funds on the Milan bourse. Sav-

ings shares have been trading at discounts of up to 50 per cent of the value of ordinary voting shares and companies issuing such shares have suffered several flops in recent months.

The new Cofida rights, which the company admits is not a necessary fund raising offer and is aimed instead at compensating investors, will see holders of savings shares (as well as holders of ordinary shares) able

to subscribe one new Cofide ordinary share for every 10 already held. The price will be a nominal L1,000 against a market price of L1,885.

On top of the rights shareholders will be offered a 12 for 100 scrip issue.

The Milan bourse was hit by heavy selling pressure yesterday and the main market index fell by 3 per cent. Last week the market fell by 4 per cent.

**Modest rise in turnover at Preussag**

BY OUR FINANCIAL STAFF

PREUSSAG, the West German metals, energy and transport group which fell into the red last year, reports a modest improvement in turnover for the first nine months of 1986. However, the higher revenue arose mostly from the first time

consolidation of an acquisition and it is clear that Preussag is still facing very tough trading conditions.

The group says it has made an operating profit so far this year but stresses that final 1986 results will depend on "the need to make provisions and depreciations."

For 1985 Preussag suffered a net loss of DM 13.1m (\$6.5m) in contrast to 1984 profits of DM 155m. As a result the dividend was cut by DM 1 to DM 8 a share.

This announcement appears as a matter of record only.



**Kingdom of Denmark**  
**U.S. \$1,000,000,000**  
**Eurocommercial Paper and**  
**Medium Term Note Programme**

Dealers

Citicorp Investment Bank Limited

Merrill Lynch Capital Markets

Morgan Guaranty Ltd

Morgan Stanley International

Swiss Bank Corporation International Limited

Arranged by

Citicorp Investment Bank Limited

Advised by

Privatbanken A/S Copenhagen Handelsbank A/S

Den Danske Bank

December 8, 1986

**CITICORP INVESTMENT BANK**

NEW ISSUE

This announcement appears as a matter of record only.

OCTOBER, 1986



**Norges Kommunalbank**

(Incorporated in the Kingdom of Norway)

**U.S. \$150,000,000**

**8 per cent. Guaranteed Bonds Due 1994**

unconditionally and irrevocably guaranteed by

**The Kingdom of Norway**

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Westdeutsche Landesbank Girozentrale

Algemene Bank Nederland N.V.

Bank Brussel Lambert N.V.

Bank of Tokyo International Limited

Banque Nationale de Paris

Banque Paribas Capital Markets Limited

Crédit Commercial de France

Dresdner Bank Aktiengesellschaft

EBC Amro Bank Limited

IBJ International Limited

LTCB International Limited

Mitsui Trust International Limited

Morgan Guaranty Ltd

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd

Nippon Credit International Limited

Nomura International Limited

Orion Royal Bank Limited

Prudential-Bache Securities International

Smith Barney, Harris Upham & Co.

Union Bank of Switzerland (Securities)

S.G. Warburg Securities

Yamaichi International (Europe) Limited

Bergen Bank A/S

Christiania Bank (UK) Limited

Den norske Creditbank

ABC Union Bank of Norway

Handwritten signature or stamp at the bottom of the page.



This announcement appears as a matter of record only.

New issue

18th November, 1986

U.S. \$100,000,000

### BACOB Finance N.V.

(Incorporated with limited liability in The Netherlands)

7 3/4 per cent. Guaranteed Notes due 1991

Unconditionally and irrevocably guaranteed on a subordinated basis as to payment of principal and interest by

### BACOB Savings Bank s.c.

(A co-operative company incorporated with limited liability in Belgium)

Issue Price 101 3/4 per cent.

- |  |  |
|--|--|
| Union Bank of Switzerland (Securities) Limited | BACOB Savings Bank s.c.                  |
| Lloyds Merchant Bank Limited                   |  |
| ASLK-CGER Bank                                 | BankAmerica Capital Markets Group        |
| Citicorp Investment Bank Limited               | Crédit Commercial de France              |
| Kredietbank International Group                | Mitsubishi Finance International Limited |
| Samuel Montagu & Co. Limited                   | Security Pacific Hoare Govett Limited    |
| Standard Chartered Merchant Bank               | Westdeutsche Landesbank Girozentrale     |

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New issue

30th September, 1986

U.S. \$150,000,000

### GTE Finance Corporation



7 3/4 per cent. Notes due 1991

Issue Price 101 per cent.

- Union Bank of Switzerland (Securities) Limited
- |   |   |
|---|---|
| Algemene Bank Nederland N.V.              | Berliner Handels- und Frankfurter Bank    |
| First Chicago Limited                     | Len Securities Limited                    |
| Manufacturers Hanover Limited             | Mitsubishi Finance International Limited  |
| PaineWebber International                 | Prudential-Bache Securities International |
| Société Générale                          | Westdeutsche Landesbank Girozentrale      |
| Yamaichi International (Europe) Limited   | Banco di Roma                             |
| Genossenschaftliche Zentralbank AG-Vienna | Swiss Volkshank                           |

This announcement appears as a matter of record only. These Securities have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to United States persons as part of the distribution.

New issue

27th November, 1986



### Philip Morris Companies Inc.

U.S. \$100,000,000

7 1/2 per cent. Notes due 1991

Issue Price 100 3/4 per cent.

- Union Bank of Switzerland (Securities) Limited
- |  |  |
|--|--|
| Algemene Bank Nederland N.V.                 | Banque Paribas Capital Markets Limited |
| Commerzbank Aktiengesellschaft               | Credit Suisse First Boston Limited     |
| Daiwa Europe Limited                         | Dresdner Bank Aktiengesellschaft       |
| Lloyds Merchant Bank Limited                 | Merrill Lynch Capital Markets          |
| Nomura International Limited                 | Orion Royal Bank Limited               |
| Swiss Bank Corporation International Limited |  |
| Julius Baer International Limited            | Banca del Gottardo                     |
| Banca della Svizzera Italiana                | HandelsBank N.W. (Overseas) Limited    |
| Len Securities Limited                       | Swiss Volksbank                        |

This announcement appears as a matter of record only.

New issue

1st October, 1986



U.S. \$150,000,000

### Union Bank of Switzerland Finance N.V.

7 per cent. Guaranteed Notes due 1989

unconditionally guaranteed by

### Union Bank of Switzerland

Issue Price 101 per cent.

- Union Bank of Switzerland (Securities) Limited
- |  |  |  |
|--|--|--|
| Commerzbank Aktiengesellschaft                   | Merrill Lynch Capital Markets              |  |
| Morgan Guaranty Ltd                              | Nomura International Limited               |  |
| S.G. Warburg Securities                          |  |  |
| Algemene Bank Nederland N.V.                     | Julius Baer International Limited          | Banca della Svizzera Italiana                  |
| Banca del Gottardo                               | Bank Cantrade Switzerland (C.I.) Limited   | Bank of Montreal Capital Markets Limited       |
| Banque Bruxelles Lambert S.A.                    | Banque Internationale à Luxembourg S.A.    | Banque Nationale de Paris                      |
| Banque Paribas Capital Markets Limited           |  | Barclays de Zoete Wedd Limited                 |
| Baring Brothers & Co., Limited                   |  | Bayerische Landesbank Girozentrale             |
| Bayerische Vereinsbank Aktiengesellschaft        |  | Berliner Handels- und Frankfurter Bank         |
| Citicorp Investment Bank Limited                 |  | Compagnie de Banque et d'Investissements - CBI |
| County NatWest Capital Markets Limited           |  | Crédit Commercial de France                    |
| Credit Suisse First Boston Limited               | Daiwa Europe Limited                       | Dresdner Bank Aktiengesellschaft               |
| EBC Amro Bank Limited                            | Generale Bank                              | Genossenschaftliche Zentralbank AG - Vienna    |
| Goldman Sachs International Corp.                | IBJ International Limited                  | Kleinwort Benson Limited                       |
| Kredietbank N.V.                                 | Kowait International Investment Co. s.a.k. | Leu Securities Limited                         |
| Lloyds Merchant Bank Limited                     | LTCB International Limited                 | Mitsubishi Trust International Limited         |
| Samuel Montagu & Co. Limited                     | Morgan Stanley International               | The National Bank of Kuwait S.A.K.             |
| The National Commercial Bank (Saudi Arabia)      |  | The Nikko Securities Co., (Europe) Ltd.        |
| Norddeutsche Landesbank Girozentrale             | Orion Royal Bank Limited                   | J. Henry Schroder Wagg & Co. Limited           |
| Schweizerische Bankgesellschaft (Deutschland) AG |  | Schweizerische Hypothek- und Handelsbank       |
| Swiss Bank Corporation International Limited     | Swiss Volksbank                            | Westdeutsche Landesbank Girozentrale           |
| Wood Gundy Inc.                                  |  | Yamaichi International (Europe) Limited        |

LOSS

... said that he did not expect... short-term improvement... demand for farm equipment... be plagued by low capacity... price competition... We will continue to... low levels of capacity... and operating results... remain under severe pressure... pecially in the first quarter... of the strike," he said.

**S. African gold mine payouts maintained**  
By Kenneth Murray, Editor

THE LATEST batch of weekly South African gold mine dividends in the last week of the year... payments for the month of 30 and comes to... the Consolidated Fields group... There are no reductions... the level of a 1987 dividend... comes out at a payment of 120... against 90 cents last year... Other increases... the accompanying table.

De Beers	120
Anglo American	120
Gold Fields	120
Impresso	120
Lonrho	120
Platinum	120
Transvaal	120
Wentworth	120
Yerraco	120
Zinc	120

**NZ lifts hold in steel group**  
By Our Financial Staff

THE New Zealand Government... complete its... of New Zealand... by increasing its... to 90 per cent... It will take... about 10... in return... company issues a... and NZ... preference.

OCTOBER 1986

bank

e 1994

vay

Daiwa Europe Limited  
Landesbank Girozentrale  
Bank Brussels Lambert NV  
Banque Nationale de Paris  
Citicorp Commercial de France  
EBC Amro Bank Limited  
CB International Limited  
Morgan Guaranty  
Securities Co. (Europe) Ltd  
Swiss Bank Corporation  
Swiss Bank (UK) Limited  
Union Bank of Switzerland



INTL. COMPANIES and FINANCE

Australian Woolworths stake goes to Rainbow

By Our Financial Staff  
 RAINBOW, the acquisitive New Zealand retailing, assessments and property group, is paying A\$190m (US\$124m) for the 20 per cent stake in Woolworths, the Australian retailer, put on the market several months ago by Safeway Stores of the US.  
 The deal, which is subject to the approval of the Australian Foreign Investment Review Board, would leave Rainbow holding a stake in Woolworths of equal size to that owned by Mr Ron Brierley's Industrial Equity Limited. Rainbow is paying A\$3.23 apiece for the 44.5m Woolworths shares changing hands and A\$1.9m for other assets involved, according to Masquerie Bank, its financial adviser.  
 Safeway originally offered its stake in Woolworths (which has no connection to either the US or UK groups bearing a similar name) as a result of the management buy-out last summer which left the big US supermarket group with a heavy debt burden on its balance sheet. It is understood to have been anxious to complete the disposal before the end of this year in view of recent changes in US tax legislation.

BHP share sale renews talk of another Bell move

BY CHRIS SHERWELL IN SYDNEY

MR ROBERT HOLMES & COURT, the Perth-based entrepreneur, appeared to be poised yesterday to acquire more shares in BHP, Australia's largest corporation, following an unexpected agreement with the seller of a 5 per cent stake in the company.  
 Analysts were last night puzzling over the full implications of the deal, which was struck between Mr Holmes & Court's Bell Resources and Equitcorp Tasman, part of the business empire controlled by Mr Allan Hawkins, the New Zealand entrepreneur.  
 Mr Holmes & Court, as a result of a bid he made for BHP earlier this year, is already effectively the company's largest shareholder, with a 28 per cent stake held through the Bell group.  
 Elders IXL, headed by Mr John Elliott, holds 18.5 per cent, having reached a stand-off in a fight with Bell for control of the steel, mining and petroleum conglomerate.  
 Under a peace pact reached in September, both Mr Elliott and Mr Holmes & Court came onto BHP's board and agreed to terms concerning any further acquisition of BHP shares.  
 Yesterday's announcement was said by Bell not to be in breach of the spirit of that agreement, which requires that any increase in Bell or Elders' shareholdings to be through a full cash bid or a partial bid pre-approved by shareholders.  
 Details were limited, however. A joint statement from the two sides said Bell and Equitcorp had entered into an underwriting agreement to facilitate the placement of Equitcorp's BHP shares at any time before March 16.  
 "Any profit above the agreed underwriting price will accrue to Bell Resources Ltd as an underwriting fee," the announcement said. No figure was given for the price, but analysts speculated that it was unlikely to be less than A\$ per share.  
 In an apparently contradictory amplification later, more over, Bell said that it was not acting as a principal and was "not required to take up any shortfall." The company also said it did not have the power to direct the shares to any party.  
 The deal means that a proposed offshore convertible bond issue for Equitcorp's BHP shares, first announced last month, has been cancelled. That could upset overseas investors who hoped to invest in one of Australia's best-known corporate institutions.  
 For Equitcorp Tasman, the disposal of the BHP stake and of a significant shareholding in ACI, another major corporation, are expected to produce a A\$66m (US\$39.2m) gain. This week, the company reported a net loss of A\$42.2m for the six months to September.

PepsiCo, Inc.

(Incorporated in the State of North Carolina, United States of America)

U.S. \$100,000,000

7 1/4 per cent. Notes due December 17, 1991

Issue Price 101 1/2 per cent.

The following have agreed to subscribe or procure subscribers for the Notes:

- Swiss Bank Corporation International Limited
- Credit Suisse First Boston Limited
- Goldman Sachs International Corp.
- Morgan Guaranty Ltd
- Salomon Brothers International Limited
- Union Bank of Switzerland (Securities) Limited

Application has been made for the 7 1/4 per cent. Notes due December 17, 1991 to be admitted to the Official List by the Council of The Stock Exchange subject only to the issue of the temporary Global Note. Interest is payable annually in arrears on December 17, the first payment being made on December 17, 1987. Listing Particulars relating to the Notes are available in the Eyal Statistical Service and may be obtained during usual business hours up to and including December 12, 1986 from the Company Announcements Office of The Stock Exchange and up to and including December 29, 1986 from:

- Swiss Bank Corporation International Limited  
Three Keys House  
130 Wood Street  
London EC2V 6AQ
- The Chase Manhattan Bank N.A.  
London Branch  
Woolgate House  
Coleman Street  
London EC2P 2HD
- Cazenove & Co.  
12 Tokenhouse Yard  
London EC2R 7AN

10th December, 1986

Philippines to sell \$7bn of state assets

By Richard Gourlay in Manila  
 THE PHILIPPINES Government yesterday launched a drive to sell some \$7bn of non-performing assets held by two government banks.  
 President Corason Aquino signed a decree transferring the assets to a trust for disposal and announced, before potential buyers, a plan to privatise government corporations.  
 Some 40 bankers and brokers attended the conference to launch the asset disposal programme. The Government expects to net over five years 25-35 per cent of the \$7bn book value at which the assets are held in the books of Development Bank of the Philippines and the Philippine National Bank.  
 Many businessmen present said the conference was premature, since the Government has not yet sufficiently audited and taken stock of the companies to establish exactly what potential buyers would be bidding for.  
 By breaking up the non-performing assets, the Government has accepted the book losses on their sale directly in the national Budget. The banks' reluctance to accept book losses in the past slowed the sale of the assets at market value.

Wooltru and Pep plan to merge

BY JIM JONES IN JOHANNESBURG

WOOLTRU AND PEP Stores, two leading clothing retailers, are negotiating a merger which will result in South Africa's largest clothing retail group. Merger terms have not yet been agreed. The two companies have a combined turnover in the region of R1.2bn (\$545.5m) against the R850m of Edgars, their nearest rival.  
 Wooltru's business is sold between fashion goods and non-fashion items targeted at comparatively affluent South Africans. However, a change of direction was hinted at by Mr David Susman, the chairman, last month when he told shareholders that the company wanted to enter the black retail clothing market. Economic factors have kept South Africans will exceed that of whites within 10 years.  
 In contrast to Wooltru, Pep has lower income groups as its target market and has trading presences in many of South Africa's small country towns. The company claims that its 545 retail outlets are the most widespread in the sub-continent. Pep operates seven factories making non-fashion goods.

AE South Africa back to profits

BY OUR JOHANNESBURG CORRESPONDENT

ASSOCIATED ENGINEERING South Africa, the 78 per cent-owned subsidiary of Associated Engineering of the UK, continued to suffer from depressed trading conditions in the year to September 1986. It nevertheless increased sales and returned to pre-tax profits.  
 Turnover rose to R58.6m (\$24.4m) from R48.3m, the operating profit before tax and interest quadrupled to R6.3m from R1.5m and a pre-tax profit of R4.9m was earned against the previous year's R3.2m loss.  
 Sir John Collyear, the chairman, attributes the profit recovery to the corporate restructuring of the past year and disposals of troubled divisions. He says that the motor vehicle industry has remained depressed but that the threat of sanctions has presented South African motor component manufacturers with local market opportunities.  
 Earnings were 8 cents a share against last year's deficit of 4 cents. Dividend payments have not been resumed, but Sir John hopes that this will happen in the current financial year.

Malaysia's Companies Bill tightened

MALAYSIA'S Parliament

approved the Companies (Amendment) Bill 1986, AP-07 reports from Kuala Lumpur. The Bill, among other things, is aimed at checking the activities of irresponsible company directors and protecting the interests of shareholders, particularly minority shareholders.  
 Under the amendments, it is mandatory for a company director to seek approval from a general meeting of the company if he obtains or transfers any property.  
 The Government argues that the amendments are necessary because company directors, who are often also majority shareholders, have been selling property to their companies at high prices or buying company property at low prices.  
 It will also now be mandatory for prior approval to be given at a general meeting of the company for the purchase of property with high value.  
 To prevent company directors from giving loans or security for such loans to their relatives, a new section of the Bill requires the denoting of the relationship of companies placed under receivership.  
 The amendments provide for the Government to set a limit to wage and compensation to be paid to workers of such companies.  
 Under the Bill, a company under receivership should first settle the salaries and compensations of its employees before attending to other debts.

Kanebo slides in first half

BY YOKO SHIRATA IN TOKYO

KANEBO, the Japanese yarn-spinning and pharmaceuticals group, has reported a 34 per cent drop in pre-tax profits for the six months to October, to Y2,72bn (\$16.7bn) from Y41bn in the same period of last year.  
 The company blamed its poor performance on operating losses in its synthetic fibres division and a deterioration in its financial items arising from the cost of absorbing its textile manufacturing division.  
 Half-year net profits fell by 21 per cent to Y1.7bn on sales of Y161.6bn, down 4 per cent from the previous period, as a result of shrinking sales of textile materials.  
 For the year as a whole, the company is predicting pre-tax profits of Y3.5bn and net profits of Y1.8bn on sales of Y198.3bn.

A/S EKSPORTFINANS  
 9 1/2% US Dollar Bearer Bonds of 1983/90  
 — Securities Identification No. 470986 —  
 Notice is hereby given to holders of the above Bonds that the redemption instalment of US\$25,000,000, due February 1, 1987 has been entirely effected through the Redemption Fund.  
 There will be no drawing by lot this year.  
 Oslo, in December 1986  
 A/S EKSPORTFINANS

This advertisement appears as a matter of record only.



Leonberger Bausparkasse Aktiengesellschaft

DM 100,000,000

Fixed Rate 5 Year Transferable Loan Facility

Arranged and Swapped by

Manufacturers Hanover Limited

Provided by

Banque Internationale à Luxembourg S.A. Luxembourg Manufacturers Hanover Limited

Banco di Roma London Branch Interamerican Bank Corporation

Kansallis International Bank S.A. Kredietbank NV The Taiyo Kobe Bank, Ltd.

Zentralsparkasse und Kommerzbank Wien

Agent Bank

Manufacturers Hanover Limited

December, 1986

This announcement appears as a matter of record only.

Irving Trust

has been appointed Depository Bank by

British Gas plc

for its American Depository Receipts (ADRs)

American Depository Shares of British Gas plc will be listed on the New York Stock Exchange under the symbol BRG Beginning December 8, 1986.

For information on Irving Trust's ADR services call:  
 Thomas Sanford, VP, Business Manager, London  
 01-626-3210  
 Ralph A. Marinello, VP, Global Business Manager, New York  
 212-635-8966



Irving Trust

American Depository Receipts

Irving Trust Company  
 One Wall Street  
 New York, NY 10015

GRANVILLE SPONSORED SECURITIES

High	Low	Company	Price	Change	Div. (p)	%	Yield
146	116	Ass. Brit. Ind. Ordinary	160ad	-0	7.3	5.8	8.1
151	121	Ass. Brit. Ind. CULS	165ad	-2	10.0	6.9	—
48	28	Armitage and Rhodes	37	—	4.2	11.4	8.5
84	84	BBS Design Group (USM)	85	+1	1.4	2.2	18.8
207	108	Bardon Hill Group	207ad	—	4.8	2.2	23.5
94	42	Bry Technology	84	—	4.3	4.6	11.2
201	78	CCL Group Ordinary	128	—	2.9	2.1	9.8
182	88	CCL Group 11pc Conv. Pl.	100ad	-7	16.7	15.7	—
281	80	Carborundum Ord.	281	+1	9.1	8.8	12.8
94	88	Carborundum 7.5pc Pl.	98	—	10.7	11.5	—
32	20	Fredrick Parker Group	22	—	3.8	4.2	2.3
125	80	George Blair	91	—	—	—	—
86	20	Ind. Friction Castings	86	—	8.7	7.1	8.5
218	153	Iala Group	193	-1	18.3	12.0	8.5
128	101	Jackan Group	128ad	—	5.1	4.8	8.5
377	228	James Burrough	357ad	—	17.0	4.8	10.0
100	85	James Burrough Sp. Pl.	92	-1	12.9	14.0	—
1035	342	Mulhouse NV (Amst SE)	720	—	—	—	37.7
380	280	Record Ridgway Ordinary	383	—	—	—	8.5
100	87	Record Ridgway 10pc Pl.	82ad	-8	14.1	17.2	—
80	32	Robert Jenkins	85	—	—	—	3.7
38	28	Scruttons "A"	38ad	—	—	—	—
138	86	Torday and Carlisle	138	—	5.7	4.2	8.2
370	320	Trevian Holdings	353	-2	7.9	2.4	8.9
78	25	Unilack Holdings (SE)	78	—	2.8	14.5	—
104	47	Walter Alexander	104	+1	8.0	4.8	10.0
228	180	W. & Yestas	196	—	17.4	8.9	19.8
88	67	West Yorks. Ind. Hosp. (USM)	98	+1	5.8	5.7	14.0

Granville & Co. Limited  
 8 Lower Lane, London EC3R 8EP  
 Telephone 01-621 1212  
 Member of FIMBRA

Granville Davies Coleman Limited  
 27 Lower Lane, London EC3R 8DT  
 Telephone 01-621 1212  
 Member of the Stock Exchange

Antopistas del Atant'co  
 Comisionario Espanola S.A.  
 US\$115,000,000  
 Guaranteed Floating Rate Notes due 1993

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 6 1/2 per cent per annum. The Coupon Amounts will be US\$312.81 in respect of the US\$10,000 denomination and US\$7,820.31 in respect of the US\$250,000 denomination and will be payable on 11th June, 1987 against surrender of Coupon No. 4.

Manufacturers Hanover Limited  
 Agent Bank

KANSALLIS-OSAKE-PANKKI  
 Y10,000,000,000  
 Subordinated Reverse Floating Rate Notes due 13th August, 1991

For the six months 18th August, 1986 to 18th February, 1987 the Notes will bear interest rate factor at 3.9828%. Y26,943 will be payable on 18th February, 1987 per Y1,000,000 principal amount of Notes.

KANSALLIS-OSAKE-PANKKI  
 Y10,000,000,000  
 Subordinated Reverse Floating Rate Notes due 5th September, 1991

For the six months 5th September, 1986 to 5th March, 1987 the Notes will bear interest rate factor at 3.9828%. Y26,951 will be payable on 5th March, 1987 per Y1,000,000 principal amount of Notes.

KAWASAKI STEEL CORPORATION  
 Y10,000,000,000  
 Reverse Floating Rate Notes due 5th September, 1991

For the six months 5th September, 1986 to 5th March, 1987 the Notes will bear interest rate factor at 3.9828%. Y26,951 will be payable on 5th March, 1987 per Y1,000,000 principal amount of Notes.

Yamachi International (Europe) Ltd  
 Reference Agent

A Financial Times Survey  
 REGIONAL DEVELOPMENT

The Financial Times proposes to publish a survey on the above on MONDAY JANUARY 19 1987

For further information, please contact:  
 ANDREW WOOD  
 an 01-948 5116  
 FINANCIAL TIMES  
 Europe's Business Newspaper



# Now. A U.K. HOUSE WHO OFFERS THE SECURITY OF \$2.5 BILLION IN CAPITAL AND THE ATTENTION OF 1250 EMPLOYEES.

With \$2.5 billion in capital, we are the second largest investment bank on Wall Street. We are also one of the most profitable.

Our 1250 employees in London will be housed in Broadgate, one of the largest and most sophisticated office complexes in Europe.

We are investing nearly £16 million in computer technology. We are developing one of the world's most sophisticated trading systems in partnership with the London Stock Exchange and IBM.

As the only U.S. broker to buy a U.K. broker, L. Messel & Co., for Big Bang, we will offer our combined clients these professional services.

In Gilts, Messel Gilts Limited, our primary dealer, offers continuity. They will build on the same sales and research teams as pre-Big Bang. They further offer consistency in prices from a team of traders who draw on Shearson Lehman's Government trading experience. They will be working with the confidence of a back office that will be equipped with systems technology to handle major increases in volume while preserving our full range of agency services.

In U.K. equities, L. Messel & Co., with a team of 21 market makers, will trade 350 issues. They will be backed by the strength of the largest OTC equity

trading operation in the world.

Our U.K. research includes regular publications on macroeconomics and portfolio strategy. Our 38 analysts cover 85% by capitalisation of the U.K. equity market.

We have 32 salesmen to ensure that our trading and research strengths are effectively communicated to our clients.

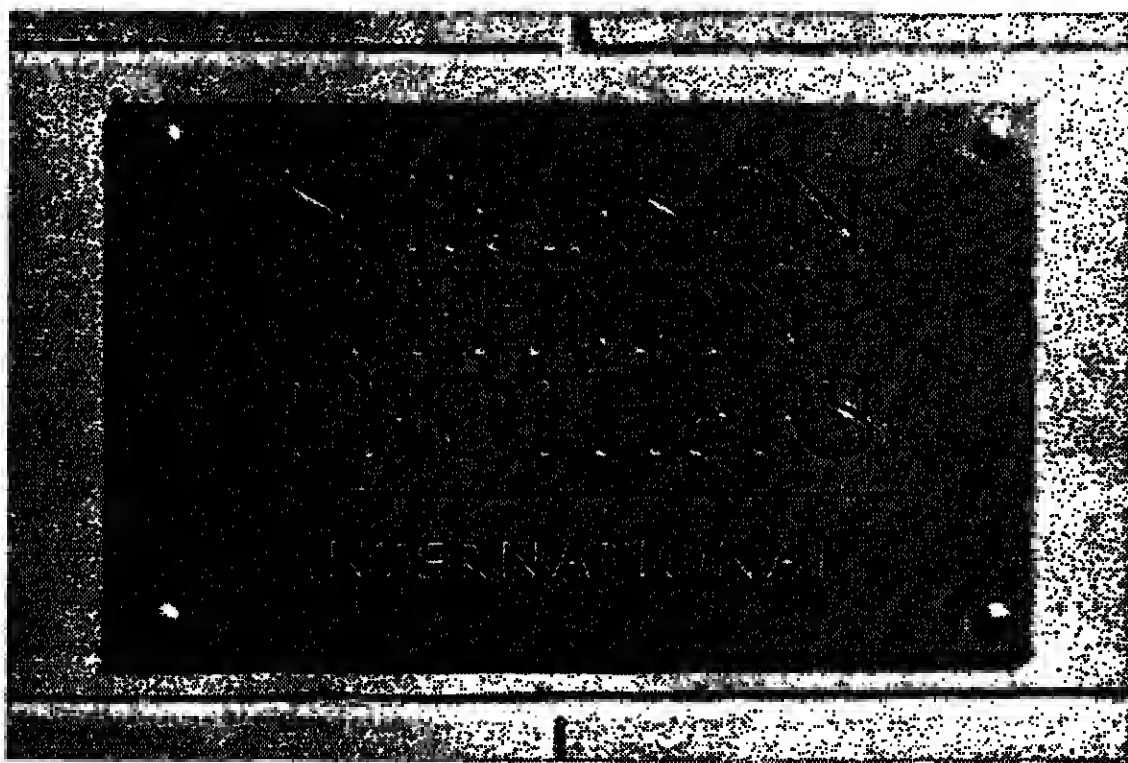
In the U.K. money markets, our activity in sterling FRN, CD and Commercial Paper markets is highlighted by the Allied-Lyons recent sterling commercial paper programmes, the benchmark issue in that market. We have also been appointed dedicated dealer of over £2 billion CD programmes.

In commodities and futures, Shearson Lehman's long-established position in world commodity markets has been strengthened by our leading presence on the London Metals Exchange, LIFFE and Gold Bullion market.

No commitment to the U.K. would be complete without offering our clients a full service in corporate finance. We have attracted some of the City's brightest merchant bankers.

Together with Messel's corporate finance team, they are now providing U.K. companies with advice on M&A, leveraged buy-outs and capital raising.

This is Shearson Lehman in the U.K. We invite you to put us to the test.



Messel Gilts Limited: Philip Howard (626 2525) L. Messel & Co. (U.K. Equities): Mark Cannon-Brookes (377 0123)  
U.K. Money Markets: Stuart Clenaghan (626 2525)  
Commodities: Craig Black (283 8711) U.K. Corporate Finance: William R. Harrison (626 2525)

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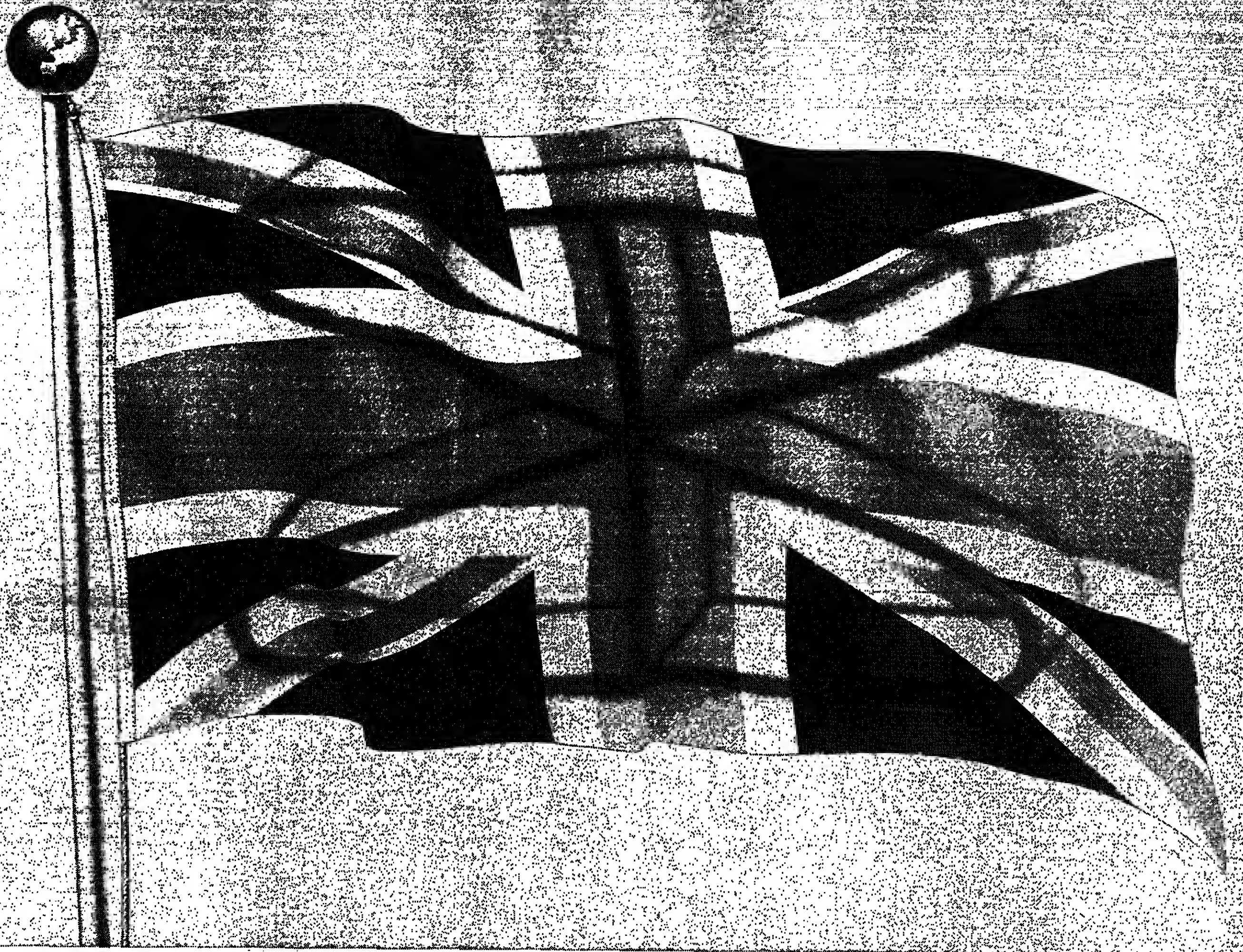
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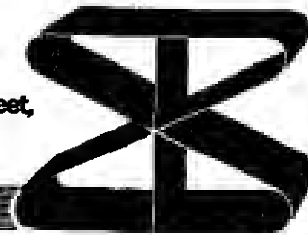
But all these firsts come down to people. People with bright ideas, whether they be our staff or our clients, deserve the utmost encouragement.

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## UK COMPANY NEWS

### David Goodhart on the build-up of St Ives as a predatory printing group Relishing the acquisition chess game

MR BOB GAVRON, the urbane chairman of the St Ives printing group, gives the impression that he has acquired a corporate empire in a fit of absence of mind.

Nothing, of course, could be further from the truth. But chance has certainly played its part in the rise of St Ives—one of the highest new entrants (at 383) in this year's UK FT 500.

Mr Gavron himself, a youthful 56, came late to the industry. After a brief legal career he raised £400,000 to complete a management "buy-in" of the CP Printing Group at the age of 33.

A few small acquisitions and several years later St Ives was floated on the stock market in September 1985 valued at £18.3m. Just over one year after that it passed the £100m capitalisation mark and now has another major acquisition in its sights.

The five-fold increase has been due to St Ives' ability to take advantage of the restructuring of the printing industry over the past few years. The investment needed to stay competitive has ruled out continued independence for many middling sized print groups and St Ives has moved in to scoop them up—thus becoming a major force in books and magazines to add to its own general commercial printing interests.

It has had a number of advantages in this operation. Being far from a large company itself St Ives has not threatened to swamp those it takes over and has been careful to retain its image as the "good guys" of the industry by not launching any contested bids.

Thus when Richard Clay, the UK's largest book printer, sought an escape from McCord's hostile bid last year it found St Ives an attractive alternative—after prompting from publishers such as Penguin.

In the case of Chase Web Offset, St Ives' other major buy, it was a private company looking to go public or sell-out which saw St Ives as a suitable home.

St Ives' reputation is not simply based on being in late right place at the right time.

UK's biggest bible printers—boosting its exports and now accounting for over 20 per cent of turnover.

The diversification is enthusiastically endorsed by Mr Gavron: "Bibles are a counter-cyclical God-send. If you'll excuse the pun. They keep us busy in the October to February period which is usually quiet and it there's one thing people will go on buying in a depression it's The Bible."

Nevertheless here has, according to Mr Gavron, been considerable room for improvement

closed a subsidiary in Gatheshead and the head office in London and pulled out of a prestigious but costly joint venture in China (selling out to Robert Maxwell).

In addition the joint managing directors Mr Ken Pardey and Mr Gary Icton (a Harvard educated ex-compositor) have been given far more autonomy and, they claim, far better management information.

"To be honest before St Ives came along it was a bit like driving in the dark without lights," says Mr Pardey. A new finance director has also

been hired to supplement the work of the existing one.

The results of this reorganisation are difficult to gauge. St Ives recently reported pre-tax profit of £3.5m on turnover of £69.4m (compared with £2.5m on £18.3m in 1985) but claimed that without the savings from Clay it would have been hit by the general downturn in book publishing.

But according to Mr Gavron, who is also a non-executive director of publishers Octopus, the key to St Ives is its marketing skills.

"Publishers do not generally know very much about marketing so we ask the retailers what they want and then make sure the publishers give it to them."

**'We only want to acquire things that are at the top end of their market. But we're only scratching the surface at the moment in print'**

## McLEOD RUSSEL PLC

### Summary of Results for the year ended 30 September 1986

#### HIGHLIGHTS FROM THE REVIEW OF THE CHAIRMAN, JOHN GUTHRIE

- \*The results demonstrate our ability, with our wider spread of interests, to maintain a more consistent level of profits in periods of poor tea prices
- \*Dividend increased by 11% to 8.3p
- \*One for three capitalisation issue
- \*Group profits for the current year expected to show an improvement

	1986 £000s	1985 £000s
Turnover	27,248	28,553
Profit before taxation	10,489	14,297
Taxation	4,741	7,591
Profit attributable to parent company shareholders	5,668	6,695
Dividends paid and proposed per share	8.3p	7.5p
Earnings per share	63.97p	77.40p

Copies of the Report and Accounts are available on application from The Secretary, McLeod Russel PLC, Victoria House, Vernon Place, London WC1B 4DH.

## WHITECROFT

### 31% INCREASE IN PROFIT

#### INTERIM RESULTS TO 30 SEPTEMBER 1986

	1986 £000	1985 £000	
Turnover	53,942	48,668	UP 11%
Profit Before Tax	3,591	2,740	UP 31%
Earnings Per Share	10.0p	7.1p	UP 41%
Dividends Per Share	3.0p	2.5p	UP 20%

- LIGHTING PROFITS UP 67%
- TEXTILE PROFITS 24% HIGHER

"Trading results for the first two months of the second half have been encouraging and we continue to view the outlook for the current year with confidence." Tom Weatherby, Chairman

**WHITECROFT plc**  
Textiles, Building Supplies, Lighting, Property Development.  
A copy of the Interim Report may be obtained from: The Secretary, Whitecroft plc, Water Lane, Wilmslow, Cheshire SK9 5BX.  
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In the manner of Coloroll (another FT 500 new entrant) in the ceramics industry, St Ives has shown that it can successfully apply its financial and marketing know-how to the sound but technologically companies of an old industry.

Richard Clay is a case in point. After heavy investment in the early 1980s Clay has been able to cut its production times for a hard back book from two months to two weeks and for a paperback from two weeks to three days.

Richard Clay is in exceptional circumstances—as little as 24 hours. The instant book on the Chernobyl disaster went from author's manuscript to book form in less than three days.

Prior to St Ives' arrival Clay had also become one of the

most likely plan is to pick up a few more small deals and then, within six to 12 months, make a bid for a major security printing or packaging group such as DRG or, less probably, De La Rue.

St Ives' progress has to date been remarkably smooth. However, it is going to face two problems in the near future. First its commitment to agreed deals makes it unduly reliant on other people. Second it may find itself driven by market expectation onto the acquisition treadmill.

But with the directors owning one-third of St Ives Bob Gavron should be able to realise his refreshingly relaxed ambition to improve the company every year "and to have fun doing it."

### Burns leaps 88% to £1.7m

BY CHARLES BATCHELOR

Burns Anderson, the financial services and motor distribution group which is fighting off a £2.3m takeover bid, yesterday announced an 88 per cent rise in pre-tax profits to £1.7m in the year ended September 30.

The publication of Burns' results coincided with the posting of the formal offer document by Dudley, a private company owned by two West Midlands property developers, Mr Roy and Mr Donald Richardson.

The profits rise at Burns was in line with its earlier forecast of an increase to at least £1.7m. It made £940,000 pre-tax the year before.

Earnings per share rose by 30 per cent from 4.7p to 6.1p and a final dividend of 1.88p

after 1.38p at the interim stage is proposed. Turnover rose from £37.4m to £33.5m.

Financial services now contribute more than half of the profits while the motor distribution, steel and shopping operations are all trading profitably, the company said.

Mr Roy Black, chairman, said: "The £2.3m financial resources we now have as a result of our October rights issue ensures we are confident of further growth in profits in the coming year."

The Dudley offer document showed that it has taken its stake in Burns to 9.22 per cent while Regentrest, which is acting in concert, has a further 9.32 per cent.

Dudley said that despite two rights issues in the past 14 months Burns was too diversified to fully realise its potential from the cash which had been raised.

It promised a review of Burns' divisions to decide which could be expanded, sold off or disposed of by way of sale or management buy-out. The financial and management resources released would then be concentrated on the remaining core activities, it said.

Dudley is offering 103p cash for each Burns share and will also allow Burns shareholders to retain the expected 1.65p final dividend. Burns' shares closed unchanged at 111p.

### B&C in control of Steel

BY CHARLES BATCHELOR

British & Commonwealth Shipping, the financial services and transport group, has clinched a takeover bid, yesterday announced by Steel Brothers Holdings with the purchase of just over 1 per cent of its shares to take its holding, including undertakings to accept, to 50.5 per cent.

The B&C offer document posted yesterday for Steel said that pre-tax profit in 1986 would fall to "not less than" £11.5m compared with £11.5m in 1985. Earnings per share would fall

more steeply, however, from 47.4p to not less than 36p.

B&C has added a loan note alternative to the existing cash and share alternative bid. It is offering 630p of 10 per cent loan notes for each Steel share with a final redemption date of December 1996. The loan notes would not be listed.

B&C owned 45 per cent of Steel when it first announced its agreed bid on November 14. It bought a further 142,500 shares at 630p each on Monday.

### Asprey lifts profits to £6.3m halfway

BY CHARLES BATCHELOR

Asprey, goldsmith, jeweller and antique dealer, improved pre-tax profits by 13 per cent to £6.3m in the six months to end-September 1986, against a previous £5.5m.

The interim dividend is unchanged at 3.5p, which will be paid from higher earnings of 21.18p (17.66p) per share.

Turnover for the period rose from £23.16m to £27.58m. The tax charge was £2.43m (£2.29m), and last time there was an extraordinary £2.00m debit.

The company's shares are quoted on the USM.

### COMPANY NEWS IN BRIEF

**F. & C. ALLIANCE INVESTMENT**: net asset value prior charges at nominal value 152.7p (110p) for six months to October 31 1986. Interim dividend 0.83p (0.58p). Franked income £317,000 (£490,000); gross revenue £1.52m (£1.17m). Revenue attributable to shareholders £378,000 (£497,000) after tax of £266,000 (£240,000). Stated earnings per share 1.27p (1.09p).

**THORN EMI** has acquired Granada-Teletext AB from Granada for £3.75m cash and repayment of loans totalling £1.45m. It specialises in television and rental in Sweden, and will become part of the Thorn EMI Hy-TV chain.

**TANJONG TIN DREDGING** estimates that its pre-tax losses before exchange adjustments will be reduced from £272,500

to £64,000 in the six months to June 30, 1986. Sales of tin concentrates were substantially lower at just £8,000 compared with £212,000. The loss from the mine after allowing for depreciation and expenditure in the UK was £97,500 (£204,500). Interest and dividends received amounted to £33,500 (£32,000). The loss per share was down from 18.3p to 4.3p.

**BEW Securities**, announced yesterday that it currently holds a 21.7 per cent stake in Save and Prosper Return of Assets Investment Trust (SPRAT). BEW also holds 255,000 shares in SPRAT, carrying the rights to subscribe for ordinary and preference shares between 1990 and 1995.

**WESCO GROUP**, the Scottish rubber moulding company, has purchased the business of Rubber and Injection Moulding. RIM has a turnover of about £1m. Last week Wesco bought 175,000 shares, which makes rubber and rubber-to-metal bonded components.

Wardell Roberts (food distributors): Interim dividend 0.9p (0.87p) on increased capital, for six months to September 28. Turnover £83.7m (£85.8m) and pre-tax profits £185,000 (£183,000). Tax of £196,000 (£195,000). Earnings per share 2.9p (2.9p). Second half outlook favourable, acquisition expected.

**MOORGATE INVESTMENT TRUST**—Gross revenue half year ended November 30 1986 was £560,000 (£482,000) and net revenue £388,000 (£307,000) for earnings of 7.58p (6.55p) per share. Interim dividend 5p (4.5p). Net asset value 497.4p.

ICI has, through insurance subsidiary Imperial Chemicals Insurance, acquired specialist insurance Delta International Reinsurance Co. It will retain its own underwriting operation from its City base. Cost of the acquisition amounts to less than 1 per cent of ICI's assets.

### CANADIAN CO-OPERATIVE CREDIT SOCIETY LIMITED

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Notice is hereby given that for the one month interest period from the 10th December 1986 to the 12th January 1987 the following will apply:  
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### GST board responds to rejigged Mowlem bid

BY NIKKI TAIT

The board of Glasgow Stockholders Trust has backed the bid from John Mowlem, the construction group, following certain revisions in the offer terms. If successful, Mowlem plans to raise about £25m to reduce its debts.

Mowlem has agreed to produce an offer for the GST preference shares, to come forward with proposals for the early repayment of the debenture stock; and to extend the cash alternative offer until December 30. There have also been certain reinterpretations of formula asset value calculation, on which the offer depends. The extent to which this last concession altered the value of the bid was unclear.

The GST board's recommendation applies only to the cash alternative offer which, it claimed, is "one of the highest to have been received in recent years by an investment trust."

It made no recommendation as far as the Mowlem share exchange is concerned.

The directors also added that they "deplore the prospect of the liquidation of the company and its investment portfolio to enable an industrial company to meet its cash requirements."

As a guide in its offer document, Mowlem estimated that formula asset value on November 18 was 166p, and under the terms of the cash alternative offer GST shareholders were entitled to 99.5 per cent of this figure—which "would have worked out at 165p."

Mr Gordon Senior, finance director, said the South African political situation had been a factor in deciding to sell. He said: "We had an offer from Speciality Chemicals and bearing in mind the ramifications, we thought it was an opportune time."

**TURRIFF CORPORATION** has conditionally agreed to acquire Whittall (Holdings), a building contractor based in Birmingham, for some £430,000. There is a further conditional payment of a maximum of £75,000 deferred until April 1988 and dependent upon profits for 1987.

### Allied Colloids leaves S Africa

BY DAVID GOODHART

Allied Colloids, the Cleckheaton-based industrial chemicals group, has become the latest UK company to pull out of South Africa.

Allied said yesterday that it had begun negotiations to sell its 100 per cent owned South African subsidiary — Allied Colloids (SA)—to the South African company Speciality Chemicals.

It would not be drawn on the price it hoped to get, but stressed that its profit before tax represented less than 5 per cent of Allied Colloids group profit for the year to March 29 1986 of £19.5m.

Mr Gordon Senior, finance director, said the South African political situation had been a factor in deciding to sell. He said: "We had an offer from Speciality Chemicals and bearing in mind the ramifications, we thought it was an opportune time."

## Record results

### 18th successive profit increase

- Vaux Group pre-tax profits up 19% to £17.52m.
- Final dividend increased by 13%. Annual increases have exceeded 9.7% since 1975.
- Improved profits throughout the Group—Breweries up 9%, Hotels up 14% and Wine & Spirits up 35%.
- Major £6m refurbishment continues in our tied estate.
- Our "Princess Louise" pub in High Holborn is winner of

- 1986 London Standard Pub of the Year.
- 80 bed Trafalgar Hotel, Preston purchased, 122 bed new Swallow Hotel, Northampton opened.
- 2 new hotels under construction at Waltham Abbey and Peterborough.



**VAUX GROUP plc.**

SWALLOW HOTELS VAUX AND WARD'S BEERS JAMES BELL WINES



UK COMPANY NEWS

Meyer lifts profit 53% as Magnet takes stake

Meyer International, the timber and building merchant yesterday announced interim pre-tax profits 53 per cent higher and also revealed that Magnet & Southern, a rival builders merchant and retailer had acquired a 1 per cent stake.

Mr Ronald Groves, the chairman of Meyer, said that the company had learnt on Friday that Magnet had bought 100,000 shares and had since added a further 950,000. Magnet's finance director, Mr G. H. Brown, said the stake was a "trade investment" and added at the moment, our intention is not to take things any further.

A pick up in the construction industry, along with firmer timber prices, were credited by Mr Groves as being behind the improvement in pre-tax profits from £13.22m to £20.21m, on turnover only 8 per cent higher at £201.9m (£278.5m).

Meyer is currently undergoing a pension holiday which will last until the end of the next financial year and which boosted profits by around £1m this half. Property sales also added £1.195m to these figures and the company expects a similar profit in the second half.

In November, the £17.7m acquisition of Brownlee, a Glasgow-based timber and merchants group, was completed and Meyer expects trading profits to cover financing costs in the second half.

With trading continuing well, Meyer was looking for a good second half and was on course for a record year.

The interim dividend is stepped up from 1.55p to 2.15p, to be paid from earnings per share of 14.35p (£8.79p). For 1985-86 a total dividend of 3.75p was paid when profits were £33.1m (£38.5m).

For the half year to September trading profits moved ahead from £15.15m to £19.87m. There were profits of £12m (£236,000) on sales of tangible assets and disposal of properties was struck after reduced interest payments of £988,000 (£2.17m), and a £47,000 (£8,000) share of profits of related companies. Tax took £8.37m (£4.75m).

**comment**  
Pension holidays, property profits, higher timber prices, building booms—everything was conspiring to boost Meyer's profits this half. Building merchanting is becoming steadily more important to the group—Newson's turnover passed 50 per cent of UK sales in these figures—and that should reduce the worst cyclical influences.

Meyer's results for the full year, Meyer should be able to hold on to its increased margins and post £43m pre-tax. There will come a time when market factors will not be so much in Meyer's favour and this year's shares do not seem particularly undervalued on a prospective p/e of 9.5. Guessing at Magnet and Southern's intentions is obviously difficult but a bid from it seems fairly unlikely to persist at a rate of confidence from a knowledgeable rival.

**Strong assurance**  
Strong and Fisher, which had its £20m bid for fellow leather manufacturer Garzar Booth referred to the Monopolies and Mergers Commission last month, has given undertakings that it will not increase its stake to its target beyond 17 per cent, or exercise voting rights on behalf of more than 15 per cent of the shares.

When the bid was referred to the Commission, Strong held a 14.99 per cent stake but in mid-November purchased a further 1.4 per cent holding through the market.

Standard Chartered takes 13% stake in Abaco

BY CHARLES BAYCHELOR

Standard Chartered, the banking group, is to provide £18.8m of funds to Abaco Investments, the fast growing financial services company, in a move which will give Standard a 12.7 per cent stake in Abaco.

The capital will be used initially to help finance the acquisition, announced yesterday, of Hampton & Sons, an estate agency based in St James's, London, for up to £15m. It will also wipe out borrowings used to fund two other recent acquisitions.

It gives Abaco a second large corporate shareholder alongside British & Commonwealth Shipping, which has been a long term investor. B & C's shareholding will fall from 27.4 to 23.36 per cent as a result of the Standard deal. Both have said they would not make a hostile bid for control for at least three years.

Mr John Gunn, B and C chief executive, said that if B and C had provided the additional funding it would have taken its stake above the 29.9 per cent level at which a mandatory takeover bid would have had to be made. B and C did not want this and welcomed Standard as a second major shareholder, he added.

Mr Michael McWilliam, Standard's managing director, will join the Abaco board. He described the Abaco share purchase as an extension of its existing involvement in financial services through its Chartered Trust subsidiary. "It is a toe in the water," he said.

Chartered Trust is a hire purchase and finance company which has been developing loan programmes for building societies and insurance products. Its network of 70 offices and its customer base overlap with those of Abaco, Mr McWilliam said.

Standard will also contribute to a £40m loan facility which Abaco will draw on to finance further acquisitions. Loan facilities are at present provided by Dunelm Creditbank.

Abaco had been planning a share placing when Goldman Sachs, the US investment bank, introduced Standard which was prepared to take up all the new shares. Mr Peter Goldie, chief executive of Abaco, said, standard will take up 25.4m new shares at 74p each.

The size of the Standard shareholding has been determined by the takeover panel limit on initial acquisitions of company's shares of 15 per cent. This becomes 12.7 per cent of Abaco's enlarged capital.

Hampton is the third estate agency to be acquired this year by Abaco and brings it 18 more offices handling residential property sales, bringing the total to 57. Hampton made a profit, before non-recurring items and tax, of £777,000 on turnover of £8.8m in the year ended September 1986. It gives Abaco its first central London chain of agencies.

Abaco is paying £10.5m on completion, comprising £7.85m cash and £2.65m in shares. It will pay an additional £4.5m in shares if profits at Hampton rise to £1.2m in the year ending September 1987.

Abaco's shares rose 2p to 69p.

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All-round lift gives Vaux £17m

ALL TRADING divisions of the Vaux Group improved their performance in the year ended September 27 1986, resulting in turnover moving ahead from £144.7m to £168.5m and the pre-tax profit from £14.72m to £17.52m.

And the directors said they had ambitious plans for growth in all divisions over the next few years. The balance sheet was relatively ungeared and they believed there were good opportunities for expansion in many areas, including nursing homes.

In pursuance of the letter, they were planning to convert the St. Andrews Hotel into a nursing home, and operate it for older people. If that was successful they said they intended to extend the group's interests "in what we believe will be a fast growing market."

In the year just ended breweries made £9.98m (£8.27m) profit, Swallow Hotels £7.58m (£6.85m), wines and spirits £1m (£75,000), disposal of properties and investments realised £733,000 (£441,000), related companies £655,000 (£287,000), and investment income £423,000 (£856,000). Finance charges were cut from £2.34m to £1.96m.

Earnings came to 51.6p (£8.3p) and the final dividend is 8 p for a total of 12.5p, compared with 11.061p. There was an extraordinary debit of £688,000 being the provision for closure of Lorimars and Darleys Breweries £897,000, less tax £208,000.

The directors expected to spend around £25m on capital account next year. Some £15m would go on Swallow, covering the bulk of the additional expenditure on the two new hotels due to open in 1988, and development to existing hotels, including three further leisure centres.

Expenditure on public houses would absorb £6m and much of the balance would go on brewery developments.

The group approached 1987 with renewed confidence, a good start to the current trading year, they said.

comment  
"At Vaux," said chairman Paul Nicholson yesterday, "We believe that the soundest way forward is through organic reinforced by friendly acquisition."

Unfortunately for him not every company shares the Vaux view on non-aggressive growth and rumours abound that the group is about to be subjected to a hostile takeover bid. These figures gave Vaux strong defensive ammunition.

The earnings per share growth of about 11 per cent was better than most expected and there are encouraging signs for the current year in all three divisions. Analysts are expecting about £19.5m at the pre-tax level, which on yesterday's close of 477, down 7p, puts the shares on a multiple of about 13.5. Bid prospects explain virtually all of the premium which Vaux enjoys to the sector average.

But shares in the company, which has reported profits increases for the last 18 years in a row, are a solid investment opportunity.

W. Alexander up 20% to £2m

A 20 per cent increase in pre-tax profits, up from £1.67m to £2m, was matched by a similar increase in the interim dividend from 1.5p to 1.8p. Mr Alexander, co-chairman, for the months to September 30 1986.

Turnover fell marginally from £30.04 to £29.24m and the directors said that was because of the effect of the lower fuel prices on the group's liquid fuel distribution division. However, volume sales for that division increased considerably which should stand it in good stead when fuel prices increase.

Farming interests have now been disposed of, and the sale of the farms, together with the release of the working capital involved, produced about £2m.

Looking ahead, the chairman, Mr Ronald Alexander said: "The withdrawal from farming marks a significant stage in the rationalisation of the group and there are opportunities for expansion by acquisition currently under examination."

"As far as the current year is concerned, the outlook is for a further increase in the profits of the group."

Stated earnings per share of this unquoted company improved from 3.9p to 5p.

ALFRED FREEDY & Sons (convenience stores newsagents); Interim dividend 1p (same). Pre-tax losses £204,000 (£323,000) on turnover £38.68m (£35.9m) for six months to September 27 1986.

Booming house demand lifts Berkeley up to £3m

Berkeley Group, the house-builder and property developer, saw pre-tax profit climb substantially from £1.7m to £3.1m in the six months to October 31 1986 on turnover that was boosted from £13.2m to £21m.

Mr Jim Farrer, the chairman, said that the group, which had moved up to a full stock market listing in December 1985, had benefited from firm demand for its homes and good performance had been achieved by all the operating subsidiaries.

He added that the interim results had included the first profit contribution—of £120,000—from the group's related company, Berkeley Spawhawk, currently developing a residential site in the Thameside Conservation area.

Mr Farrer reported that forward sales stood at a record level and he viewed the future with optimism.

Tax rose to £1.1m (£867,000), and earnings per share emerged at 6.3p, up from a figure of 4p, adjusted for a one-for-one capitalisation issue. The declared interim is 0.85p up from an adjusted 0.7p.

The shares are quoted on the USSE. He said the New York showroom opened in June and by the end of September agents had been appointed in 12 principal cities of the US. In the second half the group would enter a full scale trading on a nationwide basis.

Sir Peter expressed confidence that the US operation would prove a major source of revenue in future because of the healthy gross margin that could be obtained there.

Exports, including sales to the US branch, rose by over 50 per cent, and the pattern looked set to continue throughout the whole year, Sir Peter claimed.

He said initial response to the new ranges launched in October had been encouraging.

Osborne & Little up 26%

DESPITE CHARGING £165,000 exceptional expenses for the opening of the US branch, Osborne and Little lifted its pre-tax profit by 26 per cent in the six months ended September 30 1986.

From turnover up 44 per cent to £3.81m, this producer of wallpapers and furnishing fabrics made a profit of £500,000 (£494,000). Earnings per 5p share worked through at 4.62p (3.31p) and the interim dividend is raised to 1.3p net (1p).

Sir Peter Osborne, the chairman, said in line with the usual trend he expected sales and profits to be higher in the second half. For the full year ended March 31 1986 sales were £6.3m and profits £1.34m.

GRANADA GROUP PLC
Preliminary results for the year ended 27 September 1986
■ TURNOVER £841M-UP 10%
■ PROFIT BEFORE TAX £92.4M-UP 43%
■ EARNINGS PER SHARE 21.3P-UP 69%
■ DIVIDEND 8.52P-UP 20%
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TACE PLC
Results for the year to the 30th September, 1986
"...continued growth in earnings..."
Earnings per share: pence:
1982 1.7
1983 12.2
1984 13.5
1985 21.4
1986 30.1
● Earnings per share increased by 40% to 30.07p (1985 — 21.41p)
● Final dividend increased by 25% to 5.68p per share (1985 — 4.55p) giving a total for the year of 8.52p (1985 — 6.65p)
● Profits before taxation increased to £3,502,000 (1985 — £3,116,000)
● Continued growth and developments in product range and technology
Annual Report from The Secretary, Tace plc, Essex Hall, Essex Street, London WC2R 3JD



UK COMPANY NEWS

Whitecroft up 31%: calls for £15m

BY ALICE RAWSTHORN

Whitecroft, industrial holding company, is planning a one-for-three rights issue to raise £15.2m to reduce the borrowings incurred by its recent acquisition and capital expenditure programme. The company also reported a 31 per cent increase in interim pre-tax profits to £3.8m.

In the past 18 months Whitecroft has spent £5m on acquisitions, the bulk invested in the purchase of two lighting companies, MD Lighting and Energy Conservation Systems, and £5m on capital for new business ventures within the group.

An additional £9m has been invested in the property division. This has increased group borrowings by £17m in the past 18 months, leaving gearing at 64 per cent.

The company will issue 7.5m new ordinary shares at 210p a share. Its share price fell by 13p to 247p on the announcement yesterday. The issue is underwritten by the merchant

bank, J. Henry Schroder Wagg with Alexander Laing & Cruickshank and Henry Cooke, Lumsden acting as stockbrokers. After the issue gearing will be reduced to about 16 per cent.

The company then intends to embark upon further acquisitions, principally of privately-owned companies in its existing fields of specialist textiles, lighting and building supplies. It has retained a 12 per cent stake in Eleco Holdings, the construction, engineering and property company, since its unsuccessful takeover bid in August.

Mr Thomas Weatherby, Whitecroft's chairman, said that the company intended to retain its stake in Eleco and would "keep an open mind on whether to renew its bid. The cost of the original bid was included in the interim results as an extraordinary debit of £765,000.

In the six months to September 30 group turnover rose to £53.9m (£48.7m). In the textile

division operating profits rose to £1.6m (£1.2m) and in lighting to £1.6m (£974,000). Operating profits in the property division were relatively flat at £327,000 (£311,000) and fell in the building supplies businesses to £582,000 (£801,000) largely because of the disruption to trading caused by the transfer of one company from one site.

Earnings per share rose to 10.0p (7.1p) and the company proposes to pay an interim dividend of 3.0p (2.5p). Mr Weatherby described the pattern of trading in the opening months of the second half as encouraging and expressed his confidence about the prospects for the full financial year.

institutional interest aroused at the time of its overtures to Eleco. Certainly companies in imminent danger of takeover tend not to flood the market with extra paper. The fall in the share price yesterday was prompted as much by disappointed bid expectations as by concern over post-rights dilution. Whitecroft seems to have succeeded in resolving last year's problems in its lighting division, and building supplies should return to profit growth in the second half. Textiles is faring well and the benefits of the £5.5m investment at Edward Hall will filter through from next summer onwards. The City expects profits of about 8p for the full year leaving the shares on a prospective p/e of 10.5. Whitecroft is rather too courteous a conglomerate to have emerged as a City favourite, but at this level the p/e looks undemanding.

comment

Ever since the failure of its bid for Eleco, Whitecroft has been handled about as a takeover target. The company explains the recent rise in its share price as the product of

Compssoft deeper into red at £145,000

By Janice Warman

Compssoft Holdings, the computer software group which ran up a £50,000 loss in the 1985/86 financial year, has plunged further into the red in the six months to end-September with a loss of £145,000 on largely static turnover.

By September last year, higher operating expenses and the cost of setting up the group's five subsidiaries in Europe had cut first-half pre-tax profits to a virtual break-even figure of just £2,000.

Distribution and administration costs, plus slower growth in the micro-computer market accounted for its £50,000 year-end loss to April this year.

Mr Nick Horgan, chairman, said the culprit this time was largely higher marketing costs to promote its products in Europe, now that all five subsidiaries were fully operational. But he said the picture since September had improved. "Sales in Europe are climbing. For the last two months, expenditure and income have been about even. As we get our new products into the market, we would expect to move into profit."

The UK showed a £29,000 loss on paper as against £77,000 last time.

Turnover has remained flat at £1.1m, while operating costs rose to £1.1m from £972,000. Western Europe made a loss of £138,000 against £22,000 profit, and other countries showed a £22,000 profit against £47,000. The total loss per share was 2.1p against nil.

Exchanges hit Tace but order books rise

ANDERSON INSTRUMENTS OF THE Tace group continued to sell well internationally during the 1985-86 year adverse foreign exchange fluctuations left profits at the pre-tax level just £386,000 higher at £3.5m.

Second half profits were static at £179,000.

The directors said yesterday that but for the exchange rate movements full year profits would have been more than £1m higher. Some 40 per cent of group sales were denominated in US dollars, compared with 31 per cent in 1984-85.

For the 12 months to September 30, 1986 turnover rose from £20.14m to £22.05m and gross profits from £7.35m to £8.77m—the group manufacturers' share of £6.5m (£5.5m) and the Anderson control equipment.

Distribution and administration costs rose to £1.98m (£1.74m) and £2.94m (£2.28m) respectively and interest charges took £135,000 more at £97,000.

Tax however, was reduced to £819,000 (£1.12m) and left net profits at £2.68m compared with a previous £2m. Minorities accounted for £574,000 (£625,000).

Earnings improved from 21.1p to 30.07p and a final dividend of 5.89p raises the net total by 1.87p to 8.53p.

There were extraordinary debits of £496,000 (credits £1.85m) being start-up costs, reorganisation and product rationalisation costs and deficits on disposal of interests in and trading assets of subsidiaries.

The 1985-86 results included a full year's contribution from

Anderson Instruments of the US (two months in 1985) and the disposal of the Dutch and Belgian businesses.

The directors said that the group's financial strength had enabled it to expand its product range during the year and provide a foundation for future growth. They added that the balance sheet continued to show a strong financial position.

Increased order books were seen during the early months of the current year. The group continues to seek further complementary acquisitions to augment growth of its existing activities.

comment

In the last few years, Tace has depended heavily on its majority (Goring Kerr) for growth and the Anderson acquisition was designed to diversify the group. However, both Goring Kerr and Anderson are dollar-orientated and the decline in the US has wiped £1m off pre-tax profits. This year, orders are picking up for Goring Kerr's new detector products and that company could hit £2.5m pre-tax. For the Tace group as a whole, £4m looks probable with a small increase in demand for Anderson's pollution control systems. The latter's tax control should also boost Tace's earnings per share and probably indicate that Tace's shares, up 20p to 360p and on a prospective p/e of 11 are more attractive than Goring Kerr's at 270p up 25p and on a multiple of 10. Any dollar rebound could give those ratings a boost.

Stormgard slides into the red

Stormgard, the investment holding company, reported a loss before tax of £198,000 in the six months to September 30 compared with a profit of £371,000 in the nine months to September 30 1985.

The loss reflected difficult trading conditions experienced by the fashion sector of the group and the directors said that performance during the second half was not expected to improve significantly. Only in 1987-88 were the benefits of the group's reorganisation expected to come through.

They said that the group's borrowings had been halved. Stocks were being reduced as planned and they expected further reductions in the second half. Modernisation of production facilities had lowered costs and then enhanced design capability of the group had enabled a number of new ranges to be introduced.

As the group pension arrangements were in substantial surplus, contributions by the group were suspended and had saved £125,000 this time.

Turnover, including full figures for the Sellincoort Group which Stormgard purchased last year, rose to £24m (£11m). After £2,000 tax (£12,000) losses were 0.15p (0.99p earnings). There was again no dividend.

Stormgard disposed of its remaining holding of 671,250 (9.7 per cent) ordinary shares in Frank Usher, the company it sold in January 1986. The shares have been placed with institutions.

Northamber advances 21%

Northamber, the supplier of computer printers and peripherals, reported pre-tax profit up by more than 21 per cent from £29,000 to £1m in the half year to October 31 1986. Turnover moved ahead substantially to £12.5m from £9.2m.

Mr David Phillips, the chairman, said that over the period but there had been some pressure on gross margins from the smaller, weaker distributors' attempts to retain market share.

He said that the company's policy of controlled diversification with further organic growth of its trading activities and product ranges was continuing.

Mr Phillips said Northamber would continue aggressively to seek further opportunities to expand its markets and with an infrastructure in place to support this growth he was confident of a satisfactory outcome for the year.

After tax charges of £340,000 (£227,000), earnings totalled 8.5p, up from 6.8p reported last time.

McLeod Russel falls to £10.5m

ALTHOUGH THERE has been some improvement in recent months, low average tea prices during the first half affected full year results at McLeod Russel where pre-tax profits fell from £14.3m to £10.49m.

Turnover for the year ending September 1986 was down at £27.25m (£28.55m). McLeod is a holding company with interests in plantations, property development, manufacturing and trading.

For the current year, Mr John Guthrie, the chairman, said that on the basis of present price levels, he would expect group profits to show an improvement.

The total dividend for the year is lifted to 8.3p (7.5p),

with an increased final of 5p (4.5p). The directors are also proposing a one-for-three scrip issue.

In the UK action was being taken to improve the performance of T. and R. Williamson, acquired in March 1985, which incurred losses of £145,000.

In Australia the poor cotton price has continued into the current season, the chairman said. Advantage has been taken of the recent improvement in the cotton price by making forward sales but it was too early to forecast the result for the current year, he added.

Although lower profits from Kenyan coffee were expected for the current year, that should be partly offset by

improved results from tea. In Zimbabwe, the chairman stated that the problems concerning the significant increases in wage levels had been resolved at least for the time being, the effects being largely offset by the devaluation of the Zimbabwe dollar against sterling.

Tax for the year fell from £7.58m to £4.74m, and minorities of £90,000 (£11,000) and preference dividends, attributable profits worked through at £5.23m (£4.25m). Earnings per share fell from 77.4p to 63.9p.

The chairman said the company continued to seek suitable opportunities to expand the group.

Midsummer Inns profits up to £1m

SUBSTANTIAL progress was made by Midsummer Inns, which owns and manages public houses and discotheques, in the year ended September 30 1986. Turnover rose from £4.3m to £8.93m and pre-tax profit from £401,000 to £1.04m.

Furthermore, the current year had started well, said Mr Adam Page, chairman. A

number of new trading units were in place and a further significant improvement in turnover was expected in the current year.

The company intended to apply to move from the USM to a full listing next month.

Gross profit for the year came to £4.58m (£2.85m) and interest payable was up to

£166,000 (£115,000). Earnings were 25.8p (24.1p) after a nil tax charge (£22,000).

The dividend is raised from 2.5p to 4p per 50p share. The directors will be proposing a subdivision of those.

Yesterday, an extraordinary meeting approved the change of the company's title to Midsummer Leisure.

Alice Rawsthorn on the rapid expansion of JS Pathology

The practice that tiptoed into the limelight

ONE OF the more enigmatic companies on the Unlisted Securities Market tiptoed into the limelight recently.

With a market capitalisation of almost £50m and a rapidly rising share price JS Pathology is one of the largest and most successful companies in the junior market—but one of the least visible.

It is also one of the leading clinical pathology laboratories in Britain and also the only publicly quoted company of its type. Therein lies the reason for its invisibility, for the research analysts of the City are noted for poring over reports of esoteric companies.

Yet JS Pathology merits attention. It joined the USM a year ago with a solid financial record, and it recently announced a 30 per cent increase in pre-tax profits to £1.5m and details of a major acquisition.

The company has fared well despite the City's indifference, chiefly thanks to its clients who have snapped up shares from the institution which invested at the time of the placing. Individual investors now account for half the shares in issue.

Its share price doubled, from the placing price of 160p, within a few months of flotation, and has risen steadily ever since, to hover at over 400p.

JS Pathology began life in 1958 in a room in Harley Street, London, as the private practice of Dr Jean Shanks



consultants and GPs; 10 per cent from running trials for drugs companies; 12 per cent from running trials for pharmaceutical companies is expanding rapidly. JS Pathology plans to expand its service by adding a computer analysis facility.

Screening has recently received a rather morbid boost from concern about AIDS and cervical cancer. Similarly occupational medicine should benefit from the introduction of new EEC legislation—scheduled for implementation early next year—which will make it compulsory for a wider range of companies, particularly those with employees working in potentially hazardous areas, to provide regular medical tests for those employees.

The company's stockbroker, Kleinwort Greaves, has increased its profits forecast to £2.7m for the current financial year—which ends in late March—and expects at least £4m for the following year.

JS Pathology is in the fortunate position in that its only perceptible problem is the scarcity of the shares in public issue.

Dr Shanks hopes that this problem will be alleviated by the placing, which will accompany the Metpath acquisition, and possibly by arrangements accompanying the company's graduation to a full listing next year.

Major regional centres to courier samples down to London.

Business with pharmaceutical companies is expanding rapidly. JS Pathology plans to expand its service by adding a computer analysis facility.

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Dr Shanks hopes that this problem will be alleviated by the placing, which will accompany the Metpath acquisition, and possibly by arrangements accompanying the company's graduation to a full listing next year.

This announcement appears as a matter of record only.



THE BRITISH LAND COMPANY PLC

£50,000,000

TEN YEAR UNSECURED REVOLVING UNDERWRITTEN MULTI-CURRENCY CASH ADVANCE AND STERLING COMMERCIAL PAPER FACILITY VIA TENDER PANEL

Arranged and managed by

Guinness Mahon & Co. Limited

Underwriters:

Crédit Lyonnais, London Branch  
Den Danske Bank  
National Westminster Bank PLC  
The Royal Bank of Canada Group

The Sanwa Bank, Limited  
TSB England & Wales plc  
Union Bank of Switzerland, London Branch

Tender Panel Members:

Banca Nazionale del Lavoro London Branch  
Banco de Bilbao S.A.  
The Bank of Tokyo, Ltd.  
The Bank of Yokohama, Ltd  
Banque Beige Limited  
Banque Nationale de Paris London Branch  
Banque Paribas (London)  
Bayerische Vereinsbank Aktiengesellschaft London Branch  
CIC-Union Européenne, International et Cie London Branch  
Commerzbank Aktiengesellschaft (London Branch)  
Commonwealth Bank of Australia  
County NatWest Capital Markets Limited  
Crédit Commercial de France, London Branch  
Crédit Lyonnais, London Branch  
Credit Suisse  
Den Danske Bank  
Dresdner Bank Aktiengesellschaft London Branch  
First Chicago Limited  
The First National Bank of Chicago  
Guinness Mahon & Co. Limited  
Hill Samuel & Co. Limited

Lloyds Merchant Bank Limited  
Manufacturers Hanover Limited  
Morgan Grenfell & Co. Limited  
National Australia Bank Limited  
National Bank of Canada  
National Westminster Bank PLC  
Orion Royal Bank Limited  
Phillips & Drew  
The Royal Bank of Canada Group  
Samuel Montagu & Co. Limited  
The Sanwa Bank, Limited  
Security Pacific Hoare Govett Limited  
Shearson Lehman Brothers International  
The Sumitomo Bank, Limited  
Sumitomo Finance International  
The Tokai Bank, Ltd  
The Toyo Trust and Banking Company, Limited  
TSB England & Wales plc  
Union Bank of Switzerland, London Branch  
S.G. Warburg & Co. Ltd.

Agent

Guinness Mahon & Co. Limited



November 1986

KWIK SAVE

Profit before tax up from £36m to £42.2m

(19.6% increase after adjusting for 53 week period of 1985)

Highlights:

- Sales up from £724m to £795m. (11.8% increase after adjusting for 53 week period of 1985).
- 460 Kwik Saves, 50 Arctic Freezer Centres and 113 Best of Cellars wines and spirits units open August 1986.
- 117 stores refitted since 1985 and a further 60+ planned in this financial year.
- Total dividend up 25% from 4.8p to 6.0p per share.
- Earnings per share up 29.1% to 17.63p.
- Interest received up 12% to £2.8m.



(Artist's impression of rebuilt store at Oswestry)

Copies of the Report and Accounts will be available after 16th December 1986 from the Company Secretary, Kwik Save Group PLC, Warren Drive, Prestatyn, Clwyd LL19 7HU.



**Stormgard slides into the red**

Stormgard, the holding company, reported a loss before tax of £1,000,000 for the six months to September 30, 1986 compared with £371,000 in the same period in 1985.

The loss reflected trading conditions by the fashion group and the decline in performance of the second half was not expected to improve.

Stormgard said that the group's reorganisation plan was being implemented and that the group's performance was expected to improve in 1987.

The group's reorganisation plan was to reduce the number of group companies and to concentrate on the core business.

Stormgard said that the group's performance was expected to improve in 1987.

**Pathology in the limelight**

Major regional cancer centres will be opened in the next few years, according to a report by the Department of Health.

The report, which was published last week, says that the government is planning to invest £1.5 billion in new cancer centres over the next five years.

The centres will be based in major regional centres and will provide a comprehensive range of cancer services.

The report also says that the government is planning to invest £1.5 billion in new cancer centres over the next five years.

**rom period of 1985**

The company's sales in the period of 1985 were £100 million, compared with £90 million in 1984.

The company's profit in the period of 1985 was £10 million, compared with £8 million in 1984.

The company's turnover in the period of 1985 was £100 million, compared with £90 million in 1984.

**AUTHORISED UNIT TRUSTS**

Trust Name	Investment	Value	Change
Abbey Unit Trust	£100,000	£100,000	0.00%
Abbey Unit Trust (2)	£100,000	£100,000	0.00%
Abbey Unit Trust (3)	£100,000	£100,000	0.00%
Abbey Unit Trust (4)	£100,000	£100,000	0.00%
Abbey Unit Trust (5)	£100,000	£100,000	0.00%
Abbey Unit Trust (6)	£100,000	£100,000	0.00%
Abbey Unit Trust (7)	£100,000	£100,000	0.00%
Abbey Unit Trust (8)	£100,000	£100,000	0.00%
Abbey Unit Trust (9)	£100,000	£100,000	0.00%
Abbey Unit Trust (10)	£100,000	£100,000	0.00%

**Advertisement**

**MURRAY JOHNSTONE ANAGRAM**

**TEN IN THE DEEP END (3,11)**

*"A new worthy stake by an investment trust"*

FREE bottle of champagne to 25 lucky callers.

01-460-4545

**FT CROSSWORD PUZZLE No. 6,199**

**CROSSWORD PUZZLE**

ACROSS

- Country air (6)
- Managed to find a swimmer occupied by exercise (5)
- Rival peer arranging for suspension (9)
- View bearing the remains as bumbag (3,4)
- Marine having to hurry back—early start essential (4-3)
- Greatly inclined to soak (6)
- Judge in need of new bar attire (9)
- Game it's wrong to make money on (9)
- Poles building American woman (6)
- King the head about the queen's function (7)
- Some flowers bend in the middle (7)
- Working on his reel at the water's edge (9)
- Understanding directions given by nautical coppers (6)
- Outmoded calculators (5-8)

DOWN

- Think to take prisoner (9)
- "Up from — glances the silver sail of dawn." Houseman (6)
- Star? No, the replacement—hatting the point (3,4)
- Heating cut a pressman, rant (5)
- Portions of meat one arranged in minutes (9)

**Solution to Puzzle No. 6,198**

ACROSS

1. COUNTRY AIR
2. MANAGED TO FIND A SWIMMER OCCUPIED BY EXERCISE
3. RIVAL PEER ARRANGING FOR SUSPENSION
4. VIEW BEARING THE REMAINS AS BUMBAG
5. MARINE HAVING TO HURRY BACK—EARLY START ESSENTIAL
6. GREATLY INCLINED TO SOAK
7. JUDGE IN NEED OF NEW BAR ATTIRE
8. GAME IT'S WRONG TO MAKE MONEY ON
9. POLES BUILDING AMERICAN WOMAN
10. KING THE HEAD ABOUT THE QUEEN'S FUNCTION
11. SOME FLOWERS BEND IN THE MIDDLE
12. WORKING ON HIS REEL AT THE WATER'S EDGE
13. UNDERSTANDING DIRECTIONS GIVEN BY NAUTICAL COPPERS
14. OUTMODDED CALCULATORS

DOWN

1. THINK TO TAKE PRISONER
2. "UP FROM — GLANCES THE SILVER SAIL OF DAWN." HOUSEMAN
3. STAR? NO, THE REPLACEMENT—HATTING THE POINT
4. HEATING CUT A PRESSMAN, RANT
5. PORTIONS OF MEAT ONE ARRANGED IN MINUTES

**FT UNIT TRUST INFORMATION SERVICE**

Trust Name	Investment	Value	Change
Abbey Unit Trust	£100,000	£100,000	0.00%
Abbey Unit Trust (2)	£100,000	£100,000	0.00%
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Abbey Unit Trust (4)	£100,000	£100,000	0.00%
Abbey Unit Trust (5)	£100,000	£100,000	0.00%
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Abbey Unit Trust (8)	£100,000	£100,000	0.00%
Abbey Unit Trust (9)	£100,000	£100,000	0.00%
Abbey Unit Trust (10)	£100,000	£100,000	0.00%

**INSURANCES**

**AA Friendly Society**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd (2)**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd (3)**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd (4)**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd (5)**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd (6)**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd (7)**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd (8)**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd (9)**

Investment: £100,000

Value: £100,000

Change: 0.00%

**Abbey Life Assurance Co Ltd (10)**

Investment: £100,000

Value: £100,000

Change: 0.00%



AUTHORISED UNIT TRUST & INSURANCES

Table listing various insurance and unit trust products, including American Life Insurance Co UK, British National Life Assurance Co Ltd, and others, with columns for company name, address, and contact information.

Table listing insurance and unit trust products, including The LAS Group, Generali, and others, with columns for company name, address, and contact information.

Table listing insurance and unit trust products, including National Life Assurance Ltd, Prudential Assurance Co Ltd, and others, with columns for company name, address, and contact information.

Table listing insurance and unit trust products, including Scottish Widows' Group, Standard Life Assurance Co, and others, with columns for company name, address, and contact information.

Handwritten signature or mark at the bottom of the page.



Handwritten scribble in the top right corner.

INSURANCE, OVERSEAS & MONEY FUNDS

Table of financial data for various insurance and overseas funds, including company names and numerical values.

Main table of financial data for insurance, overseas, and money funds, organized in columns with company names and values.

Table of financial data for money market and bank accounts, including various fund names and their performance metrics.

Table titled 'MANAGEMENT SERVICES' listing various service providers and their details.

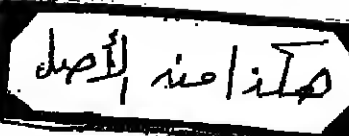
Table titled 'OFFSHORE AND OVERSEAS' listing international financial entities and their information.

Table titled 'TRADITIONAL OFFERS' listing various traditional financial products and services.









FOREIGN EXCHANGES

Dollar stays in narrow range

THE DOLLAR remained within its recent narrow trading range yesterday, failing to consolidate after a brief rally took it above DM 2.02.

23.850. Against the French franc it closed at FFf 84.150 up from FFf 83.500.

The French franc managed to make a small recovery at the flying, rising to DM 30.495 per FFf 100 from DM 30.435 previously.

FINANCIAL FUTURES

Gilt prices firmer

GILT PRICES were firmer in the London International Financial Futures Exchange yesterday in volatile trading.

much follow-through and values fell back only to be marked up once again as short covering developed.

Trading elsewhere was generally featureless with dealers already commenting on the lack of participation ahead of the year end.

STERLING—Trading range against the dollar in 1986 is 1.5825 to 1.7900. November average 1.6250.

2.010 up from DM 2.005 on Monday. Against the yen it finished at ¥162.60 from ¥162.25 on Monday.

YEN—Trading range against the dollar in 1986 is 162.70 to 152.35. November average 162.77.

LIFFE LONG GILT FUTURES OPTIONS

LIFFE US TREASURY BOND FUTURES OPTIONS

LIFFE FTSE 100 INDEX FUTURES OPTIONS

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Country, Currency, Rate, % change, % annual change, Divergence %.

POUND SPOT—FORWARD AGAINST THE POUND

Table with columns: Dec 9, Day's spread, Close, One month, % p.a., Three months, % p.a., Six months, % p.a.

LONDON

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

CHICAGO

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

JAPANESE YEN (¥100)

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

DEUTSCHE MARK (DM)

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

STERLING INDEX

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

CURRENCY RATES

Table with columns: Dec 9, Bank, Special, European, % change, % annual change, Divergence %.

DOLLAR SPOT—FORWARD AGAINST THE DOLLAR

Table with columns: Dec 9, Day's spread, Close, One month, % p.a., Three months, % p.a., Six months, % p.a.

U.S. TREASURY BONDS (CST) %

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

U.S. TREASURY BILLS (MM)

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

U.S. TREASURY BONDS (MM)

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

CURRENCY MOVEMENTS

Table with columns: Dec 9, Bank of England, Morgan Guaranty, % change, % annual change, Divergence %.

EURO-CURRENCY INTEREST RATES

Table with columns: Dec 9, Short term, 7 Day's notice, One Month, Three Months, Six Months, One Year.

EXCHANGE CROSS RATES

Table with columns: Dec 9, \$, DM, YER, F.Fr., S.Fr., H.Fr., Lit., C.S., E.Fr.

CURRENCY FUTURES

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

FTSE 100 INDEX

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

STANDARD & POORS 500 INDEX

Table with columns: Dec 9, High, Low, Prev., % change, % annual change, Divergence %.

OTHER CURRENCIES

Table with columns: Dec 9, \$, DM, YER, F.Fr., S.Fr., H.Fr., Lit., C.S., E.Fr.

FT LONDON INTERBANK FIXING

Table with columns: Dec 9, 6 months U.S. dollars, 6 months U.S. dollars, Offer 6 1/4, Offer 6 1/4.

MONEY RATES

Table with columns: Dec 9, Overnight, One Month, Two Months, Three Months, Six Months, One Year.

LONDON MONEY RATES

Table with columns: Dec 9, Overnight, 7 days notice, One Month, Three Months, Six Months, One Year.

MONEY MARKETS

UK rates steady

INTEREST RATES were virtually unchanged in London yesterday in very quiet and featureless trading.

In Frankfurt the Bundesbank allocated DM 12.4bn to commercial banks for 12 months at 11.5 per cent and to purchase tender at 4.6 per cent.

FT LONDON INTERBANK FIXING

The fixing rates for the interbank market, rounded to the nearest cent, of the bid and offered rates for 24 hours, are as follows:

MONEY RATES

Overnight, One Month, Two Months, Three Months, Six Months, One Year.

LONDON MONEY RATES

Overnight, 7 days notice, One Month, Three Months, Six Months, One Year.

EUROPEAN OPTIONS EXCHANGE

Large table with columns: Series, Vol., Last, Vol., Last, Vol., Last, Stock.

BASE LENDING RATES

Table with columns: Bank, Rate, Bank, Rate, Bank, Rate.

GLOBAL TREASURY SERVICES USING ANZ, AN OUTCRY ON LIFE CAN BE HEARD ON THE SYDNEY FUTURES EXCHANGE.

ANZ Bank logo and text: ANZ Bank logo, AUSTRALIA AND NEW ZEALAND BANKING GROUP LIMITED.

MIKUNI'S CREDIT RATINGS on over 3,000 bond issues by about 750 Japanese companies.

35% AVERAGE PER YEAR 1973-1986 Advice on U.S. Growth Stocks with High Profit Return.

FUTURES Expanding futures and options commission house requires SALES/MARKETING PERSONNEL with private client experience.

Global Market Makers Primary Dealer in U.S. Government Securities. Also specializing in Financial Futures & Fixed Income Options.



BRITISH FUNDS

Table of British Funds with columns for Stock, Price, and Yield. Includes sub-sections for 'Short' (lives up to five years), 'Five to Fifteen Years', and 'Over Fifteen Years'.

Updated

Updated fund data table with columns for Stock, Price, and Yield.

Index-Linked

Index-linked fund data table with columns for Stock, Price, and Yield.

INT. BANK AND DISEAS

Table for International Bank and Disease funds with columns for Stock, Price, and Yield.

CORPORATION LOANS

Table for Corporation Loans with columns for Stock, Price, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table for Commonwealth & African Loans with columns for Stock, Price, and Yield.

LOANS

Table for Loans with columns for Stock, Price, and Yield.

Public Board and Ind.

Table for Public Board and Industrial funds with columns for Stock, Price, and Yield.

FOREIGN BONDS & RAILS

Table for Foreign Bonds & Rails with columns for Stock, Price, and Yield.

AMERICANS

Table for American funds with columns for Stock, Price, and Yield.

AMERICANS - Cont.

Continuation of American funds table with columns for Stock, Price, and Yield.

CANADIANS

Table for Canadian funds with columns for Stock, Price, and Yield.

BANKS, HP & LEASING

Table for Banks, HP & Leasing funds with columns for Stock, Price, and Yield.

BEERS, WINES & SPIRITS

Table for Beers, Wines & Spirits funds with columns for Stock, Price, and Yield.

BUILDING, TIMBER, ROADS

Table for Building, Timber, Roads funds with columns for Stock, Price, and Yield.

DRAPERY & STORES

Table for Drapery & Stores funds with columns for Stock, Price, and Yield.

ENGINEERING

Table for Engineering funds with columns for Stock, Price, and Yield.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS - Cont.

Continuation of Building, Timber, Roads share data with columns for Stock, Price, and Yield.

DRAPERY & STORES - Cont.

Continuation of Drapery & Stores share data with columns for Stock, Price, and Yield.

ELECTRICALS

Table for Electricals shares with columns for Stock, Price, and Yield.

CHEMICALS, PLASTICS

Table for Chemicals, Plastics shares with columns for Stock, Price, and Yield.

DRAPERY AND STORES

Table for Drapery and Stores shares with columns for Stock, Price, and Yield.

ENGINEERING

Table for Engineering shares with columns for Stock, Price, and Yield.

HOTELS AND CATERERS

Table for Hotels and Caterers shares with columns for Stock, Price, and Yield.

INDUSTRIALS (Miscel.)

Table for Industrial (Miscellaneous) shares with columns for Stock, Price, and Yield.

ENGINEERING - Continued

Continuation of Engineering share data with columns for Stock, Price, and Yield.

INDUSTRIALS - Continued

Continuation of Industrial share data with columns for Stock, Price, and Yield.

Continuation of Industrial share data with columns for Stock, Price, and Yield.

Continuation of Industrial share data with columns for Stock, Price, and Yield.

Continuation of Industrial share data with columns for Stock, Price, and Yield.

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Continuation of Industrial share data with columns for Stock, Price, and Yield.

Continuation of Industrial share data with columns for Stock, Price, and Yield.

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LONDON STOCK EXCHANGE

Government bonds move higher as British Gas again features in good equity market

Account Dealing Dates table with columns for Option, First, Last, Account, Dealing, Dealing, Day, Dec 8, Dec 18, Dec 19, Jan 5, Dec 22, Jan 8, Jan 9, Jan 19

A good business was transacted in all four of the major clearers... British Gas shares, which rose 14 at 500p, while Midland (1.7m) added 10 at 560p.

Composite Insurances took Monday's gains a substantial stage further... The FTSE 100 index ended a net 12.5 higher at 1629.5, while the FT Ordinary Index, at 1284.4, gained 8.9.

The FTSE 100 index ended a net 12.5 higher at 1629.5, while the FT Ordinary Index, at 1284.4, gained 8.9... The FTSE 100 index ended a net 12.5 higher at 1629.5, while the FT Ordinary Index, at 1284.4, gained 8.9.

Market traders believe that many private investors will hold their British Gas shares as relatively long-term holdings... The FT Government securities index added 0.19 to 81.53.

FINANCIAL TIMES STOCK INDICES table with columns for Dec 9, Dec 8, Dec 5, Dec 4, Dec 3, year ago, 1986 High, 1986 Low, Since Compilation High, Since Compilation Low

Investment's purchase of a 5.29 per cent stake in the company and Redfern Glass added 7 more at 355p... The FT Government securities index added 0.19 to 81.53.

Rowatree Mackintosh were the pick of the Food leaders, rising 12 to 412p ahead of an analyst's... The FT Government securities index added 0.19 to 81.53.

Glaxo up again Reports that analysts had upgraded their profits forecasts for Glaxo in the wake of the chairman's... The FT Government securities index added 0.19 to 81.53.

NEW HIGHS AND LOWS FOR 1986 table with columns for NEW HIGHS (145) and NEW LOWS (17)

decline to 255 1/2p in Norcross... The FT Government securities index added 0.19 to 81.53.

Traded Options Demand for Traded Options held up remarkably well to Monday's record levels... The FT Government securities index added 0.19 to 81.53.

First Dealings Dec 1 Dec 15 Jan 5... The FT Government securities index added 0.19 to 81.53.

FT-ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Tuesday December 9 1986, Index, Day's Change, Est. Earnings Yield, Gross Div. Yield, Est. P/E Ratio, Index No., Index No., Index No., Index No., Year ago (approx.)

FIXED INTEREST

Table with columns for PRICE INDICES, Day's Change, Mon Dec 8, Today, 1986, 1985, 1984, 1983, 1982, 1981, 1980, 1979, 1978, 1977, 1976, 1975, 1974, 1973, 1972, 1971, 1970, 1969, 1968, 1967, 1966, 1965, 1964, 1963, 1962, 1961, 1960, 1959, 1958, 1957, 1956, 1955, 1954, 1953, 1952, 1951, 1950, 1949, 1948, 1947, 1946, 1945, 1944, 1943, 1942, 1941, 1940, 1939, 1938, 1937, 1936, 1935, 1934, 1933, 1932, 1931, 1930, 1929, 1928, 1927, 1926, 1925, 1924, 1923, 1922, 1921, 1920, 1919, 1918, 1917, 1916, 1915, 1914, 1913, 1912, 1911, 1910, 1909, 1908, 1907, 1906, 1905, 1904, 1903, 1902, 1901, 1900, 1899, 1898, 1897, 1896, 1895, 1894, 1893, 1892, 1891, 1890, 1889, 1888, 1887, 1886, 1885, 1884, 1883, 1882, 1881, 1880, 1879, 1878, 1877, 1876, 1875, 1874, 1873, 1872, 1871, 1870, 1869, 1868, 1867, 1866, 1865, 1864, 1863, 1862, 1861, 1860, 1859, 1858, 1857, 1856, 1855, 1854, 1853, 1852, 1851, 1850, 1849, 1848, 1847, 1846, 1845, 1844, 1843, 1842, 1841, 1840, 1839, 1838, 1837, 1836, 1835, 1834, 1833, 1832, 1831, 1830, 1829, 1828, 1827, 1826, 1825, 1824, 1823, 1822, 1821, 1820, 1819, 1818, 1817, 1816, 1815, 1814, 1813, 1812, 1811, 1810, 1809, 1808, 1807, 1806, 1805, 1804, 1803, 1802, 1801, 1800, 1799, 1798, 1797, 1796, 1795, 1794, 1793, 1792, 1791, 1790, 1789, 1788, 1787, 1786, 1785, 1784, 1783, 1782, 1781, 1780, 1779, 1778, 1777, 1776, 1775, 1774, 1773, 1772, 1771, 1770, 1769, 1768, 1767, 1766, 1765, 1764, 1763, 1762, 1761, 1760, 1759, 1758, 1757, 1756, 1755, 1754, 1753, 1752, 1751, 1750, 1749, 1748, 1747, 1746, 1745, 1744, 1743, 1742, 1741, 1740, 1739, 1738, 1737, 1736, 1735, 1734, 1733, 1732, 1731, 1730, 1729, 1728, 1727, 1726, 1725, 1724, 1723, 1722, 1721, 1720, 1719, 1718, 1717, 1716, 1715, 1714, 1713, 1712, 1711, 1710, 1709, 1708, 1707, 1706, 1705, 1704, 1703, 1702, 1701, 1700, 1699, 1698, 1697, 1696, 1695, 1694, 1693, 1692, 1691, 1690, 1689, 1688, 1687, 1686, 1685, 1684, 1683, 1682, 1681, 1680, 1679, 1678, 1677, 1676, 1675, 1674, 1673, 1672, 1671, 1670, 1669, 1668, 1667, 1666, 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LONDON TRADED OPTIONS

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries







NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table of stock prices with columns for 12 Month High/Low, Stock, Div. Yld., P/E, 100s High/Low, and various price points.

Continued on Page 49



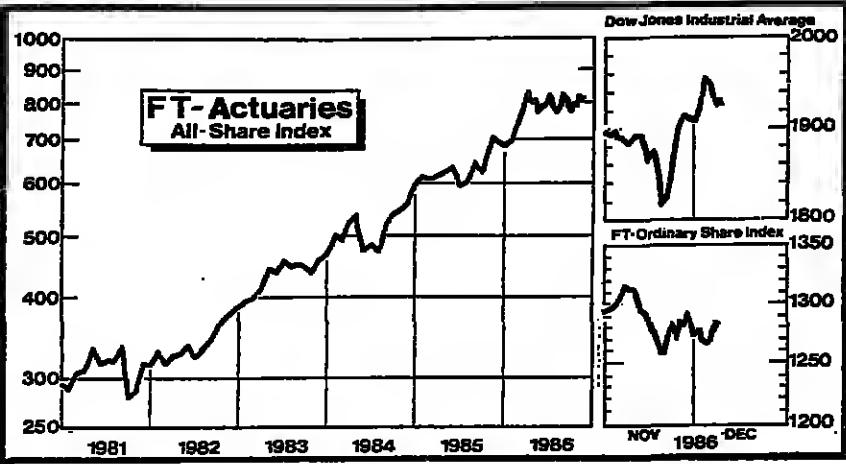




# FINANCIAL TIMES

## WORLD STOCK MARKETS

### KEY MARKET MONITORS



#### STOCK MARKET INDICES

NEW YORK	Dec 9	Previous	Year ago
DJ Industrials	1,816.90	1,930.26	1,497.02
DJ Transport	841.48	853.69	700.02
DJ Utilities	211.31	212.17	165.78
S&P Composite	249.28	251.46	204.25

LONDON	Dec 9	Previous	Year ago
FT Ord	1,284.4	1,275.5	1,115.7
FT-SE 100	1,635.9	1,623.4	1,392.2
FT-A All-share	816.87	812.06	688.65
FT-A 500	892.93	888.53	733.90
FT Gold mines	320.0	324.4	263.0
FT-A Long gilt	10.70	10.73	10.41

TOKYO	Dec 9	Previous	Year ago
Nikkei	18,602.7	18,710.68	12,798.2
Tokyo SE	1,547.13	1,554.19	1,010.83

AUSTRALIA	Dec 9	Previous	Year ago
All Ord.	1,440.3	1,427.9	985.9
Metals & Mins.	691.4	688.3	494.3

AUSTRIA	Dec 9	Previous	Year ago
Credit Aktien	235.76	—	230.82

BELGIUM	Dec 9	Previous	Year ago
Belgian SE	4,131.69	4,115.30	2,916.79

CANADA	Dec 9	Previous	Year ago
Toronto	1,978.20	2,016.00	2,022.00
Metals & Mins	2,938.00	2,995.30	2,859.40
Composita	1,532.04	1,540.85	139.71

DEMARK	Dec 9	Previous	Year ago
SE	—	197.75	234.76

FRANCE	Dec 9	Previous	Year ago
CAC Gen	407.90	403.0	246.3
Ind. Tendence	162.10	158.80	92.0

WEST GERMANY	Dec 9	Previous	Year ago
FAZ-Aktien	694.82	683.61	585.42
Commerzbank	2,063.80	2,069.0	1,725.0

HONG KONG	Dec 9	Previous	Year ago
Hang Seng	2,440.35	2,431.29	1,724.27

ITALY	Dec 9	Previous	Year ago
Banca Comm.	673.76	—	435.73

NETHERLANDS	Dec 9	Previous	Year ago
ANP-CBS Gen	285.80	285.90	235.7
ANP-CBS Ind	284.70	285.40	216.3

NORWAY	Dec 9	Previous	Year ago
Oslo SE	356.83	362.81	382.81

SINGAPORE	Dec 9	Previous	Year ago
Straits Times	883.95	891.40	649.49

SOUTH AFRICA	Dec 9	Previous	Year ago
JSE Golds	—	1,875.0	1,145.8
JSE Industrials	—	1,376.0	1,036.3

SPAIN	Dec 9	Previous	Year ago
Madrid SE	198.36	—	98.63

SWEDEN	Dec 9	Previous	Year ago
J&P	2,429.18	2,431.55	1,611.79

SWITZERLAND	Dec 9	Previous	Year ago
Swiss Bank Ind	594.50	593.70	541.9

WORLD	Dec 9	Previous	Year ago
MS Capital Int'l	355.30	355.90	244.8

GOLD (per ounce)	Dec 9	Previous	Year ago
London	\$387.00	\$389.25	\$389.25
Zürich	\$387.75	\$389.75	\$389.75
Paris (filing)	\$389.31	\$389.58	\$389.58
Luxembourg	\$389.50	\$391.25	\$391.25
New York (Feb)	\$390.4	\$382.20	\$382.20

INTEREST RATES	Dec 9	Previous	Year ago
Euro-currency (3-month offered rate)	11%	11%	11%
£	4%	4%	4%
DM	5%	5%	5%
FF	9%	9%	9%

FT London Interbank fixing (offered rate)	Dec 9	Previous	Year ago
3-month US\$	6%	6%	6%
6-month US\$	8%	8%	8%
US Fed Funds	5%	5%	5%
US 3-month CD	5.80	5.975	5.975
US 3-month T-bills	5.47	5.64	5.64

#### CURRENCIES

(London)	Dec 9	Previous	Dec 9	Previous
US DOLLAR	2.0190	2.0095	1.4230	1.4205
DM	162.60	162.35	231.25	230.5
Yen	6.6175	6.5825	9.415	9.35
SFr	1.8900	1.8785	2.408	2.385
Quicker	2.2825	2.2710	3.475	3.225
Lira	1.339	1.3305	1.591	1.579
BPf	42.05	41.85	58.85	58.45
CS	1.3775	1.3775	1.9585	1.9545

#### US BONDS

Treasury	December 9	Prev	Yield	Yield
6% 1988	100%	8.214	100%	6.215
7% 1993	101%	6.824	101	8.336
7% 1996	101%	7.093	100%	7.124
7% 2018	101%	7.341	101%	7.382

#### Treasury Index

Maturity (years)	Return Index	Dec 9	Day's change	Yield	Day's change
1-30	160.73	+0.03	8.84	+0.00	
1-10	162.79	+0.06	8.53	-0.01	
1-3	142.95	+0.05	6.19	-0.01	
3-5	155.71	+0.09	6.81	-0.01	
15-30	189.15	-0.10	7.64	+0.01	

#### Corporate

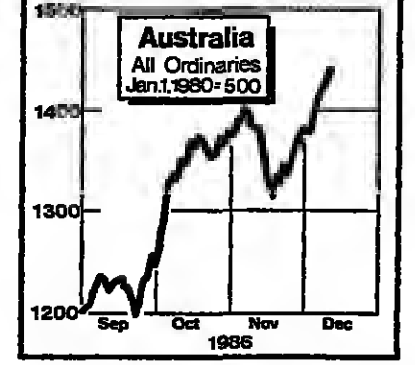
AT & T	Dec 9	Prev	Yield	Yield	
3% July 1990	92.218	6.35	92.218	6.35	
SCBT South Central	106.375	9.489	106.50	9.473	
Phibro-Sal	8 April 1986	99.625	8.058	99.875	8.017
TRW	8% March 1986	108.75	8.928	103	8.275
Arco	9% March 2016	109.75	8.984	109	8.996
General Motors	8% April 2018	93	8.792	92	8.895
Citicorp	9% March 2016	100.625	9.310	99.375	9.441

#### FINANCIAL FUTURES

CHICAGO	Latest	High	Low	Prev	
US Treasury Bonds (CBT)	100-12	100-25	100-04	100-17	
US Treasury Bills (TBM)	94.56	94.60	94.55	94.58	
Certificates of Deposit (CD)	—	—	—	—	
3-month points of 100%	—	—	—	—	
6-month points of 100%	—	—	—	—	
12-month points of 100%	—	—	—	—	
30-year National Gas	250.000	32nds of 100%	108-08	108-00	107-12

#### COMMODITIES

(London)	Dec 9	Prev
Silver (spot fixing)	373.75p	377.95p
Copper (cash)	£331.50	£342.00
Coffee (January)	£1,977.50	£1,937.50
Oil (Brent blend)	\$14.625	\$14.70



### WALL STREET

## Prices drift downwards in dull trading

LACKING any fresh news to give them direction, Wall Street stock and bond market drifted in light trading yesterday, writes Roderick Oram in New York.

The Dow Jones industrial average lost 13.36 points to close at 1,916.90 although it was only a few points down on the day until late in the session. The Dow Jones Transportation index was also hit, falling 12.21 points to 841.48.

The New York Stock Exchange composite index slipped 1.02 points to 142.57 on volume of 128.7m shares with declining issues outpacing rising by a margin of two-to-one. It was the second quietest session in a month with institutional buyers largely absent.

The market's downward trend since setting a record last Tuesday is beginning to make some analysts question whether the Dow can break forcefully through the 2,000 level by the end of the year.

Among blue chips yesterday, Allied Signal was off 3% to \$42, Anheuser Busch slipped 3% to \$27, Citicorp fell 1% to \$33, General Electric lost 1% to \$88, IBM dropped 5% to \$127, Mobil was unchanged at \$38 and Sears Roebuck lost 3% to \$42.

Deere fell 3% to \$23 after reporting a \$139.7m loss for the fourth quarter from operations reflecting the severely depressed farm equipment market.

United Technologies rose 3% to \$45. It announced a \$582m restructuring writeoff in the fourth quarter which would result in a "substantial loss" for the period. American Motors was unchanged at \$3 after forecasting a "modest loss" for 1987.

Panhandle Eastern, a natural gas pipeline operator, eased down 3% to \$27. It is planning to make a \$50m-\$55m charge in the fourth quarter.

In sharp contrast, Firestone Tire and Rubber reported fourth quarter earnings of 64 cents a share against 5 cents. Its share price slipped 3% to \$27.

Goodyear Tire and Rubber, down 3% to \$42, said it had arranged \$40m credit line which will help its recapitalisation prompted by the aborted takeover offer from an investor group led by Sir James Goldsmith.

On the takeover front, General Cinema, up 5% to \$45, raised its stake in Carter Hawley Hale to 49.1 per cent from the equivalent of 38.8 per cent. The stores group has put a \$0.1 per cent cap on General Cinema's holding.

Carter Hawley gained 1% to \$48 on heavy volume of more than 4.3m shares. The Limited and Mr Edward DeBartolo dropped their takeover offer on Monday after Carter Hawley said it was splitting its stores operations into two publicly traded companies to the financial benefit of existing shareholders.

BankAmerica advanced 3% to \$15 following news that First Interstate Bancorp, unchanged at \$54, had applied to regulatory authorities to pursue its hostile \$22 a share bid for the troubled West coast bank group.

Joy Manufacturing slipped 3% to \$31. It filed suit trying to block the takeover offer bid by Pullman-Peabody which gained 3% to \$74.

Lockheed, the aerospace group subjected recently to intense speculation that it was about to be taken over, adopted a shareholders' rights plan to frustrate any raid. Its shares fell 1% to \$51.

British Gas was actively traded on its second day with 4.27m American Depository Receipts each representing 10 partly-paid shares changing hands. The price slipped 3% to \$87.

Trading in the credit markets was light and featureless in the absence of any economic news. Despite marginally positive factors such as lower gold and oil prices, a firmer dollar and a Fed funds rate below 6 per cent prices of government securities slipped.

The price of the 7.50 per cent benchmark Treasury long bond eased down 1/2 of a point to 102 1/2 at which it yielded 7.33 per cent. Three-month Treasury bills slipped one basis point to 5.48 per cent while six-month and year bills were unchanged at 5.48 per cent and 5.50 per cent respectively.

### DUBLIN STOCK MARKET

## Foreign flavour features in record run

THE RECENT surge in the Irish equities market, which has sealed a year of impressive performance, was sustained yesterday by strong trading which saw a two-week trend of daily record highs continue, writes Hugh Carnegie in Dublin.

There has also been heavy activity in recent days in Irish gilts, which account for more than 90 per cent of turnover in the Dublin market, bringing long-term yields down from over 13 per cent to 12.5 per cent.

Broker J. & E. Davy's Equities index stood at 584.17 at lunchtime, up 4.75 on Monday. It has gained 50 per cent this year.

Prominent yesterday again was Jefferson Smurfit, the Irish packaging and paper maker, the bulk of whose business is now in the US. It was up 16 Irish pence to 340 Irish pence.

A feature of the strong performance in

Dublin, which is a regional unit of the London Stock Exchange, has been the strength of a handful of leading companies which, like Smurfit, have achieved big profit growth overseas and no longer depend on the weak local economy. Currency movements have mainly favoured them this year.

These include Waterford Glass, which when its takeover of Wedgwood, the English bone china group, is complete will account for nearly 15 per cent of the total Irish market capitalisation; Cement Roadstone and Allied Irish Banks. Together with the Bank of Ireland, these companies make up more than 60 per cent of the present total market capitalisation of £3.5bn (\$4.7bn), based on 48 companies excluding USM and oil companies.

Brokers say the overseas performance and prospects of these and other companies increasingly looking to expand

abroad - such as star USM performer FII (Fruit Importers of Ireland) - has prompted a reappraisal of equities by domestic investors. More than £300m has been raised on the Irish market this year, they say.

Another factor behind the trend has been the outstripping of supply by demand. Exchange controls limiting Irish buying of foreign stocks fuels local demand but the punitive Irish tax regime curbs the shifting of shares.

In the gilts market, which has grown sharply in recent years on the back of the Government's need to fund burgeoning public deficits, there has been a resurgence in demand after difficulties earlier this year when a liquidity squeeze, prompted by sterling's weakness and worries about the state's ability to meet its borrowing requirements, pushed up interest rates.

### TOKYO

## Utilities run out of steam

UTILITIES and some blue chips opened higher in Tokyo, but buying interest waned rapidly in the afternoon, steeply pushing down share prices across the board, writes Shigeo Nishiwaki of Jiji Press.

Tokyo Gas failed to reach a record high as expected, and instead came under heavy selling pressure, which dampened the market.

The Nikkei stock average fell 107.96 to close at 18,602.72 on a volume totalling 844m shares, up from Monday's 799m. Trading amounted to 560m shares in the morning alone. Losses led gains 506 to 315, with 165 issues unchanged.

Many low-priced large-capital issues were active. Kawasaki Steel, the busiest with 87.41m shares changing hands, remained unchanged at ¥206, while Nippon Kokan, which was placed second with 75.55m edged up ¥1 to ¥267. Trading in Tokyo Gas shares came to 65.54m shares, third heaviest for the day.

Investors had been awaiting a new high by Tokyo Gas. But after rising ¥40 in the morning to match the record of ¥1,230 set on October 1, the issue was hit by heavy selling and closed ¥28 lower at ¥1,170. The unexpectedly large selling dampened investor sentiment and heralded a downturn in prices.

Tokyo Electric Power rose ¥60 to a record ¥8,530, at one stage. But caution spread because the issue had been rising without pause since hitting a low of ¥5,800 on October 25, and the stock finished ¥130 lower at ¥8,340.

Instead, investors increased buying of other power stocks priced lower than the market leader. Kansai Electric Power added ¥30 to ¥4,100 and Chubu Electric Power ¥100 to ¥4,200.

Matsushita Electric Industrial opened ¥30 higher, but was sold later as the market mood deteriorated to finish at ¥2,000, off ¥10. Fujitsu fell ¥20 to ¥1,220.

Large-capital chemicals turned down, with Sumitomo Chemical losing ¥15 to ¥412 and Showa Denko ¥5 to ¥387.

Mirroring the firm US bond prices, dealers actively bought government bonds. The yield on the 5.1 per cent government bond tumbled from Monday's 5.290 per cent to 5.250 per cent in the morning. But the rumours of a tight money policy apparently had a big impact on dealers, sharply boosting selling.

The yield shot up to 5.295 per cent, but later traded at 5.275 per cent.

### CANADA

A FURTHER broad retreat was seen in active Toronto trading as most major share groups weakened in line with Wall Street. The downward trend was helped by industrials. Bell Canada fell C\$4 to trade at C\$37, Canadian Pacific slipped C\$1 to C\$17 and Campeau lost C\$4 to C\$24.

Precious metals turned lower and metals and mines joined the retreat. Montreal was also lower.

### AUSTRALIA

SENTIMENT WAS boosted in Sydney by speculation of another takeover bid for BHP and the market reached its fourth consecutive record. The All Ordinaries index gained 16.4 to 2,304.6.

BHP rose 20 cents to AS6.80 after Bell Resources said it would underwrite the placement of Equiticorp Tasman's 5 per cent stake in BHP. This was interpreted as signalling another bid attempt on BHP soon. Bell Resources held steady at AS4.15. Equiticorp Tasman rose 5 cents to AS1.60. Bell Resources parent, Bell Group gained 10 cents to AS6.80.

News Corp proposed takeover of the Herald and Weekly Times was overshadowed by the BHP development and trading in media issues thinned. News Corp eased 10 cents to AS17.70. HWT dropped 5 cents to AS12.75.

### LONDON

CONTINUED ACTIVITY in recent issue British Gas and rumours of possible cuts in global interest rates helped London stage a further advance. Equities closed near the day's highs but gains in gilts were trimmed as sterling failed to follow through on an initial advance. The FT Ordinary index closed 6.9 higher at 1,284.4 while the FT-SE 100 index gained 12.5 to 1,635.9.

Turnover in British Gas again headed the active list at 306m and the issue closed 1p lower at 61 1/2p. The rest of the oil and gas sector traded quietly ahead of Thursday's Opec meeting.

Chief price changes, Page 4; Details, Page



FINANCIAL TIMES SURVEY

# Switzerland

## BANKING, FINANCE AND INVESTMENT

Swiss financial markets are adapting, in their customary quiet style, to changes sweeping through the international field

### Maintaining a key role

By William Dulforce, Geneva Correspondent

THE SWISS, as everyone knows, are evolutionists not revolutionaries and nothing like London's Big Bang has happened or is likely to occur in Switzerland. But strong mutations in the body of Swiss banking have become apparent, increasingly so this year, as they react to the deregulation abroad and to the emergence of global financial markets.

One reaction stems from the determination of the three big banks — Union Bank of Switzerland (UBS), Swiss Bank Corporation (SBC) and Credit Suisse — to remain key players on the world banking scene. This year, having previously built up their operations in London and New York, they implanted themselves more firmly in Tokyo and Frankfurt.

SBC and Credit Suisse are making sweeping (by Swiss standards) changes at top management level, evoking the need to spread decision-making among managers as their operations expand and to co-ordinate better the securities business, where earnings have been growing fastest, with the commercial banking side.

But in 1986 it is not only the adaptations within the big banks that have struck the eye. There has been something like a biological shift throughout the Swiss financial body, transmitting relationships between the banks and the regulating bodies and stirring change in institutions such as the stock exchanges.

By finally deciding after several years of deliberations not to amend the Banking Act, the Federal Council (government) has opened the way for a reshuffling of responsibilities. The banks have to organise their own self-regulating processes or to negotiate rules with the Federal Banking Commission, whose role is becoming more important and with the Swiss National Bank (SNB).

The SNB has been stimulating change by pursuing a liberal, market-orientated policy that has led it to abandon or ease its few remaining regula-

tions and by refusing to continue supervisory tasks that its present leaders consider to go beyond its statutory function of conducting monetary policy.

In May, it removed the last restrictions on issues of medium term notes. By virtually abolishing the distinction between the notes and public bond issues, it has forced the banks to decide on new techniques for issuing notes and to face up to the requirement that investors be provided with better information about borrowers through properly detailed prospectuses.

In October, after preparing the ground in earlier public statements Mr Pierre Languetin, the president, confirmed that the SNB would withdraw 12 months later from the convention of diligence, the gentleman's agreement which it signed with the banks in 1977 in the immediate aftermath of the scandal over Credit Suisse's Chisasso branch.

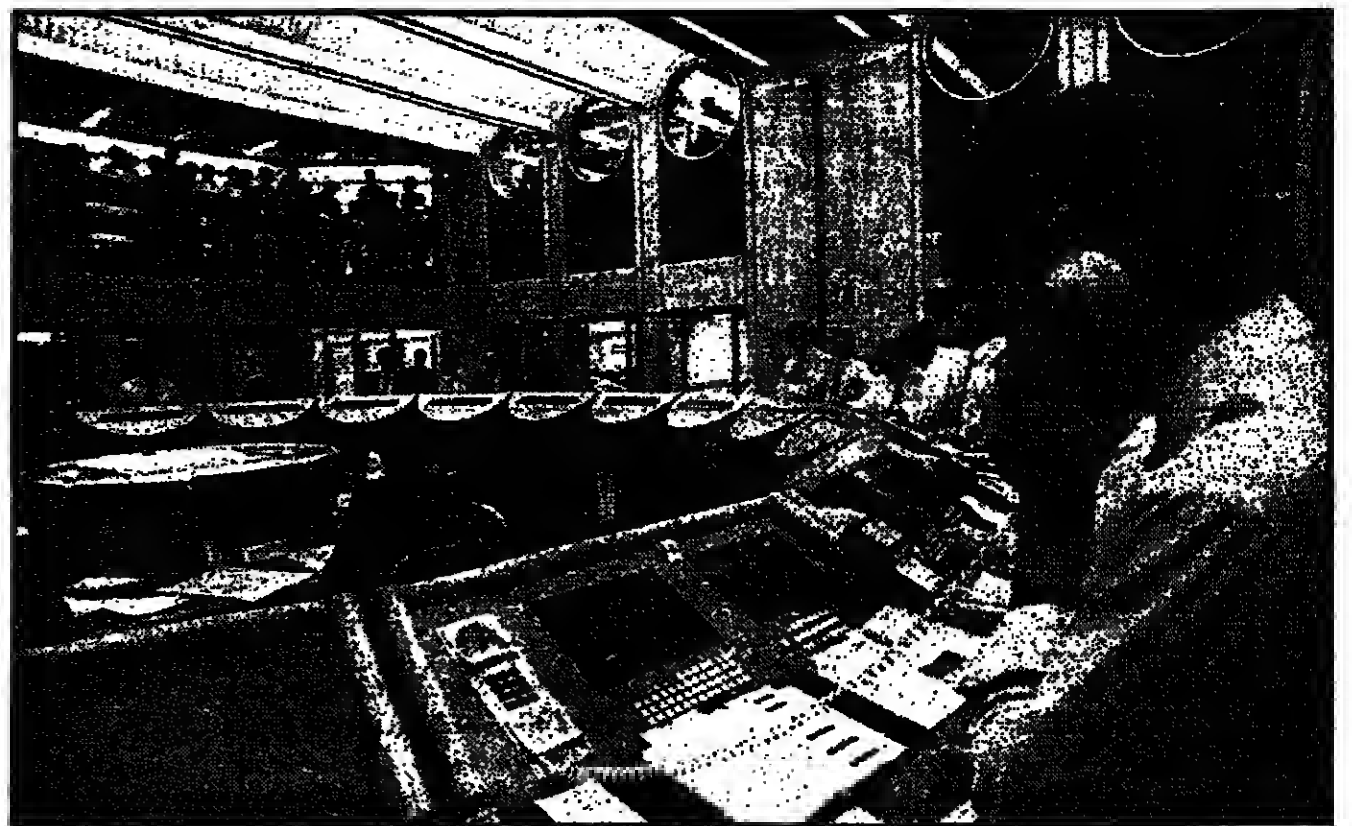
This branch had been busy amassing deposits from abroad without worrying about their origin. Under the convention with the SNB the banks undertook not to assist illegal capital exports from other countries and to check carefully the ownership of the funds placed with them without offending

president is reported to have concealed abroad. An order from the Federal Council to the banks to block Marcos assets held in Switzerland aroused considerable controversy. The Council moved when it learnt that an attempt could be made to withdraw funds before the new Philippines Government had applied for legal assistance in prosecuting the former president and in recovering allegedly plundered money.

Without disputing the moral basis for the Council's action, the bankers feared its effect on foreign investors' confidence in Swiss bank secrecy and saw it as establishing a dangerous precedent.

It undoubtedly revealed a vacuum in Swiss legal provisions for handling cases in which a foreigner ostensibly validly elected to political office in his country and doing business with Swiss banks is expelled from office and may face prosecution by his country's new rulers. The bankers claim that it has not shaken the bedrock of discretion which they offer their clients.

Mr Languetin, however, pointed out that the Marcos case had exposed a weakness in the convention of diligence: it does not guarantee that the true owners of funds can be



Ready for stirring changes: trading floor of the new bourse in Geneva, designed by architects H. & E. Werner of Zurich

identified, if the funds have been placed through lawyers or fiduciary agents.

Now the Bankers' Association, the Banking Commission and organs representing the lawyers and trustees are negotiating a new system for policing banks' deposit-taking and fund-managing activities.

Another governing body, in which the SNB has an interest and which is under re-examina-

tion, is the stock exchange admissions board. In this case pressure for change has come from the foreign banks as well.

The complaint is that the nine-member board set up in the 1930s under an agreement with the SNB is too strongly influenced by the bond-issuing syndicate run by the big banks and is too conservative in judging securities for listing on the Swiss exchanges.

Mr Markus Lusser, the SNB vice-president, has charged that the board's listing procedure has not kept pace with the deregulation of the Swiss capital markets set going by the SNB. For some people a fundamental question of Swiss banking philosophy is at stake: should Swiss banks as the world's money managers sell any kind of junk bond or offer bonds as safe investments?

A working group from the SNB, the stock exchange committees and the finance ministry is looking into the admissions board. Essentially it has to decide between the liberal view taken by younger issuing banks such as Sottit that any security can be issued and listed, provided adequate information is available to allow investors to make their own judgments, and the traditional standpoint that the quality of paper traded over the Swiss exchanges must be impeccable and the Swiss capital market accessible only to first-class borrowers.

Other forces, too, are combining to shake the Swiss bourses out of their stuffy old

moulds. Institutional and foreign investors want more efficient trading and more instruments to trade in. Continuous trading in Swiss blue-chip stocks was started this year, opportunities for forward trading have been increased, a computer-assisted trading system for bonds is being installed and a bourse for shares options is promised for

CONTINUED ON PAGE 10

### Capitalisation of Swiss Banks

	Big Five*		All banks	
	1983	1984	1983	1984
Paid-up equity	6,168	6,708	15,660	17,224
Capital callable from shareholders of co-operative banks	—	—	1,162	1,237
Local authority guarantees to district savings banks	—	—	94	101
Open reserves	11,469	12,918	15,582	20,401
Latent reserves†	3,981	4,319	4,754	6,027
Subordinate debt	1,873	2,314	2,758	2,624
Undistributed profits	41	46	54	226
Total capitalisation	23,472	26,203	30,856	45,998
Stipulated minimum capital	21,893	24,870	27,823	38,789

\* Bank Leu, Credit Suisse, Swiss Bank Corporation, Swiss Volksbank, Union Bank of Switzerland.  
† Reserves disclosed to tax authorities but not published by individual banks; they do not include undisclosed hidden reserves.  
Source: Swiss National Bank.

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## Swiss Banking 2

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The Swiss Bank Corporation in Bern

### Commercial Banks

## Into another bumper year

### The big five banks

(Figures in SFr bn)

	Union Bank of Switzerland	Swiss Bank Corporation	Credit Suisse	Swiss Volksbank	Bank Lem
Balance sheet total	146.24	124.54	121.85	123.55	96.14
of which:					
Loans and advances to clients	64.86	60.43	58.22	55.23	42.31
Due from banks	47.10	41.06	42.23	33.72	25.77
Clients' deposits	21.42	20.52	20.45	22.98	25.31
Due to banks	43.27	31.91	27.04	25.66	24.00

EARLY THIS year the Swiss commercial banks were doubtful whether they would be able to keep up their remarkable growth. Despite extremely conservative accounting practices, net earnings had doubled between 1979 and 1985, rising from year to year not only in their overall total but also on a per-employee basis. After last year's jump of some 18 per cent, the banks felt they might be approaching a ceiling. If there is such a ceiling, it will certainly not be reached in 1986. Although Swiss banks do not publish interim profit-and-loss accounts, many of them have already said earnings will again be higher. The use of key phrases like "gratifying increases" and "considerable growth" indicates that the rise will be of much more than just a few per cent.

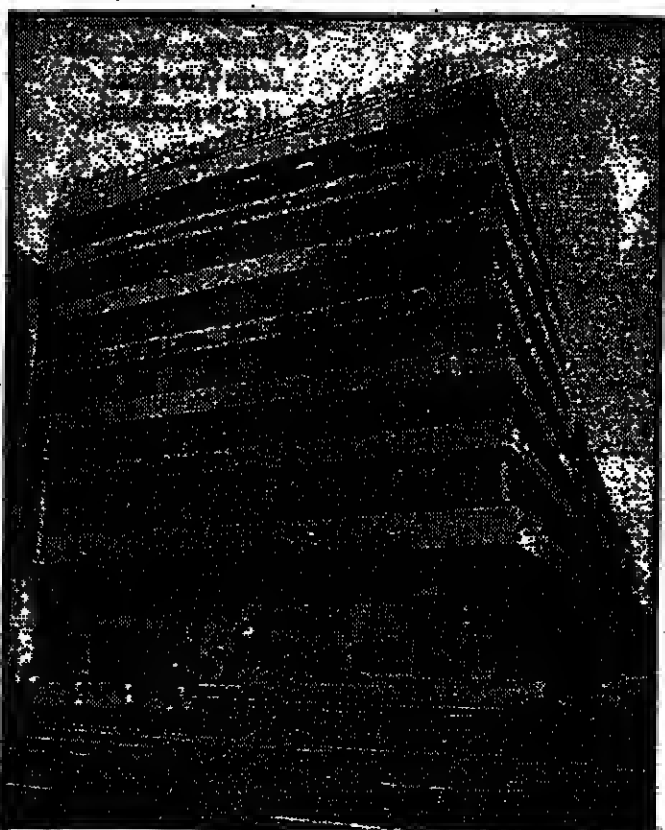
The current second half will probably not see quite the same upswing relative to the same period in 1985 as the January-June period. Each of the big three—Union Bank of Switzerland, Swiss Bank Corporation and Credit Suisse—has recently drawn attention to a deceleration in the third quarter, due to a combination of narrower interest margins, a weak dollar and rather less expensive securities business. A noticeable rise in annual profits seems nevertheless certain. The big banks are not alone in expecting another bumper year. The Association of Foreign Banks in Switzerland reckons on "favourable results again" and a spokesman for the cantonal banks reports the same general trend. The nature of their core activities in the financial-services sector indicates that private banks continue to flourish; the same certainly goes for such ex-private banks as Julius Bär and Vontobel. As far as actual balance-sheet totals are concerned, growth has been only slight this year so far. The Swiss National Bank reports a rise of only some 1.8 per cent over the first eight months. This reflects to a large extent, however, the simultaneous fall of the dollar in Swiss-franc terms by almost exactly 20 per cent. It also indicates that Swiss bankers are not particularly keen to expand their balance sheets these days, anyway. This is less a matter of the country's stringent capital-ratio regulations—at the end of last year Swiss banks' capital resources amounted to SF 57.6bn, or 122 per cent of the overall statutory requirement—than a question of the generally more lucrative nature of commission-based business. This does not mean anything approaching an exodus of Swiss bankers from the interest sector. Both clients' deposits and the total for loans and advances

to clients showed a slight increase in the first eight months, despite the exchange-rate situation, and are currently running at something like SF 490bn and SF 400bn, respectively, for a total of 368 reporting banks. Interbank business has grown rather faster. Given the substantial credit and deposit needs of the flourishing Swiss economy and the world at large, banks have no intention of getting out of these activities. Nevertheless, today's interest margins are hardly attractive and could well become even less enticing, at least in Switzerland itself. Also, Switzerland is close to saturation in the retail-banking sector, while the banks have no desire to set up in this field of operations abroad. Over the years, Swiss banks have kept their reputation as conservative lenders. With a much smaller exposure in problem countries than their counterparts in the US, Germany or the UK, they are correspondingly less threatened by national defaults. Despite this, banks continue to build up bad-debt provisions. In 1985 the Big Three alone booked "losses, depreciation and provisions" totalling more than SF 1.81bn, a rise of 22.5 per cent on the previous year, the vast majority of this being accounted for by precautionary provisions. What this means is illustrated by the case of Credit Suisse, which in the period 1980-85 put some SF 2.1bn on the side for these purposes—as compared with its entire share capital of SF 1.8bn; the aim, says the management, has been to "shield the bank and its shareholders as far as possible from the risks of today's world." The watchdog Swiss Banking Commission, which has hastened this trend by demanding 20 per cent value adjustments for commitments in problem countries, this year indicated it might increase this minimum further. Risks are by no means limited to foreign exposure either. The banks—particularly the big banks and the cantonal

institutes—are considered to have a duty to support the structure of the Swiss economy in times of need. The result in the period from the start of 1976 to the end of last September, UBS alone contributed some SF 500m to support ailing Swiss companies. While interest income is running at about normal and acceptable levels, banks have experienced a marked rise in their non-interest activities. An important factor here has been the boom on the capital market. As universal banks, Swiss institutes act not only as investors but also as issuing houses and stockbrokers. This means they have benefited from the record volume of new issues on the public capital market, with a new-money total of over SF 31.2bn in the first three-quarters of 1986 alone, and from the high level of listed prices. (The Swiss Bank Corporation share index reached an all-time high at the start of this year and is not far off this peak today.) At the same time, incidentally, the banks have themselves profited from keen stock-market demand in that almost one-half of all domestic bonds and nearly one-third of all new share issues this year so far have been by the banks themselves. Lively business in the securities sector, together with a further improvement in foreign-exchange trading profits and a recovery in precious-metal dealing in the wake of the higher gold price, will probably play a decisive role in bringing about the expected record results in 1986. The further development of such off-balance-sheet operations seem likely to set the scene for next year, too. This presupposes expansion in two fields in particular. One of them is that of additional bourse activities at home. With Geneva and Zurich modernising this year and Zurich modernising as best it can before its move in 1991, the stockbroking firms are having to up-grade their services almost by the week. With futures and traded

options around the corner, quite apart from the massive volumes attained this year in conventional share and bond trading, a lot of money is having to go into new facilities. Fortunately record gross-earnings totals mean that investments here and on the retail side of electronic banking can be made without too much pain. Also, stockbroking banks benefit from such co-operative ventures as their Telekurs data services. Indeed problems will probably be more on the personnel side than in technology as such. At the same time, the Swiss banks are going to have to keep expanding abroad. As important as such fee-based business as fiduciary accounts, portfolio management, currency and metal trading, and securities operations are—and will remain—in Switzerland, banks realise the imperative need to consolidate their already strong positions in foreign financial centres. This means particularly growth in New York and an increasing extent in Tokyo and German cities. Growth abroad should not mean much increase in the foreign share of Swiss banks' balance sheets—traditionally about 40 per cent of assets and 30 per cent of liabilities, with much higher shares for big banks and foreign banks—since it will be concentrated on fee-based financial services. But the overall foreign stake seems certain to increase, weak-dollar or no. All the major institutes seem to have corresponding plans. Internal growth and acquisitions will call for large sums of money—but Swiss bankers are hardly short of funds. Already, initial forecasts are assuming a further growth of net earnings in 1987. In mid-November, UBS published a study which puts the big banks' net profits for next year at some 5 to 10 per cent higher than those for 1986—when the report claims their earnings will already have risen by something in the region of 15 per cent.

John Wicks



Union Bank of Switzerland in Geneva

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# Swiss Banking 3

## Secrecy Laws

### Stormy times buffet the safe haven

SWISS BANKING secrecy has been scorched by the glare of international publicity this year. The Marcos case erupted in March, the Duvalier funds were frozen in April, and in May came the disclosure of the deal made by Bank Leu of Zurich with the US Securities and Exchange Commission (SEC) after its Bahamas subsidiary had been implicated in the insider-trading scandal involving Dennis Levine the Wall Street banker.

Foreign comment was almost unanimous: the legend of Switzerland as the impenetrably safe haven for foreign monies had been finally punctured. Previous SEC successes in extracting evidence from Switzerland that led to settlements in the Santa Fe International insider-trading case and the Marc Rich tax case were recalled. Swiss secrecy regulations were proving to be as full of holes as a piece of Emmentaler cheese, it was said.

Even Swiss bankers voiced publicly their concern that foreign investors' confidence could have been eroded by the Federal government's precipitate action in ordering the banks to block assets held in the name of Mr Ferdinand Marcos, the ousted Philippines president, before the incoming Aquino administration had asked for such action.

Now, however, the lawyers for the new regimes in Manila and Port-au-Prince who are trying to recover the monies stashed away in Switzerland by Marcos and former Haitian dictator Jean-Claude Duvalier have become embroiled in a seemingly interminable legal process, and the bankers are reassuring their clients and reconstructing the image.

Their message is that the core of Swiss banking secrecy remains intact. In Switzerland bankers can still be punished by fines and prison sentences for disclosing willfully or negligently information about a client's affairs. According to the Banking Act the customer remains the "master of the secret" and he alone, under all



Former Haitian dictator Jean-Claude Duvalier (left) and the ousted Philippines president Ferdinand Marcos: concern that foreign investors confidence could have been eroded by action to recover monies placed in Swiss accounts

in prison and fines is now on its way through parliament. It has already been passed by the Upper House.

Coupled with the International Mutual Assistance Act, which came into force in 1983 and provides for the exchange of legal information with other countries under clearly stipulated rules, the new insider trading law should enable the US Securities and Exchange Commission, for instance, to obtain much more quickly evidence it might need to prosecute offenders operating on US securities markets by way of Swiss banks or companies.

US pressure has been — and still is — resented as an attempt to ride roughshod over Swiss law and as an infringement of Swiss sovereignty, but it has been the most potent factor in changing Swiss practices. Mr Hans-Peter Scheed, Bank Leu's legal adviser, said openly that it had come to terms with the SEC in the Levine case because it feared action by US courts against its New York branch.

Swiss banks' drive to establish themselves more strongly in key centres such as New York, London and Tokyo, in order to secure their future profitability and their capacity to compete on a global market, has made Swiss bank secrecy more vulnerable to threats and pressures from foreign regulators.

Confusion about responsibilities has also been created domestically by the new laws and amended regulations. Thus, the Government's fumbling in the Marcos case was due partly to a contested political appraisal and partly to uncertainty about how the mutual assistance law should be applied.

In order to trace and freeze suspected plundered funds held

in its banks, Switzerland needed a formal indication from the new Philippines Government that it intended to prosecute the former president and a request for legal assistance.

Manila was tardy; big Swiss bank got wind that some Marcos funds were about to be withdrawn and warned the Federal Council. Influenced possibly by critical foreign reactions to the Swiss electorate's vote to stay outside the UN, the Government argued that Switzerland would be internationally censured if it allowed Marcos assets to escape.

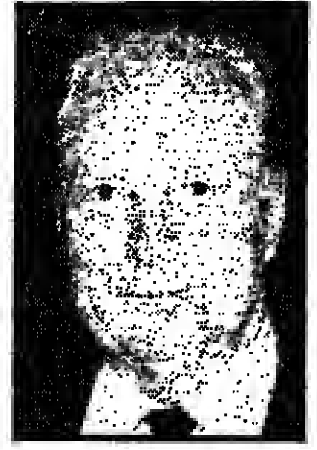
A day later it passed the buck to the Federal Banking Commission which was instructed to ask the banks to report whether or not they held Marcos assets. Oddly enough, the body that goes into action, once a foreign application for legal assistance has been received and approved, is the Federal Office of Police, a misnomer for what is essentially a bunch of government lawyers not policemen.

Some bankers believe the Government set an awkward precedent by ordering the banks to freeze the Marcos assets. For its part the Banking Commission denies that it is responsible for acting when a request for legal assistance may be anticipated and there is a risk of funds being moved. It would be legally dubious for a bank to block monies on its own volition. A gap in procedure clearly exists.

Another gap in the credibility of Swiss bank secrecy has been opened by the National Bank's decision no longer to act as guarantor and umpire for the convention de diligence, the gentleman's agreement under which the banks undertake to monitor the ownership of the

## Profile/Claude de Saussure

### In the bankers' chair



Claude de Saussure, chairman of the Swiss Bankers' Association. One task is reorganising, with the collaboration of the Federal Banking Commission, the convention de diligence

MONEY MAY be their livelihood but very few bankers walk around with pictures of their ancestors on the banknotes in their pocketbooks. The Swiss franc 20 note carries the portrait of Horace-Bénédict de Saussure, depicting on the reverse side the scientific expedition which climbed Mont Blanc in 1788 under his command.

Horace-Bénédict's descendant, Claude de Saussure, has just taken over as chairman of the Swiss Bankers' Association. At the age of 66 he is retiring this year as senior partner of Pictet et Cie, one of the two big Geneva private banks.

Retiring is perhaps the wrong word, for according to Geneva bankers who know him well, he is likely to be a very active chairman and he is keeping an office at Pictet. His intellectual capacity and openness to new ideas are widely regarded as having contributed decisively to Pictet's eminence and successful adaptation to a radically changed banking scene.

Claude de Saussure trained as a lawyer, married the daughter of a private banker, was introduced initially to Pictet by friends made during his military service and was sent to New York to train with J. P. Morgan and Lehman Bros in the early 1950s. His son, Jacques, born in New York in 1952 will become a partner in Pictet at the end of this year.

It is a tradition that the Bankers' Association is chaired by a private banker. Mr de Saussure succeeds Mr Alfred Sarasin from the private bank of the same name in Basle. The association represents the full spectrum of Swiss banking from the dominating big three with their strong international interests to the cantonal and small local banks and the finance companies.

"It means you need someone neutral in the chair: it would not do to have somebody from a big bank or a local bank," Mr de Saussure explains.

Something more than a lobbying organisation, the association negotiates with the Government, the National Bank and the Federal Banking Commission. At present it is reorganising with the collaboration of the Commission the convention de diligence, the agreement that sets the ethical standards for Swiss banking and provides

company in Switzerland and the lack of reciprocity has irked Swiss bankers.

The possibility that authority over the banks is shifting from the National Bank to the Federal Banking Commission does not worry Mr de Saussure. On the contrary, he would be happy to see the Commission acquire the status of an uncontested authority.

"I admire the Bank of England: when it pronounces, people keep quiet and follow suit. The best way is to have a regulator that you can respect because you know that it will reach reasonable decisions. I would like the Commission to have such standing."

But, Mr de Saussure also makes it clear he would expect the Commission's authority to be exercised in the particular Swiss way. When the Commission issues a circular, or directive, it is frequently "kind enough" to submit a draft in advance to the Bankers' Association for comment.

Some circulars have been "very much improved" in the process. "We would like to keep the system of consultation before action," Mr de Saussure says. "The Swiss manner of proceeding by consensus tempers authority."

On the question of whether or how regulations may be extended to banks' off-balance-sheet operations, the new chairman draws careful distinctions. Banks' engagements in organising swaps and note issuing facilities or in writing options are one matter, asset management another.

"If you have 10 guys in an office managing investors' portfolios, I do not think there is a very large risk." The association is likely to resist any generalised regulation of off-balance-sheet business.

On one theme Mr de Saussure is completely orthodox, voicing the strong conviction of Swiss bankers that if Switzerland is to remain a competitive finance centre something must be done to ease the stamp duties.

"Failure to reduce the charges would handicap all Swiss banking. The big banks with organisations abroad will have no problems but it will be much worse for the smaller banks and that is unfair in my opinion," Mr de Saussure says in his chairman's role.

William Dullforce

William Dullforce

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year

Swiss	9.86	30.985	Bank	14.23	12
Folksbank	8.23	24.80	Bank	14.23	12

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# Swiss Banking 4

## Private Banks

### Fast growth in personal service

IN THE great mass of Swiss banking the private banks stand out as a small paradoxical elite. For some bankers they are anachronistic both in their image—brass name plates at the entrances to venerable houses in historic city wards—and in their corporate form as associations of partners, frequently members of one family, accepting unlimited responsibility for the bank's liabilities.

Yet some private banks are earning sufficient profits and expanding their business fast enough to sustain their prestige amply. The paradox is that, as their number dwindles, the type of business in which the Swiss private banks specialise—management of wealth—is one of the fastest growing sectors in world banking, on which many big banks are concentrating their resources.

Arthur Andersen, the management consultants, caught this paradox in the survey they published in September covering more than 100 financial specialists' views on the outlook for Switzerland as a financial centre over the next 10 years.

Most respondents placed private banking among the sectors where a contraction in numbers would take place. But they also agreed unanimously that banks specialising in asset management would achieve the best results over the next 10 years and forecast an annual growth potential of more than 10 per cent in this field for both the big banks and the private banks.

The point, of course, is that as the scope for their speciality increases, so does the competition. Big US banks have seen that the Geneva private bankers' style of doing business with friends rather than with customers is more acceptable to wealthy clients.

Making them feel special by arranging their holidays, finding schools for their children, advising them on art purchases, is no longer the monopoly of the private banks.

In return, the better organised private banks are bidding in competition with the big banks for the business of managing the immense, accumulating assets of institutions such as US and Swiss pension funds and offering corporate financial advice.

Here performance against the institutional managers' chosen statistical yardsticks is the key to success rather than personal attention. But the larger private banks, Pictet and Lombard, Odier in Geneva, have successfully adjusted to the new techniques required.

One banker who believes there is a future even for the small private bank is Claude de Saussure, senior partner in

#### The private banks

In GENEVA:	Founded
Bordier	1844
Darier	1845
Gonset	1845
Hentsch	1796
Lombard, Odier	1798
Mirabaud	1819
Mourgue d'Algue	1888
Pictet	1888
Tardy, Burras	1914

In BASEL:	Founded
Baumann	1920
E. Gutzwiler	1886
La Roche	1787
A. Sarasin	1841

In ZÜRICH:	Founded
Hottelinger	1868
Hugo Kappeler	1828
Rahn and Bodmer	1790
Rued, Büss	1828

In LAUSANNE:	Founded
Chollet, Roguin	1882
Hofstetter, Landolt	1780

In LUCERNE:	Founded
Falck	1875

In NEUCHÂTEL:	Founded
Beauche	1818

In ST GALLEN:	Founded
Wegelin	1741

In YVERDON:	Founded
Piquet	1886

In GROSSEWÄNGEN:	Founded
Hans Kappeler	1943

Source: Swiss National Bank.

Pictet and the new chairman of the Swiss Bankers' Association. Private banks have always operated at the international level precisely in the fee-generating off-balance-sheet area which is expanding under the securitisation of banking business, he points out; they should therefore have a reserve of experience on which to draw in facing up to competition.

Further attrition is to be expected in the ranks and no new banks are likely to be founded as partnerships with unlimited responsibility. Mr de Saussure admits. But, he points out, the opportunities open to the remaining private banks capable of adapting have been demonstrated by banks at different structures operating in the same field, such as the Compagnie de Banque et d'Investissements (CBI) founded in Geneva in 1969 by Edgar de Pictot and the more recent BZ Bank of Zurich, founded in 1980 by Mr Martin Ebner.

CBI, which specialises in portfolio management and securities trading, has achieved an average annual earnings growth of around 20 per cent since its foundation. BZ Bank, which concentrates on advising a select group of institutional investors on Swiss equities, has had an outstandingly successful start and made a resounding impact on the Zurich stock market.

Partners in private banks have lost some of the tax

#### Balance sheets

Year	Number	Balance sheets SFr	Capital and reserves SFr	Employment
1974	23	2,45bn	810m	2,499
1980	25	2,64bn	943m	1,990
1983	25	3,71bn	404m	2,198
1984	24	3,51bn	395m	1,918
1985	24	4,33bn	422m	2,049

Source: Swiss National Bank.

advantages they once enjoyed from their corporate structure.

A partner earning an annual income of SFr 2m from profits now has to pay SFr 300,000 in social security contributions in addition to tax. But a more severe problem which has sapped the vitality of several private banks has been that of ensuring the succession.

A family owning a bank cannot always avoid a second or third generation capable of running it effectively. A grandson with a banker's fire in his belly may be left with a small, minority holding, the rest of the share capital being scattered among non-banking brothers, cousins, sisters and aunts. Reserves accumulated during two generations may be heavily depleted by inheritors' claims.

In Geneva, Pictet and Lombard, Odier, the two biggest private banks, have solved the problem by abandoning the partners' right to claim on the reserves when they retire. In addition, they open the partnership to carefully selected outsiders, lending some of them the funds to buy their way into the nominal capital.

In Zurich, the big private banks, Julius Bär and Vontobel, have formed themselves into limited companies, keeping control within the family. Vontobel raised some SFr 225m in July from an issue of bearer shares which left the family holding 85 per cent of the voting rights and the bank's employees 8 per cent.

Sarasin, the Basle private bank, has adopted a different solution. Last month it announced that it was transforming itself into a Kommanditgesellschaft, a form of limited partnership, of which there are only seven other examples in Switzerland.

Mr Alfred Sarasin explained that existing partners will continue to have unlimited liability but new investors will have their liability limited to the subscribed capital. "It is more difficult in Basle than in Geneva to find partners ready to take the risk of committing themselves to a private bank," Mr Alfred Sarasin explained.

The category of private bank may be becoming increasingly factitious but in Geneva, which has the most and the biggest,

loyalty to the form is still strong.

If a bank is classified as private by the National Bank and does not solicit deposits from the public, it does not have to publish an annual report or observe official minimum capital requirements.

At present, there are only 24 banks (one of which does seek public deposits) in the category compared with more than 300 at the beginning of the century and 41 in 1945. Six of those remaining date their foundation back to the 18th century.

Some have been performing in recent years with much greater vitality and success than the decline in their overall number suggests. Statistics are not available but the private banks are commonly estimated to manage currently funds valued at about SFr 150bn.

A good third, perhaps as much as 40 per cent, would be with Pictet and Lombard, Odier, both of which have developed strong international operations, are active in London and New York, have invested heavily in information technology and have built up an institutional clientele.

The smaller banks work their particular "niches" among private investors; their future depends on their ability to exploit the traditional person-to-person service of private banking.

Statistics on balance sheet totals, capital and reserves for the private bank category published by the National Bank do not reflect the true size of the private banks' business or their actual reserves. The Geneva bankers are reported to have more than tripled their "own funds" since the collapse of the Leclerc bank in 1977.

Mr Hans-Dieter Vontobel, the chief executive, gave a hint of the current earnings power of a 6000 employee bank when he announced Vontobel's bearer-share issue. Real net earnings in 1985 were around SFr 50m rather than the published figure of SFr 14.9m, he said. His prediction "on the cautious side" for 1986 was a real net profit of around SFr 60m.

William Dullforce

## Cantonal Banks

### Adjusting to a changing climate

THE 26 cantonal institutes may lack the international glamour of the Big Five but they do play a central role in Switzerland's substantial banking sector. With a total of nearly 900 branches spread throughout the country, the members of the Association of Swiss Cantonal Banks are particularly close to the local economy and the individual client.

This is far from meaning small-scale business, however, combined balance-sheet totals are some SFr 150bn. Five of Switzerland's "Top Ten" are cantonal banks. Cantonal banks are a peculiarly Swiss institution and based firmly on federal principles. They all operate only in their own canton—whereby Bern, Geneva and Vaud each have two—with various sorts of link to the local administration. In most cases, the Cantons accept responsibility for the banks' liabilities; where this is not or only partially the case, the cantonal government still takes a hand in administration.

It is, however, incorrect to view the cantonal banks as standardised state entities. Although most of them obtain their capital stock from the Cantons, in the case of the Caisse d'Epargne de la République et Canton de Vevère, from the companies—the cantonal governments generally have little direct interest in the banks other than collecting their dividends. The role of the State has also been reduced by a continuing tendency for cantonal banks to offer equity to the public.

Thus, the Vaud, Jura and Zug institutes have all issued shares and four others participation certificates. Even although a recent attempt to go public with the mighty Zurich Cantonal Bank failed, more such issues are likely.

The next one of these will probably be by the Solothurn Cantonal Bank, which intends to issue shares and four others participation certificates. Even although a recent attempt to go public with the mighty Zurich Cantonal Bank failed, more such issues are likely.

The cantonal banks are well aware of the inroads that have been made into their traditional business, not least by the Big Five who can often afford to offer more attractive conditions on the home market, thanks to their high level of income from abroad. Although combined balance sheet totals of the cantonal sector have risen by some 40 per cent since 1981, there has still been a loss of market share.

The cantonal banks naturally have a duty to the region—in the words of their association this is to "satisfy the investment, credit and monetary needs of the inhabitants, the economy and the public authorities in the Canton at fair conditions."

At the same time, the politicians do not want the banks to depart from commercial principles and make a loss; well-meaning loans resulting in major write-offs have happened often enough—most recently in Lucerne—for this point to hit home.

It is no longer enough simply

This does not mean that the cantonal banks want to beat the big banks at their own game. "Me-too" activities would often cost more than they were worth, especially in the small cantons. Rather, the aim is to stop the gap from widening. The best way of going about this, according to Mr Hans-Urg Gallusser, management chairman of the Basle Cantonal Bank, is by a "selective adjustment to altered market conditions and clients' requirements."

For the smaller banks, eight of which had a balance sheet

#### Top five cantonal banks

Bank	Balance-sheet total 30.9.1986	Net profits 31.12.1985	1985
Zurich CB	20,989	27,899	66.3
CB of Berne	10,163	9,673	28.0
Vaud CB	9,593	9,065	43.3
Lucerne CB	9,281	8,921	28.0
St Gall CB	8,587	8,214	21.4

total of below SFr 2bn last year, this is more easily said than done.

As recently as September the cantonal banks launched four new mutual funds—Swissas Part for Swiss equities, Swissas Part for foreign equities, Swissas Part for Swiss franc bonds issued by foreign borrowers, and Swissas Interest for foreign-currency bonds issued by Swiss and foreign borrowers.

These were an immediate hit, says Mr Gallusser, and subscriptions have already reached SFr 310m.

Another new departure, this time in a sector where the cantonal institutes had hitherto not been represented, is the formation of Antica Leasing-Gesellschaft. Based on the co-operation of 20 banks, the company is active in the field of car leasing.

At the same time, the cantonal banks—like all the others in Switzerland—are doing what they can to expand their off-balance-sheet activities elsewhere. In these non-interest operations they have always been successful in the business of capital-market underwriting.

Recently the banks have concentrated their efforts particularly in two sectors; one of these is helping to introduce "novice" domestic companies to the capital market; the other is to increase their presence in international securities issues—now also as co-managers.

As far as actual foreign business is concerned, the cantonal banks' power is limited. Apart from their natural concentration on their own regions, the cantonal governments would be chary of large-scale foreign exposure, and in some cases have restricted this.

Despite this, the banks would not seem to have been making full use of their abilities up to now. Thus, the latest National Bank figures show that only some 4.3 of their balance sheet assets and 2.5 per cent of corresponding liabilities were accounted for by non-Swiss business.

A new window here was opened on January 1 when the cantonal banks took over a majority stake from industrialist Werner Rey in the former Omnibank—before that it had been the Philbro-Salomon group's Philbrobank—and renamed it Swiss Cantobank (International).

As its name suggests, the bank is intended to specialise in foreign transactions, whereby most of these will be in such off-balance-sheet operations as trading and letter of credit activities, with some credit business in the short-term Euromarket.

Swiss Cantobank (International) is still in the process of building up its operations. According to its managing director, Dr René Zünd, the new strategic aim with a particular eye to expanding securities business in Switzerland and London.

At the end of last month it became known that Swiss Cantobank (International) was negotiating for the takeover of Frankfurter. Despite its name, this bank is currently in neither German nor Swiss hands but is owned by the Dutch subsidiary of the Credit Lyonnais group.

John Wicks



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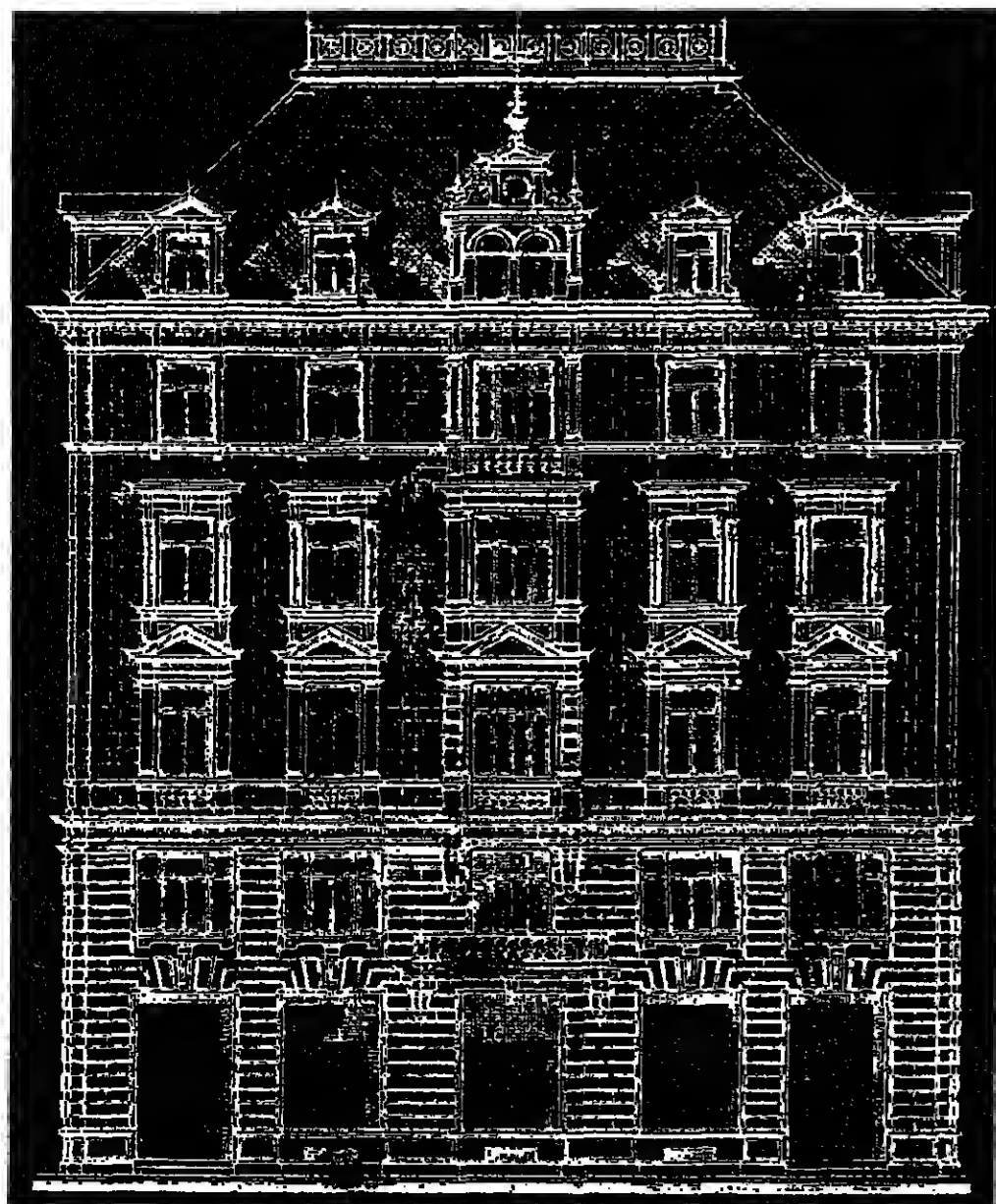
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# Swiss Banking 5

## Foreign Banks

### Proliferation worries the Swiss

FOR YEARS past the Swiss have adopted a liberal policy towards admitting foreign financial institutions, so that now foreign-owned concerns account for about one-third of financial companies in Switzerland.

The mere numbers—there are about 200 foreign institutions—are no true measure of the foreigners' impact on the country, however. In their banking activities and portfolio management the foreigners have grown up side-by-side with the Swiss without trespassing their traditional preserves.

But the proliferation of foreign institutions active in the foreign bond market, does worry the Swiss.

#### Largest foreign banks

Ranking	Bank	Balance sheet (SFR m)
1	Trade Development Bank	7,186.7
2	Banque Paribas (Suisse)	5,673.2
3	Banca del Gottardo	4,483.2
4	Discount Bank and Trust Company	3,491.1
5	United Overseas Bank	3,423.0
6	Handelsbank NW	3,116.4
7	Banca di Roma per la Svizzera	2,853.3
8	Nordfinanz-Bank Zurich	2,749.5
9	Royal Trust Bank (Switzerland)*	2,709.0
10	Banque Nationale de Paris (Suisse)	2,104.1

Sources: Banca del Gottardo.

Finance houses, which are exempt from Swiss banking regulations and are active in the capital market, have been the main growth area in the foreign banking community.

The most recent statistics produced by the Association of Foreign Banks in Switzerland underline the foreigners' changing role. These show that in 1985 the number of finance companies grew from 104 to 113, and 81 (formerly 73) of these were under foreign control. In the same year the number of foreign banks and branches of foreign banks remained more or less stable.

The trend towards off-balance sheet business securities trading and portfolio management is reflected in the foreigners' diminishing share of Swiss banking assets. According to the Association of Foreign Banks, at the end of last year foreign-owned institutions accounted for 13.8 per cent of the aggregate balance sheet total of the Swiss banking system, 0.3 per cent less than a year earlier.

The combined ranks of the various foreign entities have during the past few years, cut 20 per cent off the major Swiss banks' previous 80 per cent share of the foreign bond market.

This is one of the problems that has led the Swiss to re-examine the reciprocal requirements they should demand for allowing outsiders into their market.

Broadly, the Swiss recognise reciprocity where a Swiss institution is no more restricted in the foreign institution's own

country than that body is in Switzerland.

The position of the Japanese securities houses has been one of the main subjects of the debate about reciprocity. These houses are increasingly represented in Switzerland where Japanese corporates have long been the mainstay of the private placement market.

But the Swiss representation in Japan is much smaller and the split in Japan between the functions of banks and securities houses means that Swiss universal banks cannot enjoy the same freedom there as at home.

This led the Federal Banking Commission in March to call a temporary halt to the licensing of new Japanese operations in Switzerland while it reviewed the question of Japanese reciprocity. Since then, however, the Swiss and Japanese have resolved their differences for the time being.

The Japanese present a clear threat to the Swiss banks' domination of the foreign bond market since they have a captive customer base at home and have demonstrated in the Eurobond market their willingness to buy a market share.

So far, however, the Japanese have made little impact on the foreign market lead-management league tables. Rather, recognising that the might of the big Swiss banks limits their ability to launch a successful issue themselves, they have tended to channel mandates to

deal" system and, Eurobond market-style, puts together ad hoc teams to underwrite particular deals.

The Swiss set much store on reserving their market for high quality borrowers and are afraid that the foreign banks will take it "down market." But they have made their own mistakes, such as when Dome Petroleum, Credit Suisse's client, this year had to ask Swiss franc bondholders for a temporary repayment waiver.

Foreigners complain that the Swiss operate a policy of selective exclusion by making it difficult for them to obtain trained staff, for work permits are hard to get.

This scarcity of talent is felt acutely in the foreign bond market, where it is tending to put up salaries. Especially since the arrival of the US investment houses, it has caused staff moves between the foreign banks, a development contrary to the Swiss tradition of investors' loyalty.

Time will tell how far the foreigners will be able to challenge the Swiss domination of the foreign bond market. It may be that it is not a matter of ultimate importance to the Swiss banks, as they have long since recognised the need to expand their securities business abroad.

Meanwhile, Switzerland continues to attract foreign banks wishing to carry out lending business and portfolio management. These are not areas where the foreigners come into conflict with the Swiss, since the vast bulk of their work is on behalf of foreign clients.

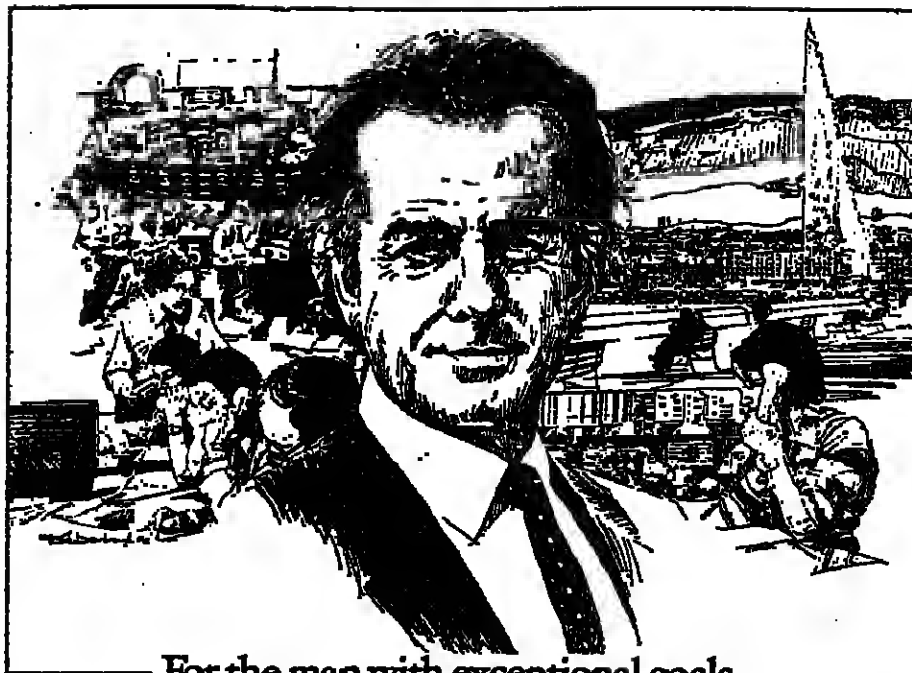
The most usual foreign banking activity is treasury and foreign exchange, and lending business, transacted through a branch. For the past few years branches have been allowed to use their parent's capital as the base of their operations.

Besides, many banks have a Swiss subsidiary to carry out their private clients' business, which continues to be attracted by Switzerland's reputation as a secure and discreet home for funds.

Some of the foreign banks are, of course, establishment figures in the market. Both Handelsbank, which is majority-owned by National Westminster Bank, and Nord Finanz-Bank, owned by a Scandinavian consortium headed by Kansallis-Osaki-Pankki, run syndicates along the lines of, but subsidiary to, the syndicate run by Credit Suisse, Swiss Bank Corporation, and Union Bank of Switzerland.

The one foreign bank that has set itself resolutely outside the pale of the "Big Three" is the Geneva-based Sotitic, in which S. G. Warburg has a 47 per cent stake. This house specialises in bringing novel deals, often for less well-known borrowers, to the private placement market. Sotitic by-passes the "club

Clare Pearson



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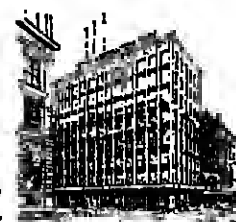
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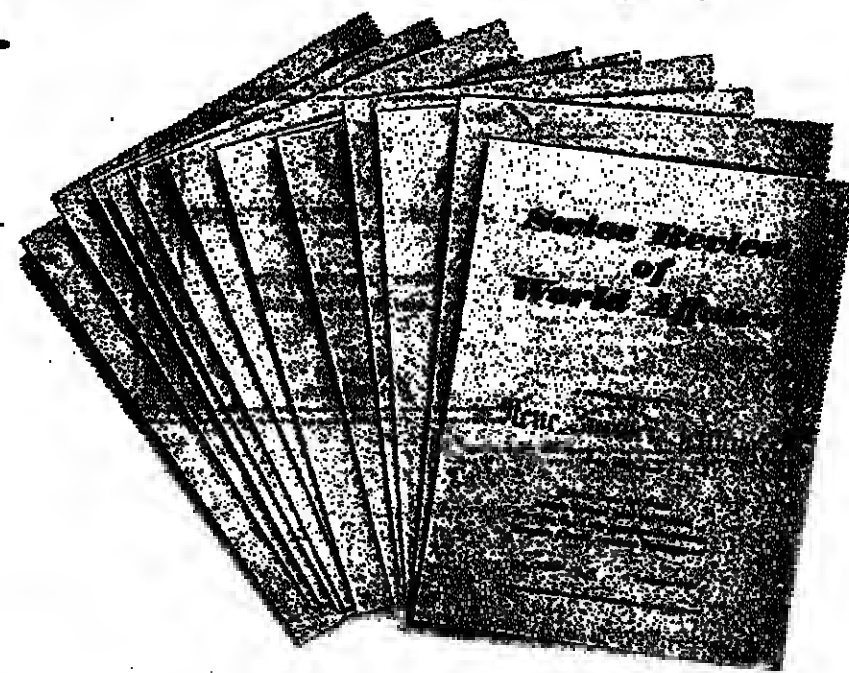
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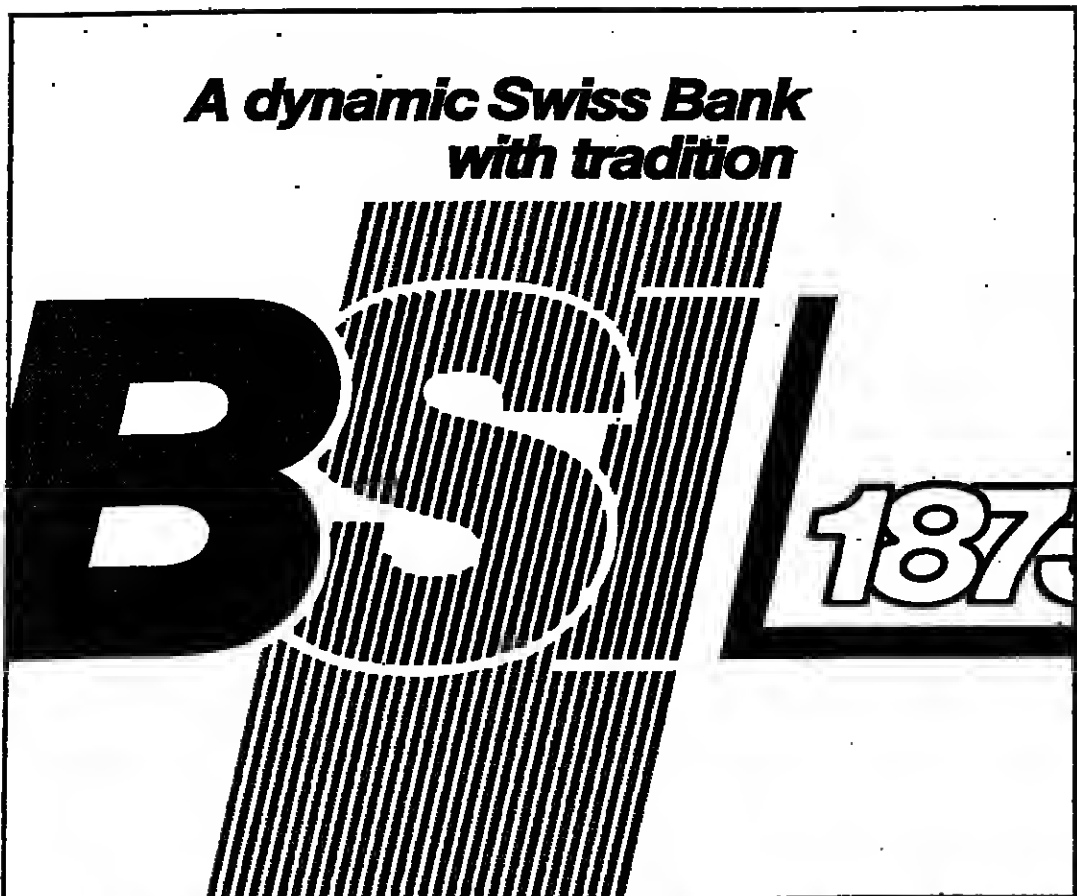
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# Swiss Banking 6

## Capital Markets

### The Big Three square up to stiffer competition



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THE SWISS franc foreign bond market plays a key role in international capital raising, but has never succumbed to the extreme competitive pressures that have hit the Eurobond market.

Competition is limited because Swiss regulations allow only banks domiciled in Switzerland to issue foreign bonds, so the "Big Three" - Credit Suisse, Union Bank of Switzerland and Swiss Bank Corporation - with their extensive retail customer network still tower over the market.

These banks have established substantial fixed commission structures and comparatively leisurely issuing practices involving negotiated pricing between underwriters and long subscription periods for bonds. Co-management positions are accordingly still a profitable business in the foreign bond market, encouraging a large inflow of new, non-Swiss players in recent years.

Although the market is flourishing, Swiss bankers often express concern that the turnover tax levied on all securities transactions in Switzerland will eventually cause a flight of business abroad.

But in the Swiss Government's eyes this fear is continually belied by the volume growth in the market. This year was no exception to a series of record runs.

As measured by Swiss National Bank authorisations, capital outflows for the first nine months totalled Sfr 30.7bn, outstripping the total at the same stage last year by Sfr 8bn. All but Sfr 6.9bn of the amount was accounted for by foreign bonds and notes.

With 10-year borrowing costs as low as 5 per cent on "straight" issues for prime quality borrowers, the trend towards a concentration of issues at the shorter maturities was reversed during the first half of the year. In the year to May 31, public bond issues, with maturities of eight years and more, totalled Sfr 11.64bn, Sfr 3.6bn more than the total for notes issues.

#### Authorised exports of capital

Year	By type Sfr bn		Total
	Bonds	Private placements	
1981	7.58	11.85	19.43
1982	9.97	17.71	27.68
1983	16.29	20.68	36.97
1984	11.15	19.34	30.49
1985	17.27	19.13	36.40
1986:			
(to end-May)	11.64	8.04	19.68
(June-Sept)	13.10*	76.94	90.04

\* Totals no longer separated. † For the year.

Source: Swiss National Bank.

between shorter-term notes (private placements with high denominations) and low-denomination, listed public bonds.

This was aimed at increasing pressure on banks to tighten their stance on longer-dated deals. The National Bank had long been concerned that the lack of prospectus requirements for notes was a weak link in investor protection measures, since secondary market trading had grown up in these supposed private placements.

The banks were against the change since they feared that the increased costs and delays associated with public bond-type documentation would frighten borrowers away from the market.

Traditionally, when issuing a note they had made information circulars available for view at their offices and often these circulars contained as much information as a prospectus, they said.

Discussions between the Federal Banking Commission and the banks on the form documentation for notes issues will now take are still continuing. It seems likely that the market will eventually divide into two segments, one consisting of genuine private placements with denominations of at least Sfr 50,000 and the other of publicly-offered notes which could be traded over-the-counter or even listed.

So far the scope for issuing

longer-dated notes has proved limited because investors, concerned that interest rates may rise, demand coupons high enough to prohibit all but the most popular names, such as IBM, from issuing them.

The retail client base of the foreign bond market tends to limit the scope for diversifying issuing structures away from "straight" fixed rate bonds, but the market has been experimenting with a number of new structures this year.

During the spring a string of issues known locally as "FIPS" (Foreign Interest Payment Securities) enjoyed a vogue. These were a variation on the dual-currency bond, a familiar instrument in Switzerland where the issues were denominated and paid in dollars at a fixed exchange rate.

The "FIPS" were introduced by Credit Suisse, which issued a successful bond for PepsiCo in March. But it later became clear that the bonds gave investors no scope for participating in any rise of the dollar, while they suffered from a depreciation in the currency.

Soon the issues were trading at around 98, a discount to par - a price rarely seen in the Swiss franc sector.

Another innovation this year, originally invented in the yen market, was the "bull and bear" issue. These two-tranche bonds were designed to give the investor a five-year option on the Swiss Bank Corporation share index, as the redemption amount varied according to the

future level of the index. The borrower's exposure, meanwhile, was cancelled out by the two opposing sides of the transaction. But bankers said that, with most investors still optimistic about the prospects for the Swiss equity market, it was hard to find takers of the "bear" tranches.

Swiss bankers say their retail clients have little appetite for innovations, preferring the familiar "plain vanilla" fixed-rate bond. At the same time, however, they acknowledge that competition in the international securities business means that they will be increasingly forced to diversify their product ranges.

The "Big Three" banks are having to face up to competition from new competitors in their own market. They fear that the influx of foreigners will disrupt the orderly market practices established through the industry's control, though as yet their control has remained broadly intact.

The "Big Three" have been unable to prevent the US houses from quoting grey market prices in new issues, however. The big Swiss banks discouraged this practice because they said it opened up the prospect of price manipulation, while the US banks argued that it increased investors' awareness of the true value of bonds.

But only Chemical Bank has gone so far as to quote screen grey market prices.

This year there have been signs of increasing disagreements between the "Big Three." Credit Suisse and Union Bank of Switzerland, for instance, disagreed with Swiss Bank Corporation's pricing of its recent convertible issue for Bell Resources.

But the big banks dismiss any suggestion that this is a sign of the hierarchy cracking. They say that the fact that they feel able to voice their differences is really a sign of solidarity and strength in an increasingly competitive environment.

The Swiss franc foreign bond market remains, at least in their eyes, very much a club affair.

Clare Pearson



A foreign exchange dealing room in Zurich

## Domestic Bonds

### Equity warrants bonds in vogue

DESPITE the cancellation of Federal issues, which has brought them to their lowest level for many years, the Swiss franc domestic bond market has recorded further substantial growth so far this year.

In the first nine months new issue volume totalled Sfr 8.8bn, a 12 per cent increase over the same period last year. In terms of new money, the January-September sum of Sfr 8.08bn was 32 per cent higher.

The Federal Government's borrowing programme has been sharply criticised this year after a federal land cantonal campaign to restrain spending. This has enabled the government to stay out of the market for much of the year as it has waited upon further reductions in interest rates.

The total new money raised by the Government in the first nine months amounted to only Sfr 272m, against Sfr 607m in the same period last year. Two issues, scheduled for June and September, were cancelled because of the uncertain interest rate outlook.

But the Government returned to the market last month, with a Sfr 250m issue supplying 25-year money at a 4 1/2 per cent interest rate.

The banks, in contrast, have taken advantage of this year's lower interest rates and raised Sfr 8.5bn of new money in the first three-quarters, as opposed to Sfr 2.6bn in the same period last year. Their issues accounted for around 48 per cent of the new money total.

Frequently they have issued bonds with warrants into their shares. This structure further

reduces their borrowing cost, and if they are subordinated bonds can be counted as capital for equity ratio purposes.

Equity warrants bonds have been strongly in vogue among a range of borrowers this year, as the buoyancy of the equity market has led investors to place a high value on the equity element so their cost of funds could be reduced substantially.

An unusual twist has been given to the concept over the last few weeks as there has been a crop of issues by banks and other borrowers with warrants into the registered equity of a listed company. The City of Zurich, for instance, has placed a series of 2 1/2 per cent 10-year bonds with a consortium of banks. The bonds come equipped with three-year warrants into registered share of Ciba-Geigy, the chemical company.

Investor demand for fixed rate bonds was at its strongest during the early part of the

year, but tailed off sharply in the late spring. This was despite the fact that at this stage bonds were providing a real rate of return of about 3 per cent as Swiss inflation dipped below 1 per cent.

Meanwhile there was a sharp upturn in short-term interest rates, triggered by a shortage of liquidity.

Demand for liquidity is particularly strong in early June, as it is at this time that commercial banks must pay their tax obligations and insurance premiums. The problem was exacerbated this year because of the very high level of equity issuances in the first half of the year.

A severe bottleneck occurred as the Swiss National Bank failed to loosen its medium-term monetary target to accommodate the demand. Interest rates on one-month funds temporarily nudged 6 per cent in June, and this caused a "follow-through" upward move

in longer-term rates. In three moves, the major banks adjusted their three-to-twelve month time deposit rates up to a uniform 4 1/2 per cent.

At this stage several new bond issues fall short of a full subscription quota, and coupon levels had to be increased. The big banks, for instance, were paying 4 1/2 per cent for three-to-six-year maturities, and 4 1/2 per cent on seven- and eight-year periods.

But in July the National Bank embarked upon a more flexible month-end settlement date financing policy, and a downward trend in interest rates began. The summer issuing recess also helped the bond market, as new issues were curtailed to Sfr 2.3bn in the third quarter, about 25 per cent down on the April/June period.

This reprieve has cut back borrowing costs substantially. Currently first-class issuers, such as cantons and cantonal banks, are paying about 4 1/2 per cent for four-year funds; and 4 1/2 per cent on five- to eight-year bonds.

Bankers report steady if not spectacular investor demand at the moment as the institutions are short of cash following the year's heavy issuing volume.

Certainly, coupons at today's levels are worth having since inflation is now running at below 1 per cent. They provide a comfortable cushion even if, as some fear, inflation will approach 2 per cent next year as the benefits of the weak dollar and the fall in oil prices wear off.

Clare Pearson

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## IN THE SWISS CAPITAL MARKET

#### Domestic Bonds

Type	January to September totals (in Sfr (m))			
	1985	1986	1985	1986
Government	3	1	854	279
Cantons	12	12	145	1,025
Communes	6	5	182	326
Utilities	11	12	575	748
Industrial	1	5	390	419
Trading companies	2	1	60	18
Banks	33	37	2,795	3,829
Mortgage discount houses	7	7	1,000	1,200
Holding companies	9	6	550	618
Other	5	4	425	246
Total	84	114	7,797	8,777

Source: Swiss National Bank







# Swiss Banking 8

## Insurance/Pension Funds

### Campaign against underwriting losses

THE INSURANCE industry is big business in Switzerland. Latest figures show that a total of 117 insurers and re-insurers are active there, all but 27 of them Swiss companies. In October of this year the Federal Office for Private Insurance released 1984 totals showing annual premiums of well over SFr 31.5bn.

Switzerland—and particularly the insurance centre Zurich—has not reached this level without a reason. First of all, the Swiss themselves are extremely insurance-conscious; in 1984 they spent the equivalent of nearly \$890 per head on premiums, a figure second only to that of the United States.

The country's traditional orientation towards international financial services has further made it the home of several leading insurance multinationals. Of the 1984 premium total, some 53 per cent came from foreign business.

Swiss insurers and re-insurers are also very profitable. All leading companies showed higher net profits in 1985 and are expecting another good year in 1986. A Union Bank of Switzerland study published last month already forecasts a rise in earnings growth of "a good 10 per cent" for next year, always assuming a more favourable development of exchange rates.

As in previous years, however, this ostensibly gratifying state of affairs covers a serious weakness. This is the parlous condition of operating results in the non-life sector. Both direct and re-insurance groups have long had to bear heavy technical losses, even if these have been hitherto more than offset by rising and substantial capital income.

In 1985, Zurich Insurance, Swiss Reinsurance, Winterthur and Baloise Insurance alone booked a joint underwriting loss of some SFr 1.5bn.

In fact, things now look rather better. Last month Dr Walter Diehl, the Swiss Re chairman, pointed out that 1985 had seen the first break in the upward trend in underwriting losses for the company since 1979 and added that "there is every indication that we can expect further improvements in 1986." Zurich and Winterthur, whose underwriting losses had risen further in 1985, both also reckon with better operational results for this year.

An important factor in this trend is the more selective approach to new business. Insurers feel they no longer have to accept unsatisfactory conditions with virtually inbuilt losses and have been rationalising their portfolios accordingly. Earlier this year, the industry's own information unit, the Bernese-based Versicherungs-Information, had forecast a deceleration in premium growth for 1986. This seems likely to come true, largely because of the weakening of so many currencies against the Swiss franc but also as a result of more conservative acquisition policies.

The biggest fly in the ointment of the multinational operators has long been the American market—more specifically, third-party insurance there. Underwriting losses in

the US last year accounted for about one-half of Zurich's overall operational deficit of SFr 592.2m, while American liability claims made up no less than two-thirds of Swiss Re's non-life underwriting loss.

Companies have been at pains to draw the consequences from what Dr Diehl has called "liability hysteria" in the US. At the same time, American insurers have themselves been tackling the problems, while numerous states are reviewing claim procedures. In the words of Dr Heinz Portmann, management chairman at Zurich, improvements on the US market will this year have a "noticeable effect" on results.

Another operational measure which is now bearing fruit in Swiss insurance is the minimising of costs. As Winterthur's managing director Dr Peter Spälti points out: "Not least from the aspect of competitive ability, we place great value on the lowest possible cost ratios in that both in Switzerland and on various foreign markets limits are set to our premiums."

Most companies were able to reduce cost ratios in 1985—some, helped by the foreign-exchange situation, even saw an absolute decline in Swiss-franc costs.

Life insurance business was

particularly successful last year. Big Five among the life insurers—Swiss Life and Pension, Winterthur Life, Vita, Baloise Life and Patria—all booked premium growth of over 15 per cent for the year, quite apart from the overall rise in investment income. Not only are underwriting profits the rule and capital income substantial and growing, but domestic activities were also boosted by the new pension-fund legislation. This first led to a marked upswing in collective policies and then, towards the end of the year, to the inception of so-called "third-pillar" programmes providing for individual provident policies benefiting from a government tax break.

There have been some rather less positive developments in the life sector, too, however. The banks—which are themselves often less than happy about insurers' presence on the mortgage market—are competing in the field of "third-pillar" programmes; this sometimes works in co-operation with life insurance companies, as with the new portfolio-management-plus-assurance-policy scheme of Royal Trust Bank (Switzerland), but more usually not.

"The wind is blowing harder in the life-insurance business as numerous banks have set up as real competitors in the provident sector," says Swiss Life's management chairman Dr Walter Diehl. "Life insurers will have to offer their clients additional services."

In the international sector, the US again seems to have played a negative role. In 1985, for example, the underwriting profit from life insurance and re-insurance within the Swiss Re group plummeted from SFr 78m to SFr 27m, its lowest level in at least ten years.

This is attributed largely to extremely tough competition

on the US market, together with a coincidental rise in claims. Given the importance of this otherwise reliable contributor to operational earnings, the group has announced "immediate, energetic measures."

Good news for the life-assurance sector came at the start of this month, when Minister of Justice Elisabeth Kopp announced the long-awaited liberalisation of investment regulations. This means that in future life companies will be able to increase the share of equities in their portfolios, as well as obtaining permission to invest in foreign and foreign-currency assets.

This will remove a disadvantage the companies had been labouring under, not least compared with the banks' investment foundations, and also reduce the large share of life-assurance investments going into the property sector.

Apart from its disproportionately large insurance sector, Switzerland is also the home of a legion of pension funds. These "second-pillar" institutions have become even more significant since the 1985 Occupational Pensions Act laid down compulsory pension-fund membership for all employees earning over SFr 16,560 a year.

On the one hand, this had led to the above-mentioned jump in new group policies for the Swiss life insurers and to a substantial increase—in the holdings of so-called investment foundations, which manage portfolios for pension funds.

One of the leading investment foundations, the Investmentstiftung für Personalvorsorge (IST) is in the process of competing a similar computer programme for its own members.

These provident policies account for 25 to 30 per cent of all new life insurance business.



Dr Walter Diehl, chairman of Swiss Re, hoping for further improvements in underwriting losses

Creditor	1985	1984	1983	1982
	(in SFr bn)			
Banks*	212.7	194.8	179.8	161.1
Insurance	15.3	14.1	13.0	12.1
Pension funds	11.9	11.1	10.8	10.2
Public authorities	1.0	1.0	1.1	1.3
Private persons and companies†	5.4	5.3	5.2	5.2
<b>Total</b>	<b>246.3</b>	<b>236.3</b>	<b>220.7</b>	<b>200.9</b>

\* Including loans and advances secured by mortgages.  
† Estimated by Union Bank of Switzerland.

Source: Swiss National Bank.

## Mortgage Market

### Cheap financing of dear houses

SWITZERLAND always tops the world tables for savings and for mortgage debt. The Swiss are not only people but they also have an eye to the main chance.

With mortgage rates the lowest anywhere and amortisation compulsory for only part of the debt, it is not surprising that they have run up a per-capita mortgage bill of something like SFr 40,000 (\$24,945).

As to the interest rate, on conventional first mortgages it has never gone above 6 per cent in the past 20 years and reached its peak only during a sudden burst of inflation to the 6.5-per-cent mark in 1982.

Today, with the Swiss cost-of-living index showing an annual increase of 0.4 per cent, most mortgages are going at 5.25 per cent and some are even cheaper.

Migros Bank offers 5 per cent and the Glarus Cantonal Bank recently offered a rate for local clients of 4.875 per cent.

The Swiss mortgage system is unusual, if not unique. Some thing like two-thirds of a loan is accounted for by the first mortgage, the principal of which does not usually have to be repaid. The remainder is in the form of a second mortgage, in that it is repaid in instalments of 0.5 per cent and normally it has to be amortised within an agreed period.

Nor has Switzerland special institutions like British building societies or the German "Bausparkassen." The business of granting mortgages is divided into many totally different sources. Traditionally, the major suppliers of mortgage credit were the cantonal, regional and savings banks and the local loan associations and credit co-operatives.

The past years, however, have seen a marked growth in the field—not only on the part of the Big Five but also from a wide range of non-banks.

Estimates released by the Swiss National Bank in October put the value of outstanding domestic mortgages (including mortgages secured by advances) at some SFr 246.2bn at the end of 1985. Of these, SFr 212.7bn were accounted for by banks (which also financed an unspecified though much smaller volume of mortgages on foreign property) and SFr 15.3bn by private insurance companies and sick funds, SFr 11.9bn by pension funds and SFr 1bn by public authorities (primarily the Swiss National Casualty Insurance Fund).

The remainder is made up, according to Union Bank of Switzerland calculations, of about SFr 5.4bn granted by private persons and companies.

Demand for mortgages shows no signs of flagging. Latest National Bank figures show that in August the total mortgage and mortgage-secured debt of 368 reporting banks was up by some 9.4 per cent over the same month of last year. Given current prosperity and the high cost of Swiss land and building, real growth is set to continue at least until the end of next year.

This does not necessarily mean a corresponding growth of income for the lenders. Indeed, serious concern is being voiced by the traditional operators in the light of narrowing interest margins. The rule always used to be that mortgages would be largely financed by interest received on savings accounts. This is currently set at about 3.5 per cent, which in itself provides a sufficient margin.

But the trouble is that the banks can cover only a declining share of the burgeoning mortgage volume from their savings books. According to Mr Fritz Studer, of the Lucerne Cantonal Bank, the coverage rate was of about 90 per cent in 1975—but only 67 per cent today for banking as a whole and 65 per cent for the cantonal banks.

Not all bankers suffer from this development. Mr Walter Rugg, chief executive officer of Swiss Volksbank, says his bank pays for over 90 per cent of its mortgages from savings accounts—a result not least of co-operation with institutional investors in this field.

Generally speaking, however, more and more mortgage business is having to be financed by the banks' own medium-term over-the-counter bonds (so-called "Kassenobligationen") currently yielding 4.25-4.75 per cent or capital-market issues.

The theoretical interest margin of barely 2 per cent are themselves much lower than those common in other countries, says Mr Studer, pointing to comparable levels of 3.4 per

cent in West Germany and 3.5 per cent in France. In fact, the effective interest margin is considerably lower, only 1.5 per cent exceeding 1 per cent.

Any further drop would be bad news for the cantonal and regional banks, of whose total balance-sheet assets 55 per cent and 60 per cent, respectively, are accounted for by mortgage or mortgage-backed positions.

These banks are also under pressure in that competitors mortgages or can help to finance them from other sources. For example, the Big Five are keen to build up their mortgage portfolios so as to keep a desirable balance between foreign and domestic assets.

Insurance companies and the fast-growing pension funds also have an edge over the traditional mortgage banks in relation to financing margins. Furthermore, institutional investors are seen as tending to concentrate on easy home and flat mortgages rather than higher-risk commercial property.

There is a limit to what the banks can do to widen the interest margin. Certainly, nobody is even considering an increase in the mortgage rate, which will doubtless continue under pressure. However, a signal has just been set by UBS, Switzerland's biggest share bank, in cutting back all savings and deposit-account interest rates by 0.25 per cent as of January 1 in keeping with a corresponding drop in the mortgage rate. Similar moves have since followed on the part of other major banks.

Mortgage rates themselves are also a key economic indicator in Switzerland, so that an increase in such a low-interest phase is politically out of the question.

What is happening is a constant diversification within the mortgage sector by the introduction of new lending devices. One of the most successful of these innovations has been the fixed-rate category which guarantees the borrower a given interest rate for a period of three, four or five years—and can then be extended or changed into a normal variable-interest mortgage.

This removes the uncertainty for the borrower inherent in the traditional first and second mortgages, with their changing interest rates, while permitting banks to finance the loan with "Kassenobligationen" of matching maturities.

Another approach, designed to appeal especially to young people who can expect to increase their incomes over the years, foresees a graduated interest rate for the initial period of a first mortgage. That of the Zurich Cantonal Bank, for example, offers the capitalisation of 1.5 per cent of the interest in the first year, 1.25 per cent in the second year and so on down to 0.5 per cent in the fifth year.

The same bank also offers a "triple-phase" mortgage whereby five-year fixed-interest first and second mortgages for own-use homes offer interest down by 0.5 per cent in the first and second and 0.25 per cent in the third and fourth years.

Yet another possibility is the annuity mortgage whereby a set sum is paid to the bank. At stable interest rates the amortisation share will increase while that of interest decreases. Alterations in the mortgage rates are reflected only in the amortisation sum.

The newest programme of some cantonal banks is the renovation mortgage, offering what is normally a 1 per cent rate reduction over a three-year period for limited—but still substantial—renovation costs. Under the Baile Cantonal Bank "Renova" plan, these amount to SFr 100,000 for a one or two-family house or up to SFr 250,000 for larger properties.

Innovation in property financing is not restricted to the cantonal banks. Credit Suisse, for instance, last year introduced a "home buyer's account" as a new savings instrument. Generally holders who buy their own homes after several years at least three years receive a 30 per cent premium on their gross interest receipts.

As to the institutional sector, the investment foundation IST is considering the creation of a mortgage fund, while individual investors would no doubt take advantage of any statutory move to promote property ownership as part of "third-pillar" provident insurance.

John Wicks

### Major Insurance Groups

Group	Gross premium income		Increase (%)
	1985	1984	
Swiss Re	11,532	10,151	14
Zurich	10,839	9,611	12
Winterthur	7,734	7,294	6
Swiss Life*	4,066	3,486	17
Baloise	3,037†	2,025	50†

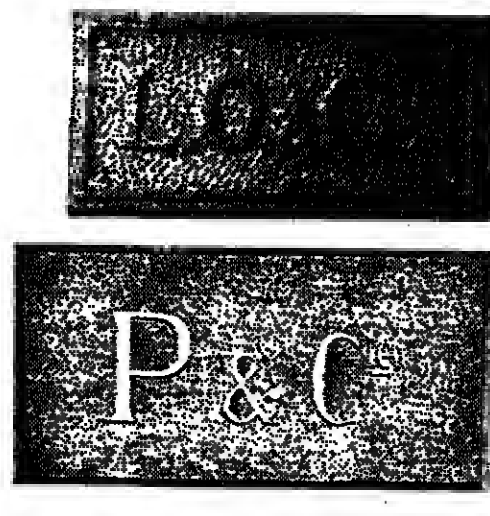
\* Unconsolidated. † Including premiums of Deutscher Ring.  
Source: Schweiz Handels-Zeitung, Zurich.

## More than just private banking

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- HENTSCH & Cie (1796)**  
15, rue de la Corratarie  
Tél. 21 90 11
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- MIRABAUD & Cie (1819)**  
3, boulevard du Théâtre  
Tél. 21 03 55
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29, boulevard Georges-Favon  
Tél. 20 81 11

John Wicks



Swiss Banking 9

Gold and Precious Metals

Zurich to gain from lifting of tax

DEALERS IN Zurich's gold and precious metals market have been feeling more optimistic about business in the second half of this year.

Although the gold price has suffered a correction since the late summer, it has reversed its long-term downward trend, and dealers are now looking for a period of consolidation at least.

Zurich is now in a better position to take advantage of any increase in business because the authorities have lifted the sales tax on bullion and gold coins that has disrupted retail business in gold in Switzerland for almost six years.

The abolition came in a package of tax reductions which became effective on October 1. The tax, which was raised from 5.2 to 6.2 per cent in 1982, had applied to merchandise sold by a wholesaler to an end investor where the sale involved the transfer of rights of ownership over the metal.

But the sales tax lifting is generally expected to lead to new buyers increasingly taking through Zurich, which also had become an important outlet for Soviet gold.

As retail demand for gold coins steps up, the abolition has had little effect on gold already held in Switzerland. Since investors are not concerned about exposure to the credit risk of the big banks, they are not rushing to move their gold out of Switzerland.

Nevertheless, the tax caused a distinct though unquantifiable flight of business from Zurich. German private investors, for instance, shifted their custom to Luxembourg. And it tarnished Zurich's image as a safe haven for gold investment.

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The "Gold Pool" still fixed the Zurich gold price on a daily basis and in 1982 its international role was enhanced with the founding by the three Swiss banks of the brokerage firm Premax.

Recently, Union Bank of Switzerland has announced plans to join Credit Suisse in making markets in bullion in London as well as Zurich. This means that London will have about 12 active market makers, its number in Zurich.

But Swiss bankers deny that Union Bank of Switzerland's move to London is a sign that Zurich is losing ground. They say that the move is merely part of Union Bank of Switzerland's extension of its presence in the financial markets in London, and complements its bullion activities in Zurich.

The founding of the Zurich silver fixing in December last year was a less eye-catching occasion than the founding of the gold fixing because of the depressed state of the silver market. Supply far exceeds demand and the silver price's failure to move with gold and platinum prices has recently called into question its status as a precious metal.

There has, therefore, been speculation that the silver fixing is a pilot project for a further collaboration. But no such project has as yet emerged.

The Zurich silver fixing is unique in its market in that it is an open price fixing. This means that, instead of having to place his order in advance, the customer can alter it while the fixing is in progress.

Swiss bankers are hoping that this unique feature will enable Zurich's price fixing to become the main one for European investors. They say that, despite the depressed state of the market over the last year, there has been an upturn in business since it was introduced.

Outside Switzerland, however, dealers tend to be sceptical. "You almost never hear about the Zurich fixing," said one London broker.

At any rate, the silver fixing signals Zurich's determination to remain a competitive force in the precious metals markets.

Clare Pearson

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Profile/Kurt Hauri

Staff officer's new command

KURT HAURI, 50, is a colonel in Switzerland's militia army. He commands the 13th infantry regiment, but earlier he was for some years a divisional staff officer. Since February, as director of the Federal Banking Commission, he has been chief of staff to the Swiss bank supervisors.

Following good staff practice, he has already identified his principal objectives. One is to determine what new minimum capital standards may be required for Swiss banks after the swift growth in their off-balance-sheet business. Another is to get a decision on the much-debated issue of whether banking control should be extended to the 120 or so finance companies, mostly owned by foreigners, operating in the country.

Mr Hauri's career has been entirely in federal service, as officer and civil servant, and confined to Bern, the federal capital, trained as a lawyer at Bern University with a spell at Hildelberg, he went straight into the finance ministry, where he rose to become head of the legal department.

More pertinently for his new job he has presided since 1977 over the committee which has been working on a revision of the Banking Act. After voters rejected in a 1984 referendum far-reaching changes that could weaken Swiss bank secrecy and after the latest government decision not to undertake a partial revision of the

law, the committee's work has run into the sands. There were good reasons, Hauri believes, for a thorough remodelling of the Act, now half a century old. Amendments would have improved protection for savers and investors and modernised some archaic rules on bank liquidity and the distribution of earnings. But "better to have no revision at all than a partial revision," he says crisply with the air of a man who dislikes a bogged job and is eager to get on with business in hand rather than waste time on recriminations.

Oddly enough, one effect of the decision to abandon reform of the Banking Act will be to enhance the role of the Banking Commission, which will continue to have considerable flexibility in interpreting the general principles enunciated in the Act and in disposing when the health of Swiss banking may be under pressure.

An immediate cause for concern, which the Commission shares with other national supervisory authorities, is the question of capital cover for the swelling volume of transactions conducted by the banks which are not reflected on their balance sheets.

Basically, the Commission has accepted the general recommendations of the Basle committee headed by Mr Peter Cooke of the Bank of England and has circulated them to the Swiss banks.

But Mr Hauri's good staff officer instinct has led him to the conclusion that better intelligence is needed before the Cooke principles can be applied on the Swiss front. Last summer he set up a working group, which includes the banks, the Swiss National Bank and the Chamber of Fiduciary Companies. Their first job is to evaluate the actual situation.

According to one rough estimate 57 per cent of the big bank earnings in 1984 were generated by off-balance-sheet business. But Mr Hauri argues that the volume of business being conducted through new financial instruments is simply not known.

The working group has just approved a questionnaire which will be sent to all banks and finance companies. It calls for details on such matters as the guarantees undertaken by the banks when negotiating swaps, options and futures and their commitments when managing portfolios.

Once the facts are in and have been assessed, the Commission and the banks will have to come to an understanding on three main points, according to Mr Hauri. These are the amount of "own funds" needed; how business now transacted off-balance sheet can be shown in the banks' published reports; and the introduction of regular internal monitoring of off-balance-sheet business by the banks themselves.

By the end of last year 114 finance companies were operating in Switzerland. Of these only four, which solicit deposits from the public, were subject to the Banking Act and to supervision by the Commission. They all have the right to participate in underwriting bond issues and in portfolio management and have been attracting an increasing share of the business in these fields.

The big Swiss banks, which frequently work with these unsupervised finance companies, are less worried about the competition than are the smaller Swiss banks, but for several years the argument has been heard that something should be done to bring the companies under control.

A preliminary study was completed some six months ago but Mr Hauri was again not satisfied that all the staff work had been done. The Commission secretariat has now started a more thorough examination, investigating each finance company by turn. "We may well find we have to impose a minimum capital requirement," Mr Hauri says. But so far no action has been decided.

Legal considerations also colour Mr Hauri's attitude towards supervision of note issues by non-bank entities. He has fully deregulated earlier in the year by the National Bank. If the Banker's Association can come up with a suitable "convention on note issuing," agreed by the banks, investors may get fuller information from prospectuses than if the relatively limited obligations im-

posed by the Banking Act on public bond issues were applied to the notes, he believes. "We will not reduce the scope of our surveillance but we shall not try to increase the number of regulations," is how Mr Hauri sums up the commissioner's philosophy. To undertake the more thorough-going surveillance he appears to envisage, he commands a unit of only 28 lawyers, accountants and economists.

Mr Hauri and his staff report to the seven-member Commission presided over by Dr Hermann Bodezmann, which is independent of both the federal governments and the National Bank. The Commission's power to sanction the banks is limited to refusing or withdrawing operating permits. On the other hand, banks contesting its directives have to appeal directly to the Federal Tribunal, the Confederation's supreme court.

William Dullforce

Profile/Arthur Bolliger

In the right place at the right time

ARTHUR BOLLIGER is one of the Bright Young Men of Swiss banking. Still only 39, he has been president and chief executive officer of Royal Trust Bank (Switzerland) and its forerunner Dow Banking Corporation for over three years. In a business where youthful enthusiasm and high places in something of a premium, he is one of the notable exceptions.

His curriculum vitae reads like the Pilgrim's Progress of a modern banker. A native of the hill country of Appenzel-Ausserrhodens, from which he still commutes to Zurich, Mr Bolliger started off his career with an apprenticeship at the St Gall branch of Credit Suisse, followed by a traineeship with Credit Commercial de France in Paris to learn more about the credit business.

At the heavy age of 21, he decided that Luxembourg had a future as an international financial centre and moved home accordingly. For the next four years he worked with Banque Lambert-Luxembourg at its head office and in Brussels. This got him into the then new Euro-market on the ground floor.

It was dealing with the first wave of American and Japanese convertibles when hardly anybody knew what they were all about, he says today. The Lambert period also gave him valuable experience in portfolio management, not least in connection with the popular Luxembourg mutual funds.

After a time, however, Mr Bolliger came to realise that the Grand Duchy was not going to make it quite the market top. Looking at the market, he came to the conclusion that an interesting new development was the growth in Scandinavian borrowings. So he joined Dow Banking Corporation in Zurich as their area manager for Scandinavia, soon opening up the bank's representative office in Copenhagen.

He had chosen the right time and the right place for about one-third of Dow Banking's total loan portfolio came to consist of Scandinavian lending.

By early 1975 he was back in Switzerland to take over as head of the bank's worldwide credit marketing, subsequently moving to London as branch manager. By then another new wave had hit the Swiss banking scene, this time a Japanese bank, at least as far as our London operations were concerned.

Two years later, he made yet another move to yet another activity. The majority shareholder of the bank, the US-based Dow Chemical Company, appointed him assistant treasurer of its regional subsidiary for Europe, Africa and the Middle East in the Zurich suburb of Horgen.

Here he was responsible for the substantial volume of day-to-day financial management within a multinational, particularly in the fields of currency management and project financing.

In 1981 he went back to the bank, first as assistant chief executive officer, subsequently as CEO and then additionally president when another Bright Young Man — Canadian Les Messel — left Zurich for London to set up Dow Financial Services. At the takeover of Dow Banking by the Toronto-based Royal Trustco in June, he retained his existing positions.

When he assumed responsibility in Zurich, Mr Bolliger's main task was to build up non-interest activities in what had hitherto been a virtual "lending monoculture." This meant specifically the creation of a proper portfolio management and securities-trading arm. His success here obviously impressed Mr Michael Cornelissen, the dynamic boss of the new majority shareholder, Royal Trustco.



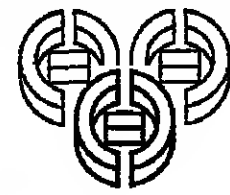
Arthur Bolliger, chief executive of Royal Trust Bank (Switzerland)

Although commission income is growing, Mr Bolliger does not subscribe to the idea that fee-based business is all that matters. He is proud of his bank's considerable expertise in corporate financing (not normally much of a Swiss speciality) and also points to its substantial capital base. His aim is something like a 50-50 split between balance-sheet and off-balance-sheet business.

He agrees with those who claim that Switzerland is under pressure from other international financial centres, which frequently prove more innovative, are free of certain fiscal hindrances present in Switzerland, have strong national economies behind them — and are not subject to the serious shortage of skilled manpower which bedevils Swiss banks.

In the long term, though, he is convinced Switzerland will win through. On the other hand, competitor countries have potential problems of their own: Britain and Germany, for example, are threatened by "political Damascus swords," while the US, West Germany and certainly Japan are very much national rather than international stamping grounds.

John Wicks



BASLE STOCK EXCHANGE

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Continuous trading possibility during stock exchange hours will be extended to all Swiss shares. The positive experience since inauguration of continuous trading in 61 selected Swiss shares, in October 1986, caused the Committee of the Basle Stock Exchange to extend this trading possibility: In a few days all Swiss shares can be traded continuously on the cash as well as on the forward trading market up to nine months.

Bond Trading handled by "post" In addition to the above extension of continuous trading possibility, the Committee of the Basle Stock Exchange decided to handle the flow of bond trading in listed issues in the near future by a "post" and the maintenance of an order-book kept by market makers. With this decision, the board of the Basle Stock Exchange choose a completely new path and herewith limits the commercial usage of the system "à la criée."

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Kurt Hauri, director of the Federal Banking Commission

posed by the Banking Act on public bond issues were applied to the notes, he believes. "We will not reduce the scope of our surveillance but we shall not try to increase the number of regulations," is how Mr Hauri sums up the commissioner's philosophy. To undertake the more thorough-going surveillance he appears to envisage, he commands a unit of only 28 lawyers, accountants and economists.

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Swiss Banking 10

Stock Exchange

The bourses are now getting their act together

THE SWISS stock exchanges have finally emerged in 1986 from the inertia in which they were drifting at the beginning of the decade and are now moving at a gallop, towards becoming an internationally competitive marketplace for both Swiss and foreign securities.

Foreign investors, particularly the large institutions, to which the Swiss banks look for profitable fund managing business, have acted as a spur to modernisation. In some instances their criticism and demands have produced startling results, such as last month's innovative issue, by the smart, young BZ Bank, of warrants covering the sacrosanct registered shares of Swiss companies.

Credit must also go to the tripartite bourse commission, which is co-ordinating planning by the three big Zurich, Geneva and Basle exchanges. It is pushing through, with some predictable slippage in timetables, an ambitious programme for computerisation and the introduction of new trading instruments, which should culminate early in 1988 with the establishment

of an options market in Swiss shares. Trading in shares and bonds this year has not repeated the dramatic performance of 1985, when turnover in Zurich, for instance, soared by 46.5 per cent to Sfr 451.7bn (\$266bn), the Swiss Bank Corporation index climbed 57 per cent to 636 points and Swiss shares put on 68.5 per cent in market value.

Nevertheless, at the 10-month stage this year trading in Zurich had already reached Sfr 468.3bn or 35.8 per cent more than in the comparable period of 1985, while in the first nine months the Geneva bourse reported a 15.2 per cent increase in turnover to Sfr 179.5bn.

Rates of growth differ because taxes paid on transactions to the cantonal treasuries and the Zurich figures include the large volume of new securities issues managed there by the big Swiss banks, although 90 to 40 per cent of them may be placed in Geneva.

Bank Vontobel has calculated that new issues and capital increases in the equity market totalled a record Sfr 6.7bn in

the first 10 months and should approach the Sfr 7bn mark by the end of the year. That is equivalent to almost 4 per cent of the Swiss market's total capitalisation.

During the period 1979 to 1984 total annual dividend payments by Swiss companies regularly exceeded the volume of new equity raised. The situation was sharp reversed last year when a sharp climb in the number of capital increases and share issues produced a surplus of Sfr 3.2bn over dividends paid. Net new investment in equities should be about the same this year.

This sizeable volume of new equity has been absorbed without difficulty so far but Bank Vontobel gave a warning that, while the build-up of capital, particularly in institutionally managed funds, continues relentlessly, investors are becoming more critical towards capital increases and the use to which they are put afterwards.

Of the total volume of Sfr 6.7bn in new equity raised in the first 10 months, issues of bearer shares with limited voting rights came to Sfr 3bn and

those of participation certificates with no voting rights to Sfr 2.7bn. Only Sfr 820m came from new issues of registered shares with full voting rights.

Swiss companies have foreigners from holding registered shares. The practice was introduced in the 1960s to prevent Swiss enterprises being taken over by politically undesirable foreigners, and justified in the 1970s as a way of stopping oil-rich Arabs from gaining control of Swiss firms.

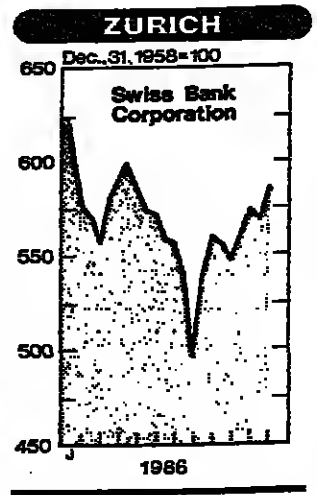
For many foreign investors the inaccessible Swiss registered shares are an irritating abnormality in the era of the globalised equity market.

Foreign interest for Swiss shares has been fanned to focus on the bearer shares and participation certificates with the result that the bearer shares of blue-chip Swiss companies have been trading at premiums of 100 per cent or more over the registered shares.

This anomaly was exploited by Mr Martin Ebner, who founded BZ Bank last year and became the first newcomer to win a seat on the Zurich stock exchange for 20 years. He persuaded institutional investors to deposit with BZ Bank 100,000 registered shares of Ciba-Geigy, the chemicals and pharmaceuticals group.

BZ Bank then issued 100,000 warrants at a price of Sfr 350 each, carrying the right to buy the Ciba-Geigy shares at Sfr 1,950 each any time during the next three years. The market price of the shares was Sfr 1,940 at the time.

The response was electric. The offer, seized on by foreign institutions, was many times oversubscribed. Other banks jumped in with warrants for



Swiss market, fuelled controversy over the ban on foreign ownership of registered shares and incidentally at one sweep increased the value of the portfolios managed by BZ Bank by some Sfr 500m.

Pressure from the increasing foreign involvement for changes in the Swiss stock market is taking effect in other areas as well. Under study is a revision of the Admissions Board which authorises the listing of securities and which has been criticised by foreign banks operating in Switzerland for being too strongly influenced by the big Swiss banks and too conservative in its decisions.

Continuous trading in the bearer shares and participation certificates of blue-chip Swiss companies inaugurated in October, got off to a stumbling start. Teething problems are attributed to a shortage of trained staff, the relative dullness of the market and imperfect coordination between the three exchanges.

Adjustments, under which trading in the blue chips is divided between two rings and starts before the general list is called, promise to solve the difficulties.

Introduction of a new continuously traded shares index is planned for next March. Initially only a general index, probably named the Swiss shares index, will be produced but the intention is to build up a family of indices. The implication is that eventually the bulk of Swiss securities will be traded continuously.

The move to continuous trading is motivated principally by the need to prepare for the options market, which is the ultimate target for the current programme being implemented

by the tripartite commission. The provisional date for the start of trading in shares options is January 1988 with several staging posts to be reached next year.

Testing of an automated transactions settlement system began on the Geneva bourse in November. It should be functioning in Basle next Spring and later in Zurich, so that by the end of 1987 transactions on the three exchanges can be instantaneously settled through the network.

A computer-assisted trading system (CATS) for bonds and warrants-counter stocks was originally scheduled to open in June next year; it is now hoped to have it working by September. At first it will handle only notes or private placements but the goal is to cover all Swiss bonds and perhaps the less actively traded shares.

Inspired initially by the Toronto system, Switzerland's CATS has been tailor-made to allow for the greater flexibility sought by the Swiss banks. It will be able to continue trading by telephone, adjusting the offers available on the screens

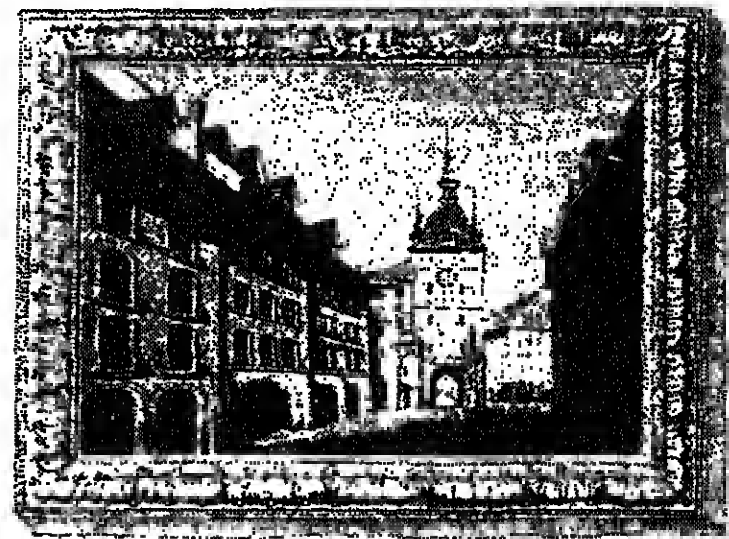
but confirming deals through the computer.

The first equipment for the new Swiss options and futures market was ordered in October and should be installed in January, allowing a year for testing and training. The market will be launched with a dozen options in Swiss shares and move on to index-based options.

Training programmes have already started. A staff bottleneck already exists on the Swiss bourses and an urgent need to train new and retrain old staff has loomed increasingly large, as the tripartite programmes have advanced and the exchanges have tried to cope with the demand of investors for facilities to match those available on some foreign exchanges.

Zurich, the biggest exchange, will have to wait until 1991, when its new building should be ready, to solve its space problem. The Geneva and Basle exchanges happily inaugurated new premises this year. Slowly but steadily the Swiss bourses are getting their act together.

William Dullforce



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Structure of Banking system

Category	Number of banks	Balance-sheet figures		Financial transactions	Net profit	Employees
		Total	Foreign assets			
Cantonal banks	29	144,007	6,251	3,600	441	15,332
Big banks	5	394,627	204,148	160,064	76,969	62,743
Regional and savings banks	216	64,388	1,902	362	729	206
Credit co-operatives and Raiffeisen banks	*2	20,747	—	—	40	2,442
Other banks	189	114,371	66,850	50,228	100,320	1,071
of which:						
Foreign-controlled banks	104	76,241	54,971	41,064	77,256	762
Finance companies	112	19,296	17,022	12,641	5,161	256
of which:						
Foreign-controlled finance companies	81	17,184	15,774	12,399	4,677	189
Branches of foreign banks	16	15,996	11,062	9,069	21,137	145
Private banks	24	4,226	1,382	1,593	7,621	—
Total	593	777,747	308,687	238,617	214,974	14,106

\*Two associations with 1,237 outlets. †Without private banks.

Source: Swiss National Bank, October 1986.

early 1988. The Geneva and Basle exchanges occupy bigger, new premises.

A market in covered warrants on the registered shares of leading Swiss companies may be taking shape after their construction last month by an enterprising young bank. The companies fear that the warrants could be the precursors for a more direct assault on the registered shares in which ownership is entrenched.

At this stage it may still be unthinkable that prestigious Swiss companies should ever be subjected to takeover bids of the kind common enough in New York and London. But the arrival of the warrants and the voracity with which they were snatched up demonstrates that the Swiss stock exchanges are not immune to cheeky innovations.

With three small tax concessions the Federal Council has this year partially acknowledged the validity of the bankers' long-running campaign against the stamp duty and other fiscal charges on financial transactions. The banks argue that the duty, which in 1986 will bring in over Sfr 2bn to the federal coffers, puts banks in Switzerland at a competitive disadvantage compared with banks in London and other financial centres.

In September, the Council trimmed from 0.5 per cent to 0.15 per cent the duty charged on Eurobond subscriptions made through Swiss banks. It abolished the 35 per cent withholding tax on the interest paid on interbank credits. Before interest had been exempt from tax only if the term of the deposit was one year or less. It removed the 6.2 per cent added tax on sales of fine gold and gold coins.

A modest step in the right direction, the bankers said but larded their banks with a reminder that they were still looking for action on the more fundamental — and to the Treasury more lucrative — stamp duty on Eurobond trading and on the foreign-to-foreign securities business done through Swiss banks.

Something of a Catch-22 situation prevails over the stamp duty. The SNB with the

help of other central banks has succeeded in preventing the emergence of a Eurobond market in Swiss francs giving banks domiciled in Switzerland a monopoly over Swiss franc bond issuing.

Removing the restrictions on Swiss franc capital exports, as the SNB has hinted it may eventually have to do, if it should lose the complexity of other central banks, without lifting the stamp duty would, as the banks have pointed out, mean that the Swiss franc issuing business would move to London.

But lifting the stamp duty and opening the way for a revival of Eurobond business in Switzerland would also put moral pressure on the SNB to abolish the stipulation that Swiss franc bond issues must be lead-managed by banks domiciled in Switzerland. Stamp duty relief would seem to be inextricably linked with liberalisation of the Swiss franc bond business.

For the time being at any rate, however strong the flux of change in the domestic financial markets instigated by international competition and their own regulating bodies, the Swiss banks continue to flourish.

After the 18 per cent climb in net earnings recorded in the SNB figures for 1985, bankers were cautious at the beginning of the year in forecasting the outlook for 1986. Now, although some slackening may have appeared from the third quarter, analysts are predicting another profit advance of between 15 and 20 per cent.

Once again the main earnings generator seems to have been the fee-based securities business rather than traditional lending, although a recovery in banks' net interest income was a feature of 1985 developments. The question of capital cover for the banks' swelling off-balance-sheet business preoccupies the Federal Banking Commission as it does bank supervisors in other countries.

Most Swiss banks have been able to take advantage of strong profit growth and the buoyancy of the stock market in 1985 and 1986 to reinforce substantially their capital bases. At the end of last year the ratio of capital available in all Swiss banks to the prescribed minimum capital requirement was 122 per cent — and Swiss capital require-

ments are among the stiffest. Exchanges rate developments were cited by the SNB as being largely instrumental in the four-point improvement in the ratio. Nevertheless, the figures for the five big banks show that they raised Sfr 1bn in new share capital last year and were able to allocate Sfr 5bn to their open and latent reserves from 1985 earnings. (The SNB definition of big banks includes Swiss Volksbank and Bank Leu with the big three, UBS, SBC and Credit Suisse.)

That financial muscle gives credibility to the big banks' declared intent to keep their place in the international banking sun. Wherever the main action is, New York, London, Tokyo, the Swiss are there in strength. This year they have staked out their positions in Japan, being among the first foreign banks to win security trading licences in Tokyo.

Penetration in force of West Germany started as soon as the Bundesbank liberalised its capital markets. Credit Suisse this year merged into one operation the two local banks, Credit Suisse Bank and Effectenbank-Warburg. It has bought UBS took over Deutsche Landesbank at the end of last year, and SBC, which set up its own bank in Frankfurt, has just doubled its capital.

Competitive internationalisation was singled out by respondents in the survey of Swiss financial prospects recently published by Arthur Andersen, the management consultants, as one of the most important modifying influences on the structure of Swiss banking over the next 10 years. In general it was expected to work to the advantage of the big banks and the foreign banks established in Switzerland.

Swiss banking has been losing some comparative advantage as deregulation proceeds abroad, capital restrictions tangle and others adopt the Swiss traditional universal banking system. Under the mutations now taking place, Swiss bankers regard it as vital to consolidate those still available — political neutrality, sound government finance, low inflation coupled with steady economic growth, efficient domestic markets and not least the bank secrecy which still inspires the confidence of foreign investors.

Maintaining a key role

Continued from page 1

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FINANCIAL TIMES SURVEY

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Algeria

Algeria's leaders have set in motion a number of major economic reforms which, if implemented, should give the country a faster and more balanced growth. Maintaining the international credibility of its economic policies remains a cornerstone of Algeria's foreign policy.

Moves to unshackle the economy

By Francis Ghilès



President Chadli Bendjedid, left, faces the challenge of a sharp fall in Algeria's oil and gas income. Inset (above) are two heroes of Algeria's past. Emir Abdelkader (left) led the resistance against the French, after they invaded Algeria in 1830. He became famous in Europe 30 years later, for preventing the massacre of the Christians in Damascus where he was then living in exile. Hadj Ahmed Bey (top right), another notable leader, once appealed to the British Parliament in 1834 to help preserve his people's freedom.

UNTIL THIS autumn, a neon-lit slogan flashed on and off throughout the night from the roof of the Algerian Ministry of Light Industry declaring to the population below, "Hard work and discipline guarantee our future."

The exact make-up of the crowd is still in dispute but among its components were students protesting at the poor living conditions on campus and secondary school children worried at rumours that extra subjects might be added to the "baccalaureat" exam—thus making access to university more difficult.

adequate accommodation. University students have been further upset by the disbandment, on orders from the presidency, of the Commission Nationale des Bourses (the scholarship commission). This body, which chooses candidates for the coveted scholarships overseas, has been accused of malpractice.

Access to education, particularly at university level is becoming more selective, a necessity if standards are not to fall, and it has been decided that food prices must continue to rise if the torpor around the long neglected farming sector is to be successfully negotiated.

changed, and indeed improved since Mr Chadli Bendjedid acceded to the presidency in 1979. Demand for food, consumer goods and housing continues to rise, however, as money incomes have outstripped production.

unshackling of the economy which the President is seeking are to be found in many sectors of Algerian life. Some of them are ideologically committed to certain beliefs, others, maybe the majority, fear for their privileges.

In foreign affairs, Algeria's commitment to non-alignment remains strong but its support for Third World liberation movements is less strident than in the 1970s.

reforms, if implemented, these should in the medium term help their country back on to the path of faster and more balanced growth.

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confirming deals...
The first equipment...
market was ordered...
should be installed...
allowing a year...
d training...
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Training programmes...
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Advertisement for Algeria-Re featuring a globe with 'ALGERIA RE' written across it and the slogan 'Une Capacité'. Text includes 'الشركة المركزية لإعادة التأمين' and 'COMPAGNIE CENTRALE DE REASSURANCE'.

Advertisement for Algeria tourism with the headline 'ALGERIA — a land of hospitality!'. It includes a map of Algeria with cities like Oran, Aïn Sefra, Bechar, Beni-Abbes, Timimoun, and Adrar marked. Text describes the 'SAOURA', 'GOURARA', and 'TOUAT' regions and lists attractions like blue skies, rock drawings, and traditional folklores.



Algeria 2

II



المؤسسة الوطنية للهندسة البترولية  
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The economy  
**Policy changes speeded up as exports fall**

FOR the first time since the quadrupling of oil prices in 1973-74, Algeria's gross domestic product will, this year, fail to expand as fast as the country's population—2.9 and 3.2 per cent respectively.  
Real GDP rose 9 per cent last year. It was helped especially by a good agricultural performance where a bumper crop doubled the output of cereals.  
This year the Government has cut investment by one-quarter to DN 63bn (\$20.09bn) and imports by one third to DN 30bn (\$6.46bn), as the country's sales of hydrocarbons, which account for 97.8 per cent of its foreign income, have fallen by 40 per cent from last year's figure of \$12.8bn.  
Hydrocarbons will account for 32 per cent of budget receipts this year, down from 40 per cent last year. Despite the present adverse situation, the development of the economy is of paramount importance and investment this year will amount to 31 per cent of GDP against an average of 40 per cent between 1980 and 1985.  
The fall in export earnings is also hastening many of the changes in economic policy which an earlier reassessment made in 1979-80, had brought about. This reassessment showed that the policy of very high rates of growth conducted since the mid 1960s was not without shortcomings, in particular, a lower investment priority for other sectors, particularly agriculture and the concentration within the industrial sector on steel and petrochemicals.  
This led to the emergence of a small number of major industrial corporations like Sonatrach (oil and petrochemicals) and SNS (iron and steel), which tended to reinforce the centralising and bureaucratic tendencies which had developed. Since 1980 there has been a marked shift away from heavy industry and towards agriculture, public works, education and health. But progress has in some respects been slow.  
The Government's policy of "vérité des prix," which seeks to ensure realistic pricing, continues and prices of many products in heavy and light manufacturing are being revised to reflect actual costs. Producers' prices for cereals which are delivered to official buying agencies were raised last year by between 20 and 25 per cent and further increases were expected this year.  
The price of cereals, edible oil and beans continued to be subsidised through the budget at a cost of DA 2.3bn last year, while the prices of milk, sugar and fertilisers are subsidised through a compensation fund financed from taxes. Together these subsidies represent about 2 per cent of GDP.  
Speeding up reforms at a time

Key economic statistics

Values in Dinar bn	1983	1984	1985*	1986*
GDP at current prices	233.8	262.3	292.5	320.8
Agriculture	16.6	19.7	24.3	30.0
Petroleum and Natural Gas	62.1	63.0	63.8	50.0
Manufacturing	22.4	26.8	31.8	41.0
Construction	32.2	38.2	43.2	52.0
Change in GDP (%)	12.6	12.2	11.5	9.2
Increase in Consumer Price Index (%)	6.7	7.1	10.7	10.0
Budget Revenue	84.5	99.1	106.7	96.0
Proportion of hydrocarbon receipts	37.7	43.8	46.8	30.0

Balance of payments (US\$m)

	1983	1984	1985	1986*	1987*
Trade Balance	3,643	4,189	5,023	1,560	2,408
Services	-3,934	-4,270	-4,206	-3,300	-2,500
Goods and Services	-291	-81	816	-1,800	-368
Gross reserves (excluding gold)	2,166	1,803	3,097	1,500	1,500
The following figures are percentage of GDP:					
Exports	26.1	24.3	22.4	14	12
Imports	19.5	17.5	15.1	11.8	8.8
External debt	25.4	23.9	19.2	17	16.3

\* FT estimates and projections  
Source: Government statistics

opened technical university of Oran will be more difficult to manage than smaller units. Algeria has done much for its young people but careful selection is now a vital need if educational standards are to be maintained.  
Where health is concerned a lot of money has been spent but a number of recently built and fully equipped hospitals remain closed and a number of nurses and technicians. Until recently expensive equipment was bought which Algeria does not have the means to operate.  
The "péché mignon" ("favourite sin") of more prosperous days has come to haunt a number of senior technocrats and managers. This is to order the most up-to-date equipment and fail to conclude a firm maintenance contract.  
In industry progress is real if patchy. In steel and a number of consumer durables, the factories have seen their output increase. The share of Algerian-made goods in consumption and in investment has risen at the expense of imports.  
The principle of self-financing and self-accounting, if more thoroughly implemented, should give management more control over their surplus funds. Such surpluses had been spent increasingly on "social" requirements, notably creating new jobs.  
Managers have been unable to give efficient workers significant bonuses and had no freedom to reinvest any profits made. Senior officials and the Press often blame them for the country's difficulties but what these people need is to be encouraged.  
A move away from the rigid patterns of pay established by the Statut Général du Travailleur (workers' general statute), whose implementation has increased wages bills by 25 per cent overall will benefit the

skilled and highly productive workers. Pay differentials will perform increase, but it is not what is happening in China, a country the Algerian Press is so fond of praising are a serious Such policies carry risks. About 130,000 new jobs will be created this year, but twice that number are seeking employment. The unemployment figure of 17 per cent underestimates the seasonal nature of many jobs in farming and trade. Such risks have been aggravated by the sacking of workers in certain state companies, which ran repeated deficits, for the first time since 1962.  
The Government will have to give the creation of new jobs far greater weight when deciding on investment projects if only because the growing number of unemployed youngsters with little interest in the political ideas which still motivate many of the country's leaders are a serious potential threat to Algeria's social stability. Birth control will take a long time to be accepted in a country whose variety of Muslim faith is traditionally puritan.  
Cutting imports and state investment has required political courage, though food imports have been left almost untouched.  
Whatever other reforms are made, the state monopoly of trade is unlikely to be ended or exchange controls relaxed. The exchange rate of the Dinar remains overvalued, in the view of many Western observers, but Algerian leaders believe that their policy has served them well.  
Now, however, there is talk of subsidies for exports other than oil and gas. But how far Algeria might be prepared to go towards exchange rate flexibility it is still impossible to say.

Francis Ghiles

THE Government's response to an expected foreign revenue drop of 40 per cent has been to reduce imports by 30 per cent while emphasising the urgent need to develop the fledgling non-hydrocarbon sector. But with such exports accounting for less than 2 per cent of the total its impact is unlikely to be dramatic in the short-term.  
In addition, oil and gas exports are denominated in dollars. This favours the sector when the US currency is high but hampers the competitiveness of other exports transacted in softer currencies.  
Last year Algeria recorded a \$3bn trade surplus which almost compensated for its services deficit. But this year it will have a struggle to keep its trade balance near equilibrium.  
In recent years consumer goods have borne the brunt of import cutbacks and last year stood at 12.8 per cent of the total against 16.2 per cent in 1983.  
Foodstuffs, which had slid to 17 per cent of 1984 imports, rose to 22 per cent last year.  
The Government tries whenever possible to insist on "balanced trade"—in particular with European countries, which it considers its natural markets for hydrocarbons. But with countries as powerful as Japan and the US it lacks the muscle to press for a balance and is therefore less insistent.  
Counter-trade is another feature of Algerian economic policy as a means of conserving foreign currency. Foreign companies complain that the practice is on the increase, that it complicates negotiations and raises the costs of contracts. But in the Algerian view counter-trade is only another aspect of the balanced trade philosophy.  
Historically, France has been the country's main trading partner. Fifteen years ago France supplied 30 per cent of imports. This concentration on a single market left Algeria dangerously exposed when in the 1960s France refused to buy wine—then a major export-earner—from the newly-independent country. Algeria was forced to sell at low prices to the Soviet Union or dump it in large quantities.

THE authorities in Algiers have tightened the rules about local offices representing foreign companies, a move which many believe will drive business out of the country.  
Algerians are prevented by law from representing foreign groups, which have to staff their own offices. There are two types of office: liaison offices and site offices. Liaison offices act only as representatives and may not trade, although site offices may do so for projects, under way.  
The changes would require liaison offices to pay a registration fee in a foreign currency of Dinars 10,000 (\$2,000), deposit \$20,000 and maintain a bank balance equivalent to three months' operating expenses. Site offices are exempt.  
Such changes are intended to eliminate companies which have been abusing their liaison office status; but there are fears that bona fide companies will be hit, especially in the service sector. The cost of maintaining a site office for each project will be substantial.  
The lessons of this affair have understandably had a major influence on trade policies, so when the Government nationalised the former French oil interests in 1971 it tried to avoid too great a dependence on any one customer. One result was that by 1979 the French share of Algerian imports was down to about 18 per cent. But French exports recovered in 1982 when President Mitterrand agreed to pay 20 per cent above world market prices for Algerian gas. France's market share in 1985 stood at 25.9 per cent.  
Today, Algeria's main trading partner is the EEC. It accounts for 94 per cent of its 1985 imports, down from 89 per cent in 1982. Algerian exports to the EEC last year totalled \$8.8bn.  
West Germany has maintained its position as the second-largest foreign supplier, although its market share slipped from 13.9 per cent in 1982 to 11.2 per cent in 1985.  
Italy's share of the import market was halved between 1981 and 1982 because of a dispute over prices for the gas it was buying from Algeria. After that issue was settled, Italian exports gained ground, accounting for 10.9 per cent of imports in 1985. This favourable trend is expected to continue following the new gas price negotiated in September.  
Fiat has long had a strong position in Algeria. Its Impresit civil engineering subsidiary is building a hotel, commercial centre and library complex in the Hemma district of Algiers. The Italian giant is also thought to be the favourite to win the contract for a joint-venture car and light vehicle assembly plant at Tiarat.  
Spain's position as a supplier has weakened following a dispute about gas sales. In 1985 its share of Algerian imports fell to 1.4 per cent, compared with 7.5 per cent in 1982.  
Imports from Japan are also down, from 7.3 per cent in 1982 to 8 per cent in 1985. But Algerian exports to Japan are still a modest \$117m, as Japanese sales in Algeria are mainly of cars and heavy equipment.  
US exports to Algeria—one-third of which are foodstuffs—

Overseas Trade

**Struggle to balance the books**

Algeria's trading partners

	Imports		Exports	
	1983	1984	1983	1984
EEC	84.5	86.1	37.9	59.8
North America	9.7	9.5	10.6	23.7
Japan	6.0	6.1	5.8	0.7
Eastern Bloc	6.3	5.2	4.5	2.6

Source: Algerian Customs Authority

THE authorities in Algiers have tightened the rules about local offices representing foreign companies, a move which many believe will drive business out of the country.

Algerians are prevented by law from representing foreign groups, which have to staff their own offices. There are two types of office: liaison offices and site offices. Liaison offices act only as representatives and may not trade, although site offices may do so for projects, under way.

The changes would require liaison offices to pay a registration fee in a foreign currency of Dinars 10,000 (\$2,000), deposit \$20,000 and maintain a bank balance equivalent to three months' operating expenses. Site offices are exempt. Such changes are intended to eliminate companies which have been abusing their liaison office status; but there are fears that bona fide companies will be hit, especially in the service sector. The cost of maintaining a site office for each project will be substantial.

The lessons of this affair have understandably had a major influence on trade policies, so when the Government nationalised the former French oil interests in 1971 it tried to avoid too great a dependence on any one customer. One result was that by 1979 the French share of Algerian imports was down to about 18 per cent. But French exports recovered in 1982 when President Mitterrand agreed to pay 20 per cent above world market prices for Algerian gas. France's market share in 1985 stood at 25.9 per cent.

fall to 5.5 per cent from 7.6 per cent in 1982. Algerian exports to the US were also lower, reflecting in particular the cancellation by US companies of large gas contracts.  
The Soviet Union provides most of Algeria's military equipment—though France and Britain are also active—and has been involved in energy generation and steel making.  
UK companies were slow to move into the market and today only account for 3 per cent of overall imports. This is partly because UK diplomats in the 1970s advised them to steer clear of the country, believing that it was heading for economic disaster.  
At present UK exports to Algeria are mainly of foodstuffs, chemicals, iron and steel goods.  
Faced with declining revenues, Algeria needs to attract investment and to this end the 1982 law on joint ventures was amended, in July. But the Trade Ministry failed to win the National Assembly's approval of a clause allowing foreign partners to hold a majority stake.  
The authorities are also keen on "technology transfers", where the foreign partner undertakes to train a local workforce. But many foreign groups complain that the Algerians are among the toughest negotiators they have ever encountered. Although contracts are always honoured in the end, they say, payments are often late and many companies have to build this factor into their budgets.  
Yet the consensus among foreign companies established in Algeria is that the country offers good prospects for making money and many such groups are competing actively to gain a foothold.  
Senior Trade Ministry officials in Algiers dismiss criticism of their negotiating style and point out that as a young independent country Algeria has to move cautiously and firmly when dealing with large foreign groups which are well used to holding out for the best possible terms.

Patrick Butler

caat

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External debt

Imports cut to avoid rescheduling

VERY STRONG measures have been adopted this year by the Algerian Government in order to contain the fall in the country's foreign dollar-denominated income. The aim is to avoid recourse to the International Monetary Fund or indeed an overall rescheduling of the external debt, whose amount exclusive of short-term debt, the IMF estimates at \$13.9bn.

Imports have been cut back by just over one third from last year's figures of Dinars 48.5bn (\$10.4bn), while the investment budget has declined by just over one quarter. Foreign travel allowances have been slashed by 75 per cent and it is no longer possible to receive spare parts and other small items from abroad through the postal service and pay in dinars on arrival.

These measures will save the balance of payments \$600m in 1986 alone. Imports of food will cost \$1.94bn this year, virtually unchanged from last year's figure. Such imports will represent nearly one third of all goods brought into Algeria, however, compared with one fifth last year.

Foreign companies, meanwhile, are experiencing longer delays than hitherto in their payments especially since last summer, a time at which Algerian oil was being sold for \$10 a barrel and less.

Delays are made worse by the propensity of Algerian state companies to order much of what they buy late in the year. Such delays, the authorities acknowledge in private, are inevitable and they do not weigh on all foreign companies equally. Those who have a large portfolio of activity in Algeria, notably the Japanese and some Italian and French companies are able to devote time to chasing payments through an extremely complex bureaucratic maze and in consequence suffer less than others.

Such delays could dent the country's standing abroad, even if they pale beside the problems many western companies are facing in other major third world oil producing countries, notably Nigeria and Iraq. Many foreign companies have

been asked to agree that the 15 per cent down payment in cash on new contracts be financed on the same terms as the rest of the contract. Counter-trade barter agreements may have contributed to \$1bn worth of exports this year, but they add to the cost of imports by a margin of at least 50 per cent.

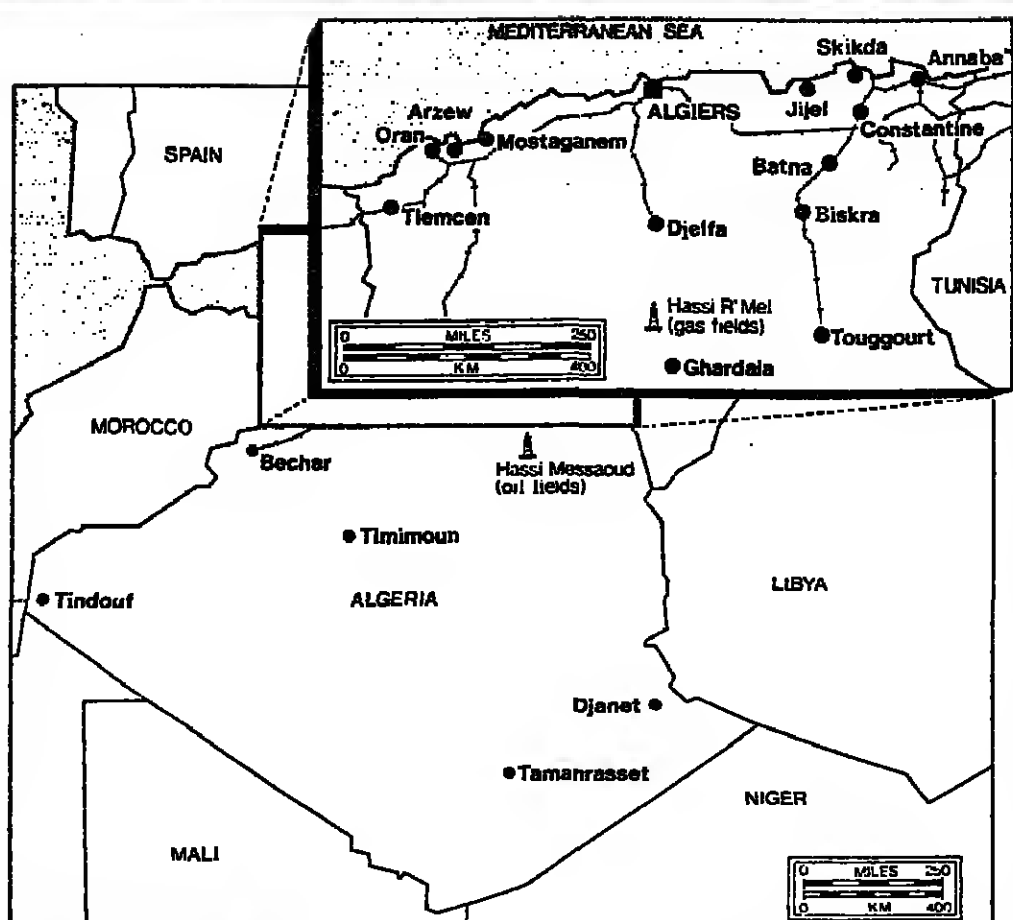
Algerian banks are also asking that \$0-180 day supplier credits be refinanced over 12-18 month period. They have also sought to raise bank to bank money over an 18-month period but, overall the country's short term debt is not believed to have swollen beyond \$1.5bn and may be less.

International banks have been paid punctually. Algerian bankers enjoy a reputation for tough bargaining which served them well when the price of oil was high. The cost of such a stance could be great, however, if the price of oil does not recover.

Earlier this year, the Banque Algérienne de Développement came unstuck when the very fine margins it was offering international banks led to the retreat of one of the two managers, Indosuez, and a cut in the size of the loan from \$800m to \$300m. Most of the loan was left with Japanese banks.

A \$300m loan for the Banque L'Agriculture et Du Développement Rural, the first time this bank had tapped the syndicated loan market received a much warmer reception last spring on account of the more generous margins it offered the lenders as has a recent \$250m loan for Banque Nationale d'Algérie.

Bonds have also been raised in the German and Japanese capital markets but banks from the latter country now face greater restrictions on such off-balance sheet risks as letters of credit and confirmation. US banks are more reluctant to take on third world risk in general. International banks are concerned about Algeria but are unlikely to be more cooperative simply because the country manages its debt conservatively. Algerian state borrowers have, until last month resisted the desire,



External debt in \$bn

• These figures exclude short-term debt which is estimated to amount to around \$1.5bn

Table with columns for years 1982, 1983, 1984, 1985, 1986\* and rows for Debt outstanding, Disbursed debt, Disbursements, Principal repayments, Interest repayments, Total debt service.

\* FT est. Source: Algerian Government sources

reserves. Excluding gold these doubled to \$2.8bn between December 1984 and the end of last year. Today they are reckoned to have fallen to between \$1.5bn and \$1.8bn. During the seven year period until the end of 1985, dealings on foreign loans were limited to match principal repayments.

Algeria has little multilateral debt, just under \$500m having been borrowed from the World Bank, with another \$500m on offer from this source, and very little from Arab funds, which were neglected until very recently.

Another source—yet to be tapped—is co-financing between the World Bank and international banks for certain projects which the World Bank supports.

The debt service as a ratio of exports of goods and services of the country's medium and long-term debts amounted to 35 per cent last year—this year it will rise to around 45 per cent.

The problem the Algerian authorities have been confronted with this year is one of cash flow. The problem they will have to confront next year will essentially be dictated by the level at which the price of oil settles or fails to settle.

Most of the funds which flowed into Algeria in 1984 and 1985 (about \$4bn) went towards rebuilding hard currency

Francis Ghiles

The banking system

A more autonomous role

IN ESSENCE, the Algerian banking system is no different from that of all centrally planned economies. But a number of reforms are being introduced which though proceeding very slowly point towards a more active and autonomous role for these institutions.

The first-ever domestic bond, launched last summer by the Banque de l'Agriculture et du Développement Rural, netted Dinars 2bn (\$300m). It pointed to the government's wish to mobilise more domestic funds than hitherto, in particular by allowing banks to mobilise long-term deposits.

Algeria still has billions of dinars locked up in private homes and state company coffers and many transactions are conducted with wads of bank notes. Many transactions totally avoid the use of cheques and bank accounts.

The major banks, all state-owned, include: The Banque Extérieure d'Algérie, founded in 1967, whose role, according to its statutes, was to finance foreign transactions, notably those of the state oil and gas monopoly, Sonatrach. But the development of its domestic network has, in recent years tended to blur its difference from other banks. It is, however, deeply involved in the steel, shipping and insurance sectors.

The Banque Nationale d'Algérie looks after the interests of the metallurgical, mechanical, domestic energy sectors and certain areas of transport. It holds the largest share of domestic deposits.

The Crédit Populaire d'Algérie looks after the interests of the tourism, building, pharmaceutical, media and health-care sectors.

Two other commercial banks, the Banque de l'Agriculture et du Développement Rural and the Banque du Développement Rural were founded in 1982 and 1985 respectively to look after the interests of farming and the food industry—now top priorities for locally-owned state companies.

The Banque Algérienne du Développement, the sole bank entitled to provide a sovereign guarantee to foreign lenders and intended to finance major infrastructural projects.

The Caisse Nationale d'Épargne et de Prévoyance is trying to develop somewhat along the lines of a building society, though the severe shortage of housing in Algeria makes such a

role difficult. Much of the 20 per cent increase in domestic savings (to DN 23.6bn) recorded in the year to July 1986, is in the form of deposits with CNER.

The Central Bank plays a vital role since no foreign payment can be made without its agreement. Otherwise it undertakes the many obligations of most central banks. But it has never rivalled the all-powerful Ministry of Finance, its statistics department remains weak.

As the push to industrialise the country got under way in the late 1960s the banks' role was essentially limited to raising credits and bonds abroad and investing in state companies at home. Only in recent years, as attempts to unshackle the economy began, has the role of the banks been enhanced.

To support the restructuring of public enterprises a number of changes have already been made in the financial system. Decentralisation of decision-making away from head offices, in particular, has been encouraged. The authorities have sought to make the banks mobilise and channel savings to companies in deficit rather than those in surplus.

In this context a broader range of financial instruments has been made available to savers. Most commercial banks are likely to be involved increasingly in financing medium and long-term investment projects.

Some Algerians are now suggesting that investment projects be split into two categories: those written into the Economic Development Plan, which the banks would be obliged to finance; and those where particular state companies would have to convince the bank that what they wish to do is economically viable.

If implemented such a division might eliminate many wasteful or oversized projects; but if it is to succeed the senior staff of all Algerian banks will need to be strengthened and many more managers trained in the skills of project assessment—no easy task in a country which has inherited ancient practices of old French state style banking and which often prefers to observe the minutiae of complicated rules rather than take a bold initiative.

The Banque de l'Agriculture et du Développement Rural has announced last summer, savings could be more easily mobilised. At a time when the sharp fall in foreign income is cutting deeply into the funds available to finance domestic expenditure such a policy would make sense.

Francis Ghiles

Table with columns for years 1984, 1985, 1986 and rows for various economic indicators like GDP, etc.

led and highly productive... The Government will have... the creation of new jobs... investment projects... the growing number of employed youngsters... interest in the policy... which still motivates... central threat to Algerian... stability. Birth even... take a little time to... in country where... of Muslim faith is... national pursuit.

Francis Ghiles

books

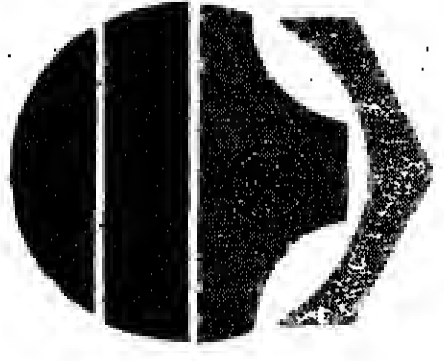
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## Private sector development Entrepreneurs re-emerge

UNTIL RECENTLY, visitors to Algeria could have been forgiven if they failed to notice that the country possessed an enterprising class of private entrepreneurs.

Up to the late 1960s, private businesses were encouraged, particularly in the textile, leather, plastics and food processing sectors. However, throughout the following decade, the increasingly strident and dour Socialist doctrine preached by the country's political leaders appeared to threaten the very existence of such entrepreneurs, whose activity was often described as "parasitical" and "exploitative".

People who owned factories, most of which were and still are concentrated around Algiers and Oran, kept a low profile. Getting to know such people was almost impossible, especially for diplomats. Discretion was essential and many of these people were not allowed to renew the machines they had bought when they started up a business, let alone expand their factories or build new ones.

Most entrepreneurs sprang from the ranks of wholesale traders, who often had foreign partners of the later colonial days. As the years passed most of them sought discreet protection high up in the establishment. "Non exploitative" private industry was recognised in the National Charter ratified in 1976, but the climate of the later Boumediene years was not conducive to any great expansion.

After the accession to power of Col Chadli Bendjedid, in 1979, a freer climate prevailed and a thorough rethink of former economic policies began. The role private enterprises had played was recognised, and it was now encouraged.

Private industry did not rush to expand, however, and few new projects were started, so deep did suspicion run that the new economic policy could not take root.

Over the past two years, however, encouragement has been offered on a far greater scale than before, not only in the farming sector but also in industry. New, smaller, and fairly small, have been set up

especially to make consumer goods.

Older factories have been able to re-equip while in Oran a whole new private enterprise zone has been set up near Es Senia airport.

Private shops, restaurants and hotels, have sprung up in far greater variety than before, but starting up a private business in Algeria is still a difficult and expensive operation. Three to four years for a plant employing fewer than 50 people is not uncommon.

The ownership of such businesses remains shrouded in mystery, although the new chambers of commerce are now playing a more open role.

A sense of progress is unmistakable, however, and the sharp decline of the country's foreign income is putting pressure on the state to offer further inducements. But uncertainties remain. Not the least of them is that no limit exists on the amount of capital any one person can invest, making newcomers and old hands very cautious.

There is no doubt but that the state monopoly on foreign trade will continue, and because of the rigidity of such a system it is still necessary to carry large stocks of raw materials and spare parts. However, difficult producing the goods remains, selling them presents no problem. They always sell at a good price so keen are 23m Algerians for a wide range of consumer goods.

Such goods remain scarce because the average purchasing power is high by the standards of the region, the state produces too few such goods, many of which are still brought back by the two million Algerians who travel abroad every year.

Private entrepreneurs are active in many sectors of Algerian economic life. They predominate in the textile, shoe and building contractor industries and ancillary services trades such as heating, electrical appliances and plumbing in plastic industries and the vast bulk of the retail trade.

They are also active in food processing (soft drinks, canning, sweets, poultry, fish, dairy products and biscuits), an area not which they are bound to become

more important as more and more state land is handed over to the private farmers.

Other sectors where small private workshops play an essential role include mechanical repairs, spare parts, a very lucrative area if only because cars and machines. Consulting engineers, architects and such areas as printing and software also provide jobs for the private sector.

However difficult it remains to set up in the trade, many Algerians have but one dream — to be their own master or work in a small private company — and thus avoid joining state companies whose reputation as employers has declined in recent years. Salaries there, at least so far as skilled workers are concerned, are not very high.

Since 1982, a new investment code has sought to encourage private investment in textiles, plastics building and food processing and encourage exports.

Chambers of Commerce which had been closed in 1974 were reopened in 1980 and became operative in Algiers and Oran in 1983. Both have been actively engaged in listing private companies as nobody knows exactly how many such enterprises exist in Algeria nor how many people they employ.

They are doing a sterling job in training people especially in the field of accountancy and encouraging what remains a difficult dialogue between the private and public sectors. They are looking for new products which companies might make, talking to the banks about such things as how best to promote such factories and ensuring that companies respect the terms of the contracts they sign to deliver raw or semi-raw materials.

The lack of stability of those employed in the private sector remains a major source of concern. Employees often leave as soon as they are qualified and can earn a higher income elsewhere, or try, have two jobs at the same time — in short Algeria suffers from a labour force which is not only mobile but also restless. The behaviour of their recent past,

Most have little experience of industrial work and employers are reluctant to sanction days which they take off work often because of obligations towards members of their family, which society still considers essential.

There never was any alternative in Algeria between the private and the public sector so far as investing in major infrastructure is concerned. Major infrastructure work, heavy industry and development of the hydro-carbon sector could only have been undertaken by the state. The private sector was encouraged up to 1970 but then forced for political reasons to adopt a low profile until 1980.

Today many new companies are starting up and the scope for faster growth, particularly in the service industry, is considerable. There is no shortage of private capital in Algeria but few members of the ruling party remain deeply suspicious of private enterprise.

Years of propaganda painting Western capitalists in unfavourable colours have taken their toll although most Algerians are perfectly aware of the real difficulties their country confronts when negotiating with Western corporations.

That does not make them wishable capitalists in unfavourable colours have taken their toll although most Algerians are perfectly aware of the real difficulties their country confronts when negotiating with Western corporations.

Francis Ghiles

### Historical perspective

## A strong political identity

WHEN THE first shots were fired on November 1, 1954, at the start of the "evenements d'Algérie," in a remote area of the barab Aures mountains, none of the participants in what was to become one of the bloodiest wars of liberation this century ever dreamed that Algeria would be independent less than eight years later.

The six members of the Revolutionary Unity and Action Committee who had decided to begin open warfare on France faced some formidable obstacles. They would have to start guerrilla-style operations in a country which had been for over 70 years a part of France, three "départements" in fact.

Algeria had more than 1m European settlers. To establish their authority over the hundreds of thousands of Algerian workers living in mainland France they would have to contend with the old-established Movement for the Victory of Democratic Freedoms (MTLD) led by the veteran and still popular "Zaïni" Messali Hadj.

Then, of course, the Front de Libération Nationale (FLN), as the insurrection forces were soon to become, could hope that some of the more moderate nationalists such as Ferhat Abbas, who until the late 1940s still believed that the French might keep their promises and give equal rights to the 10m strong Muslim population, would join them.

From the beginning the FLN's aim was independence. Many of the "pieds noirs" settlers, mainly Europeans of bumbia means, would never bring themselves to understand, let alone accept, that the seemingly passive acceptance of French domination by the Muslims was coming to an end.

They were not the ones to read Jacques Berque who had written in the 1930s that the peasantry of Algeria seemed to be absent from its own land, dispossessed materially but perhaps even more importantly — spiritually. They were fast losing their cultural inheritance.

Unlike neighbouring Tunisia, where the indigenous bourgeoisie resisted the dominance of French and slowly learned more modern ways, or Morocco, which preserved its monarchy and therefore its cultural and political identity, the Algerian state, nominally run by a Dey appointed by the Sultan, collapsed after the French invasion of 1830.

In the 41 years it took to subdue northern Algeria half the



• A detail (left) from "Woman and Child," one of the works of Mohamed Issiakhem, Algeria's most famous painter.

such as that carrying some of the FLN leaders from Morocco to Tunisia were hijacked and brought down in Algeria by the French army without the knowledge of the French Government.

The FLN's Fédération de France financed much of the war but its rôle was recognised only after President Chadli Bendjedid came to power in 1979.

Meanwhile, after the signing of the Accords d'Evian between France and Algeria in March 1962 the Armée de Libération Nationale units based in Tunisia and Morocco returned to Algeria in July 1962 to play a crucial rôle in helping the charismatic Ahmed Ben Bella and the chief of staff of the ALN, Col Houari Boumediene take power. The Government Provisionnel de la République Algérienne, presided over by Ferhat Abbas, was effectively scuttled.

Three years of increasingly demagogic rôle were brought to an end on June 19 1965 when Col. Boumediene staged a bloodless coup. Ironically, the tanks which were out in the streets for the shooting the film "The Battle of Algiers" were put to rest use that night.

In the years that followed, Boumediene began a campaign to educate a population which was 85 per cent illiterate, build a heavy industrial base, socialise agriculture and set up the administrative machinery of a modern state. In foreign affairs he stridently plea that a greater share of wealth from the North be granted to the South caused admiration but more often annoyance in diplomatic and governmental circles in the West.

Many people who knew Algeria paid tribute to its young, often gaunt looking but well-briefed diplomats. The decision to nationalise foreign oil interests, especially French ones, in 1971 led to open economic warfare.

Three years later the quadrupling of the price of oil put President Boumediene on the world stage as Algeria initiated the first special United Nations conference on issues which had previously not been of great interest in Moscow, Washington, Paris, and London.

But the other side of the coin was the increasing harshness of the régime, the collapse of agriculture, which resulted from the "Révolution Agraire," and the slow deterioration of urban living conditions. However people were promised a better life, health care, education, the achievements in development. The past still hangs heavy as Algeria seeks to establish its own cultural identity in a psychologically confusing situation created by being both Arab and African, Third World and Mediterranean, Islamic and socialist.

population is estimated to have been killed, to have died of various diseases or fled the country. The methods of the French army caused soul-searching even among some of France's most hard-bitten army officers.

Alexis de Tocqueville wrote about French Algeria as prophetically as he did about the US: "All this will end in a sea of blood," he noted after describing the young colony as hypocritical ("France without laws and without hypocrisy").

Another chronicler, Louis Veuillot, said of Algiers that it had become the "sewer of the Mediterranean."

The colony prospered, for a few wealthy French settlers, its opulent vineyards the admiration of all visitors. Native land was expropriated on a massive scale in the richer northern area and the Muslim peasants became labourers on their former properties.

"By 1839 Ferhat Abbas was saying: "If I had discovered the Algerian nation I would be a nationalist and I would not blush for it as a crime. But I would not die for an Algerian fatherland because such a fatherland does not exist."

A new class of rich Muslims was built on the ruins of the old who admired the wealth and modernity of France, but its



Industrial output

Need to produce more and cut back imports

SELF-RELIANCE — "watcher sur soi" — is the computer among Algeria's industrial policy planners as the country confronts the sharp fall in its hydrocarbon earnings.

Where skills are lacking, foreign groups are brought in to set up factories and train local workers. The aim is to make the best possible use of available resources and manpower even the private sector is being drafted into the campaign.

In the heavy industry sector the focus is on steel because of the sector's key role in supporting other priority industries such as agriculture, water engineering, construction and transport.

The country's demand for steel has risen 17-fold since independence: in 1962 the figure stood at 180,000 tonnes and had increased to 3m by 1985 — only 40 per cent of which was provided domestically.

To meet this shortfall the government planned the Bellara steel complex near Jijel on the northern coast but that project has now been shelved because of the squeeze on funds.

The country's other main industrial activities are found at the petrochemical complexes at Skikda and Arzew, whose products include polythene, PVC, chlorides and fertilisers.

During the 1980-84 Plan, output in the non-hydrocarbon sector increased sharply — apart from mining. This reflects the fact that many plants improved their productivity-production ratios, while at the same time new production units were coming on stream.

In the heavy industry sector sales had begun to register a slowdown as early as 1982. Last year, steel and iron products led the sector's expansion in output, followed by electrical goods. Production of vehicles and mechanical goods was stagnant.

In the mechanical construction sector, Algeria's main preoccupation has been to provide its own vehicles and materials for industry and its public works programme. The main vehicle factory is located at Rouiba near Algiers and was founded by the French Berliet group before independence.

Berliet, now incorporated into Renault, is still a partner in the manufacture of 35 tonne trucks. In line with the Government's self-reliance policy 70 per cent of the components for these vehicles are produced in Algeria.

These units are usually set up with easy term loans from the government and often involve a foreign partner at the outset. Once the unit becomes viable it pays back the loan. The idea is that each region or local area will have several units each producing much-needed and hitherto-imported goods.

In many cases the production costs of these units are higher than the cost of imports although this is regarded as an acceptable price to pay for preserving hard currency and achieving the long-term goal of self-sufficiency.

The units also fit in the broader framework of switching investment funds from the heavy industries favoured by the previous plan, a policy which had led to imbalances because the "industrialising industries" were not sufficiently integrated with the secondary industries they were supposed to support.

The switch also reflects the aim of satisfying demand for consumer goods which account for about 12 per cent of imports. Integration between and within sectors has emerged as a key feature of current industrial policy. Among the areas due to be upgraded and expanded are mining research and local production.

In addition, the Plan envisages expanding machine tools capacity to help increase output of quality capital goods. Capacity for engines, heavy steel supports, heavy machinery and electrical equipment is also scheduled to rise, although here as elsewhere restrictions on government funds may curtail these plans.

In the foodstuffs sector, the aim is to reduce reliance on imports and co-ordinate agricultural output with the food processing industries — now running more than 22 per cent of the total import bill. Output of wheat flour and semolina reached 2.25m tonnes in 1985, against 2.25m tonnes in 1984.

Like most of these units Simco comprises several workshops, each performing different jobs and providing complementary products. Thus, the Simco truck is almost entirely produced in-house — apart from the tyres and gearbox.

well ahead of the 1980 level of 1.58m tonnes. Sugar output (155m tonnes in 1985) dropped to 214m tonnes from the previous year's 228m tonnes.

The rate of completion for 1985 was on schedule and output in the sector is expected to rise, increasing demand for cement, bricks, tiles, and steel and metal fittings — already some 45 per cent of total steel output is required by the construction sector.

The country's 10 cement works are operating at only about 65 per cent of capacity and officials say more investment is required to boost this figure and cut imports. When this will be available is debatable. Brick and tile output is however being developed, creating an important role for the private sector.

The brick and tile sector also fits in with the Government's desire to decentralise industrial production away from the northern coastal belt — already cement factories are producing in the south.

An example of Algeria's determination to diversify its product line can be seen in the once ignored glass sector — where the country hopes to make good use of its abundant supplies of sand. Officials believe the sector holds strong possibilities for both domestic and scientific applications, especially in the light of the proposed car assembly plant at Tiarret.

If all goes to plan and the economic outlook brightens it may well be that the Constantine tractor factory will provide the engines while windcreens will be supplied by a factory in the far south, using the most abundant of Algeria's raw materials.

Despite the government's commitment to alleviating the housing shortage the targets in the 1980-1984 Plan fell about 35 per cent short of its planned 700,000 mark. The current Plan has set a target of 542,000.



Algeria's 1,200-km coastline is served by 14 ports. The Government is seeking to double the size of the home fleet capacity

Transport development

Rail improvement a priority

UNTIL 1979, Algeria's transport infrastructure had languished at the expense of other sectors of the economy. In that year the Government's 1980-84 plan set out to correct this imbalance and develop the sector, now regarded as a vital link in efforts to achieve economic self-sufficiency.

The aim is to upgrade the existing network which is largely confined to the industrialised, heavily populated northern coastal belt — gradually extending its cover to the southern region. For years, Algerian railways suffered from under-capitalisation, allowing the lead to be taken by road transport which now accounts for 85 per cent of all passengers carried overland and 84 per cent of goods.

Although the measures contained in the previous plan led to improvements, development has not kept pace with the country's population growth or infrastructure embolism. Delays, breakdowns and derailments are common, with a corresponding shift towards other forms of transport.

Algeria's railways cover a total of 4,000 km, of which about one third is narrow gauge unsuitable for modern trains. In 1985, 47m passengers and 12.7m tonnes of freight were carried.

The key to the latest railway development scheme is the High Plateaux project to link the Moroccan and Tunisian borders, just south of the northern belt. Work on the \$600m project began in 1982 and is advancing slowly. Part of the project is being completed by soldiers during their national service but the Government is keen to recruit foreign know-how and an Indian railway group is also involved.

An Austrian company is helping to upgrade the 60 km El Harrach-Thénia line south of Algiers. In the east, the French Bouygues group has almost completed work which extends the line to service the planned steel complex at Bellara and the new port of Jijel.

However, like every aspect of Algeria's policy, the pace and scope of development continues to be dictated by the world price of oil. Earlier this year the Ministry of Finance cut the railway investment budget and several projects — including plans for a metro in Algiers — have been cancelled or postponed.

The proposed 55 km line link-

ing the planned aluminium complex at M'Sila, the High Plateaux with Bordj Bou Arridj — for which a study was carried out by a Belgian group — has been postponed: so has the aluminium complex.

A planned line between Téhessa near the Tunisian border and Ain M'Elia, where the contract had already been awarded to an Italian company, has been shelved until 1988.

The shortfall in rail transport has been largely made up by road carriers, making use of the country's relatively well developed 60,000 km of roads.

Road transport is the responsibility of the state agency Société Nationale des Transports Routiers (SNTR) which handles freight, and Société Nationale des Transports de Voyageurs (SNTV) which carries passengers.

One preoccupation with road policy planners is to improve the overall service and reduce wasteful practices. Careful coordination is required to ensure that vehicles make the best use of capacity and schedules and reduce the cost to the customer.

One option being considered is to allow private sector involvement. Earlier regulations to allow this are being studied, as is the feasibility of hiring local private sector equipment if this can provide a more efficient service.

Air transport has developed strongly since Algerian independence and registered a 30 per cent rise in traffic during the 1980-1984 plan. Air transport's privileged position largely reflects the country's often difficult terrain as well as the limitations on road and rail. In addition, domestic fares have been kept comparatively low in order to open up the outlying southern regions.

For air transport, the current plan follows the broad policies being applied to road and rail transport: the completion of work on facilities serving the north and their extension to include the south. Here again, export earnings will decide the projects' ultimate fate.

Plans to construct a new international airport in Algiers, allowing the existing facilities to be used solely for domestic flights, have already run into cash problems and look likely to be shelved.

Decisions on where to allocate available resources need to be balanced against the fact that Air Algérie's fleet of 20 aircraft will soon need replacement. Extra capacity was being considered before the latest cash squeeze and the company had bought two airbuses with the intention of buying more. That plan has now been postponed.

However, government restrictions on Algerians travelling abroad — designed to preserve the country's hard currency levels — and France's recent visa requirements may so reduce international traffic for the present fleet to suffice, at least temporarily.

Air Algérie operates on 38 international lines, on which it handled 2.25m passengers in 1985 — a 27% per cent rise on 1975 figures. Freight volume rose by 33% per cent and receipts were up 14.4 per cent. However, the company saw its share of international passengers drop from 54 per cent to 51 per cent.

Of Algeria's 31 airports — of which 11 are of international standard — the four main ones, Algiers, Oran, Annaba and Constantine dominate, taking 90 per cent of passengers and 93 per cent of freight. However, Algiers alone handled the vast majority of all traffic.

Algeria's 1,200 km coastline is served by 14 ports — 12 which handle varied goods and two specially designed for hydrocarbons traffic. These last mentioned, Arzew near Oran and the eastern port of Skikda el-Jedid, handle about 50m tonnes of hydrocarbon exports every year, representing 98 per cent of Algeria's export earnings.

Annual imports are estimated at 60m tonnes of which only 25 per cent is carried in Algerian-owned vessels. The government wants to boost the home fleet size to double this capacity and cut the cost of leasing freighters.

The plan originally allocated \$800m for maritime transport development with a view to buying 12 cargo vessels — eight of which are to replace existing stock — at a total cost of \$300m. Some 11 new hydrocarbon tankers were also planned, costing \$150m.

Much of the funds available for the sector are being allocated to completing projects due to be carried out during the previous plan. One major project is the construction of the new port at Jijel which will eventually serve the planned Bellara steelworks.

Patrick Butler

Vertical text on the left margin, partially cut off, containing various news snippets and names like Francis Ghis.

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ANEP/ALGIERS 63.06.36/37



Agriculture

# A real revolution gets under way

THEY used to talk about the "Révolution Agraire" and at least until 1980 the phrase was part of the title of the Ministry of Agriculture.

As the larger formerly French-owned farms were taken over by the state after 1962, and many Algerian-owned private farms were expropriated in the 1970s, rigid work practices and low prices paid to farmers, as well as heavy subsidies for staple foods, combined to depress output. Increase imports and drastically reduce the variety of fruit, vegetables and meat available on the market since 1962.

Eighteen years after independence Algeria was importing more than half the food its 20m people ate. Food imports cost \$1.46bn in 1983, rising to \$1.82bn in 1985, or roughly 20 per cent of its total imports. That percentage will rise sharply this year as the country's purchasing power abroad is cut by 40 per cent.

Many conditions in farming have begun to change, however. Socialist rhetoric has died away and a real farming revolution is under way. The title of the ministry, recently renamed Ministère de l'Agriculture et des Pêches, points to the priority it now affords to production rather than ideological considerations.

Col. Sellim Saadi introduced the new mood of realism after 1980, followed in 1984 by Mr Kasdi Merbah, a man once much feared when he ran internal security for the late President Boumediène and now intent on showing how efficiently he can help to revive a sector which the government considers of strategic importance.

In 1985 farming enjoyed its best year since independence, with production up 25 per cent. Helped by a record harvest of wheat, barley and potatoes, the value of production overall was Dinars 24.3bn. Good rainfall helped but the strong upsurge in productivity is unmistakable. Producers' prices continue to rise and in the past two years they have gone up 50 per cent. Due to several miscalculations about consumer demand, there have been shortages of eggs, beef and pulses. Large tonnages of these commodities were bought in 1985 and to a lesser extent in 1986.

In 1984 farming accounted for about 8 per cent of gross domestic product and 22 per cent of total employment. As the 1985

grain harvest nearly doubled to 3,05m tonnes, these percentages increased. Two-thirds of this grain was grown on private farms, while total yields increased by more than half to 20-30 quintals per hectare in the main growing area.

Yet grain equivalent imports in 1985 were more than 3m tonnes as substantial inventories were built up to take advantage of low international prices for wheat. The need for further improvement remains, especially since the population growth averages 3.2 per cent a year. Algeria now produces 40 per cent of the grain it consumes, against 20 per cent four years ago.

Citrus output on the other hand, fell further last year, reflecting the decline in output from aging trees. It will be years before the ill effects of silted cement plants in rich citrus-growing areas such as Oued Sif are made good. Irrigating such areas will also have to wait until the big investment in water supplies now being undertaken takes full effect. Date production is down to 100,000 tonnes, half its level of five years ago.

Vegetable growing is increasing sharply, helped by more flexible pricing and better marketing methods begun in 1981-82. Livestock statistics are less reliable, but in 1984 all kinds of animals suffered losses as a result of the severe drought.

The wide-ranging reforms implemented during the past six years, including the liberalising of pricing and marketing, have helped to strengthen the incentives to farmers; but the average age of people working on the land (55) and the shortage of suitably trained men remain an obstacle to faster growth.

Loans to farmers are increasing. Until 1980 they were not available to the private sector. Now with the aid of the Banque Algérienne de Développement Rural (BADR), private farmers have seen a more than fourfold increase in credit since 1983.

But the figures for the private sector are still small compared with what the state farms get and many of these still run large deficits. Fertiliser distribution remains another weak point. The amount used is not known precisely and the way they are applied seems erratic.

Multi-purpose local co-operatives could be useful. Their job

would be to facilitate collaboration between state and private farms for crops needing much labour, hiring out machinery and training workers.

Meat production, apart from poultry, is growing much more slowly than that of cereals and vegetables. About 90 per cent of cattle are owned by the private farmers but production constraints include the irregular availability of fodder and lack of capital to buy new herds.

Prices for live animals for slaughter are still too low to give farmers an incentive to expand their herds.

Townfolk have become used to eating meat regularly because of their higher incomes, yet this rise in consumption has occurred at a time when the population is increasing and meat production is falling.

Algeria's 15m sheep are an important asset and the authorities now intend to move one-third of the total north, away from the overgrazed lands further south.

The country now provides

one-third of the dairy products it consumes, the milk output totalling about 630m litres a year, mainly from the state sector. Dairy products include some good cheeses of Camembert and Brie type.

The fishing fleet has increased in numbers during the past few years. Private fishermen have been helped to buy new small boats, especially west of Algiers, where fishing is an age-old occupation.

The first new ports since 1930 are being built and facilities at existing ones, notably Beni Saf, Azefoun, Annaba, Jijel and Collo, extended. The state-owned Enspêche is modernising some of its fish-processing plants. This is an industry in which private enterprise is also active.

Since 1980 the catch has thus nearly tripled to 22,000 tonnes. The high price of fish indicates the substantial pent-up demand for sea-food.

The new national charter, ratified last January, emphasises the important role the farming sector will continue to play in the economic develop-

ment of Algeria. Although the state farms remain and are supported at a heavy cost by the Government, advances are being made in the private sector. New land is being sold off and loans are increasingly available.

Regenerating the land will inevitably be a long and arduous task. The policy which sought to promote an agrarian revolution—even at the price of having "villages de la révolution agraire" inhabited by civil servants—came after farm workers had occupied the former colonial domains of the "pieds noirs" in the summer of 1962.

Algerians who during the long years of French rule had worked on the land they once owned had only one wish—to recover their property.

The massive expropriation of land by the French in the 19th century had thrown much of the rural population of the richest soils and forced many of them to retreat to the barren south. This caused the degeneration of grazing land there and turned

the once fertile cereal-growing areas in the west into vineyards of which the French owners were proud but whose production of wine contravened the puritanical Islamic mores of North Africa.

The war of liberation and its forced regrouping of country people in "fortified" villages to "protect" them from the FLN, the use of napalm in many parts of the country, the general disruption of farming after 1958 caused untold damage.

All in all many traditional skills were lost. What happened after 1962 was for many Algerians a terrible disaster and then a horrific memory, so the change of policy initiated since 1980 is welcomed by everyone.

It does carry risks, however, as subsidies are cut on major staple foods such as cereals, bread and oil, and prices overall rise sharply because too many private incomes are still chasing too little production, while the risk of social strife, particularly among the poorer town dwellers, increases.

Francis Ghiles



Around 3,000 BC, the Sahara region was lush pasture land, as evidenced by this detail from rock paintings at Adjéfou from "the period of the flying chariots."

## Water supply

# Race to restore fount of life

WATER is the Fount of Life, wrote the Prophet Mohammed, but his teachings were neglected in the aftermath of Algerian independence.

Coming after half a century of neglect by the colonial ruler, at a time when the country's population was growing at a rate of 3.2 per cent a year, and a massive industrialisation programme was being pushed through, the result was, and still is, a shortage of water in the main centres which varies between one-third and one-half of what is needed.

Unsatisfied demand for water represents 85 per cent of production in Oran, 44 per cent in Constantine—some city-dwellers in Algiers see only a few drops of water trickle from their taps for months on end; and most of them suffer severe water shortages, especially in summer.

This state of affairs tends to encourage the intermittent spread of certain infectious diseases, not least a mild form of cholera and dysentery last summer.

The many new factories set up in the 1970s have often impaired the quality of drinking water and often made its supply to town-dwellers and farmers problematic.

The paper mill at Mostaganem is the best-known example of water pollution caused by industry in Algeria, while the nearby town of Oran has suffered from the enormous consumption of water at the neighbouring oil and gas export base of Arzew.

Wastage is high because of old piping and taps which leak or are coated with chalk deposits. In Algiers, the internal diameter of the 50-year-old pipes has been reduced by four-fifths to only 30 mm (less than 1 1/4 in) by chalk deposit.

A sad irony is that the French authorities have steadfastly refused to hand back the city of Algiers pipe grid, which makes modernising the system much more expensive than need be.

The French argument, as with the other archives from the 132 years of colonial rule, is that such documents are "archives de souveraineté". Since 1980 the highest priority has been given to developing

new water resources. Maintaining the old system is difficult, if only because Algerian cities and towns are so overcrowded.

The budget allocation for capital spending by the Ministry of Hydraulics has increased more than threefold since 1982 and the ministry has escaped the worst of the cuts imposed on many of its peers this year. The five-year plan had pencilled in Dinars 52bn for capital expenditure on water development.

Together with farming, this sector is high on the list of priorities.

Five of the nine large new dams for which international tenders were published between 1982 and 1984 are now nearing completion.

Nine other tenders are out for dams at Aris, near Batna; Bouhalion, near Chlef; Fekra, near Bouira; Ben Zia, near Skikda; Cheurfas and Fergoug, near Mascara; Boukondane, near Tipaza; Tichit Haf, near Bejaia; and Beni Haroun, near

Mila. The 10 dams commissioned since 1960 and 13 others for which studies have been completed should, when completed, more than double the volume of water held by dams to 5.5bn cubic metres. Irrigation now offers farms 800 m cubic metres of water, a figure the authorities hope to double by the mid-1990s.

Expanding the water industries is thus central to the changes in economic and social policies which govern farming and industry. It is also central to President Chadli's promise to give Algerians a more comfortable life.

Four major projects, of which one is well advanced and two are to be launched soon, should help to alleviate the water supply problems of Algeria's four major cities—Algiers, Oran, Constantine and Annaba.

The World Bank is supporting the foreign currency cost of all three projects, which have attracted bids from major inter-

national companies. The "Grand Alger" project covers an area around the capital the size of Wales, where nearly one-quarter of the population lives.

The initial study for this project was completed in 1983 by W. S. Atkins and Binney and Partners of the UK, but the overall contract went to a group of Yugoslav companies, Hydroteknika, and work has been in progress for the past two years.

Dams, piping, water treatment plants and new sewers take the overall cost of the project to around \$1m.

A number of French companies, such as Degrémont, Chantiers Modernes and OTU, are involved, while the US company, Harza Engineering is supervising certain aspects of the work. The first tranche of the project is due to be completed next year.

The contract for the Oran project has gone to Dragados y Construcciones de Spain and Conrad Zschokke of Switzerland.

The bank has, for the first time in Algeria, succeeded in convincing the authorities of the value of the public opening of bid documents. This acceptance should lead to shorter delays in handing out contracts, the better drafting of bids, and the elimination of certain petty forms of corruption. The World Bank is also interested in promoting centres where the maintenance of all machinery for water supply and treatment would be carried out.


Beyond these major projects other small-scale ones are being encouraged such as the building of small earth dams in hilly regions and the drilling of wells. But the difficulties encountered in developing such projects are real, not least the high average age of the country dwellers.

As with cereals, fruit and vegetables, the price paid by the consumer for water, did not increase between 1962 and 1982. Since then it has doubled.

When the real price of such a precious commodity as water is forgotten in a country whose resources have, since antiquity, required careful husbandry, the consequences can be dramatic. A lot of water is wasted and a big effort is now being made to prevent waste.

Francis Ghiles

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Energy policies

# Home demand tops agenda

TWO BENEFITS stem from Algeria's great reserves of oil and gas. They provide the country with almost all its foreign exchange, and thus pay for its development and meet its own growing energy needs.

While the first benefit has been enmeshed by the fall in the oil price, the second has taken on an increasingly important role, and now sits at the top of all official presentations of energy policy.

This is no empty posturing—energy demand in Algeria is booming, and consumption is growing at an average rate of 10 per cent a year.

In less than 15 years' time Algeria will consume more energy than it exports, with demand which in 1975 accounted for about one-tenth of production, expected to rise by the turn of the century to over 90 per cent. By then, Algerians will be using 65m tonnes of oil equivalent each year—nearly three times current annual consumption.

Preparing for such a rise in demand is a formidable task, and one that is given top priority by the Government. Despite the ever rising cost—this year alone, Sonelgaz, the spawning gas and electricity utility, is planning to spend DN 4.5bn—domestic energy policy is proceeding on course despite belt tightening and budget cutting elsewhere.

The money is being spent in two ways. First and most expensive it is being used to expand the country's capacity to generate and distribute energy, and secondly to boost the use of gas and reduce consumption of oil and of solid fuels.

Fostering such substitution is an essential part of the overall energy policy. Algeria has the fifth largest gas reserves in the world, compared to fairly small and shrinking reserves of oil.

At present rates of production, oil may last for less than two decades, while gas will go on pouring out well into the next century. Not merely scarce, oil is also cheaper and easier to export than gas, making it important to use gas wherever possible for domestic needs.

Since the first gas came on stream in the mid-1970s, huge investments have been made in building gas fired power stations, and in converting factories and hospitals to gas.

The single largest undertaking has been the Rural Elec-

	1980	1981	1982	1983	1984	1985
• Natural gas (in cubic metres)	29	31	36	43	46	50
• Net production	4.6	5.3	5.8	6.2	6.6	7.6
• Domestic consumption	6.6	7.4	10.4	16.2	12.5	13.1
• Exports of liquefied gas	—	—	—	2.3	6.9	9.1
• Exports via pipeline	—	—	—	—	—	—
• Oil production (million tonnes)	52	47	46	45	47	48
• Crude oil production	47	38	34	31	33	34
• Condensate	4	9	12	14	14	15
• LPG	1	1.3	1.4	1.5	2.8	3.2
• Refined oil products prod.	10	13	18	17	19	19
• Oil exports	38	33	22	27	27	28
• Crude exports	34	25	11	14	13	n/a

Source: Algerian Government statistics

trification Project, which aims in hiring electricity to every home in the country by the year 2000. The plan started about 10 years ago is costing about DN 1.5bn a year, but has kept well to its course. Already 83 per cent of homes in Algeria have electricity, with all the more densely populated areas now supplied. Attention is now on the more remote areas.

As the network expands, power stations to supply it are multiplying. Algeria now produces about 3,500 megawatts of energy from its gas fired power stations, and plans to have at least doubled its capacity in 10 years time. An extra 1,700 Mw is due to be available by 1991, while six more 300 Mw stations are planned to be ready by 1988.

In tandem with the spreading electricity cables, a mighty gas grid, containing 10,000 kilometres of pipe has been built, serving most towns. Some 35 per cent of Algerian households now have gas, a percentage that it will be difficult to improve on due to the spiralling cost of extending the grid into wider and more remote parts of the country.

The arrival of natural gas in many towns has brought about a wave of conversions by industrial users, which had hitherto relied on more expensive solid fuel.

However, it is not just large users which are being converted. The substitution drive has concentrated on cars, which are being adapted to run on liquefied Petroleum Gas rather than on petrol, which can be more profitably exported.

The public sector's large fleet of cars now runs on LPG, and private investors are being heavily encouraged to convert their cars. As a disincentive to foreign companies to drill, has fallen foul of the fall in the oil price.

high — a litre costs DN 5, or a gallon the equivalent of £2.50, while LPG costs roughly half as much.

By its own standards this scheme has been moderately successful, and has at least cut by half the annual growth in petrol demand in Algeria's crammed cities. However, the policy itself does not seem to have been well thought through. Compared to natural gas, LPG poses few problems as an expensive alternative cost of distributing it widely and storing it for the convenience of every converted motorist are enormous.

Nevertheless, there are few signs that the Government is prepared to opt for the more reasonable South American solution of converting cars to run on methane, and instead is planning to press ahead with 100,000 LPG conversions (at about DN 2,500 per car) by the 1990s.

Until recently, Algeria has concentrated more on the problems of managing domestic demand than on ensuring supplies of energy into the distant future. The complacency which may have been encouraged by its vast reserves is receding, and over the past few years more time has been devoted to ways of offsetting the steady erosion in oil and gas reserves.

While considerable progress has been made in developing renewable sources of energy, the Government's stated intention to encourage more oil and gas exploration has taken until this summer to be translated into action. However, delay may have cost it dearly — the new hydrocarbons law introduced a few months ago, which is intended to make Algeria a more attractive place for foreign companies to drill, has fallen foul of the fall in the oil price.

The law, the first comprehensive piece of oil legislation to have been drawn up, makes several important concessions, including giving foreign companies the chance of a share in gas finds, which previously were automatically claimed by Sonatrach, the state-owned oil company.

However, bigger incentives will probably be needed to send foreigners rushing to Algeria, reversing the exodus that has taken place over the last few years. Following the collapse in the price of oil, companies are desperately looking for ways to cut, not to stretch, their exploration budgets.

Three years ago the Government became concerned at the slide in drilling activity, and about the number of oil companies which were letting their permits lapse.

The number of wells had dropped by about a third in two years, and has now fallen further with only 25 exploration wells likely to be drilled this year, only a fraction of the number needed to maintain the level of reserves.

Meanwhile, Total, Texaco, Shell, Amoco, and Sun are among those which have recently ceased looking for oil in Algeria, leaving only two or three foreign companies still active.

The retreating foreigners have complained about the high taxes, on attractive terms of profit sharing, and about the obligation to use Algerian drilling firms.

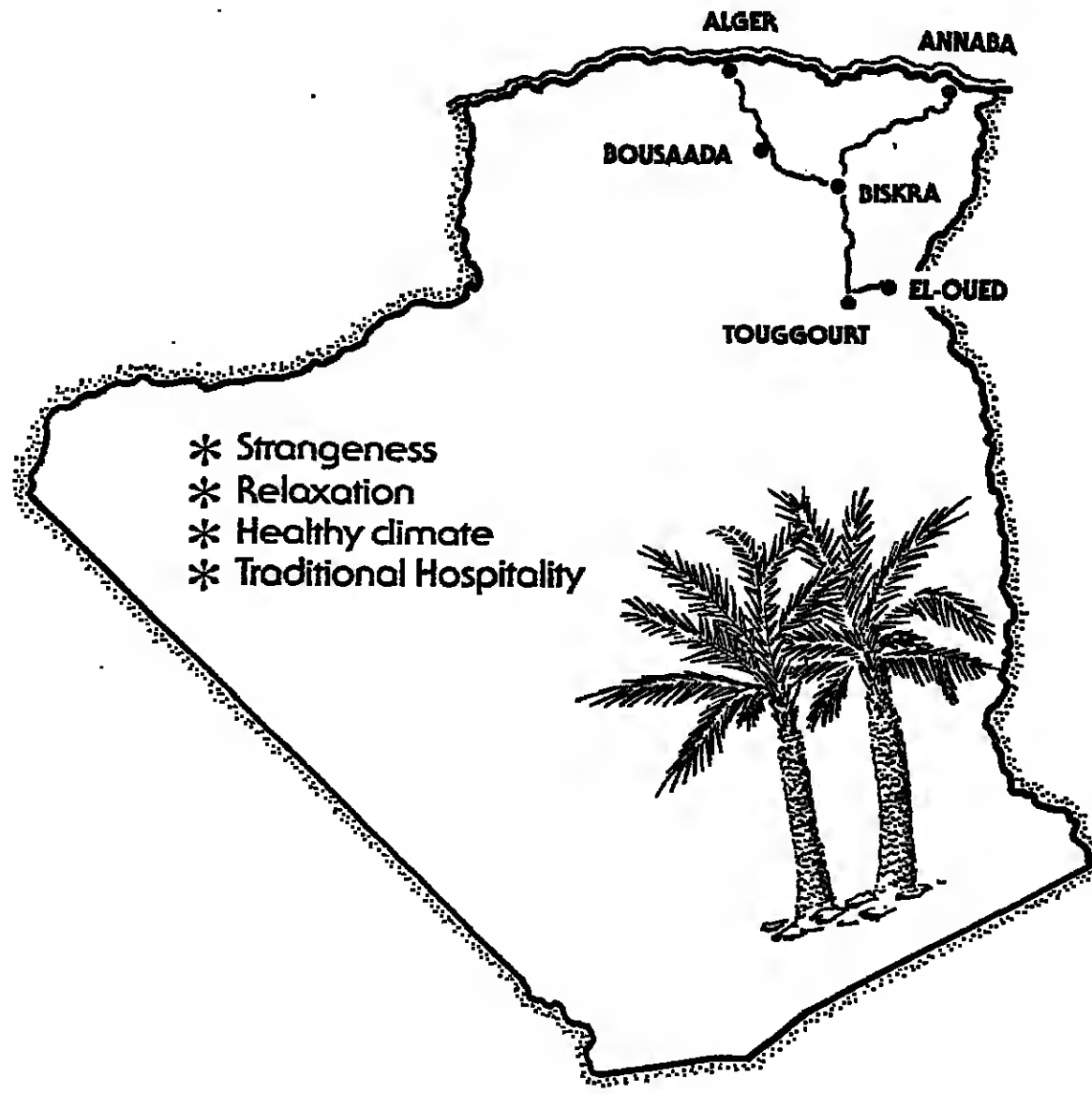
Soma have found that the industry operates increasingly inefficiently. Exploration wells which should take about three months to drill can now take up to a year, with spare parts often difficult to obtain.

Soma US companies have estimated that the cost of drilling in Algeria is now about DN 8,000 a metre, making it one of the most expensive onshore drilling areas in the world.

Nevertheless, the chances of finding oil and gas in Algeria remain good. Sonatrach estimates that less than half of its recoverable reserves have been discovered. The country has 12m sq kms of more or less virgin acreage, and while much of the land is too remote or geologically unpromising, exciting areas remain to be explored, especially in the south-east.

Lucy Kellaway

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## NEW LAW AIMS TO BOOST EXPLORATION

ALGERIA'S new hydrocarbons law was passed in August. It is intended to encourage foreign companies to look for oil and gas, and is thought to put Algeria roughly on a par with laws operating in China and Brazil.

**THE OLD SYSTEM:** Foreign companies were invited to form a joint venture with Sonatrach, which held a majority stake, and which had title to the reserves. The foreign company could be "operator" only during the exploration phase. If gas was found, it was treated as an unsuccessful search for oil, and Sonatrach took 100 per cent of the find.

Discoveries of oil were divided up according to the stakes in the partnership, with

the foreigner paying royalties of 20 per cent on its share of production and a gross profits tax of 85 per cent.

**THE NEW SYSTEM:** The following changes have been made to the old system:

• Gas discoveries will now be treated in the same way as oil discoveries.

• Foreign companies can operate fields during production as well as exploration phase.

• Returns on successful discoveries to take one of three forms:

□ The company takes its share of production on which taxes are paid as before.

□ The company takes a slice of production equal to a reimbursement of costs plus tax-free negotiated profit.

□ As above, only payment is made in cash. This option can apply even when no oil is discovered.

• A system of zones has been set up to encourage activity in difficult and remote areas. According to the zone, royalties can be reduced to a minimum of 12.5 per cent and tax to 65 per cent.

• Provision can be made for further refunds and still lower taxes in exceptional circumstances.

Lucy Kellaway

## Gas exports

# Buyers win fresh concessions

IN SELLING its oil and gas abroad, Algeria has typically driven a hard bargain. Through a mixture of shrewd calculation and good fortune it has succeeded in squeezing the maximum out of its resources.

Over the last couple of years, however, its advantage has been slipping away. Not only has it like all other producers—see prices collapse, it has been hit by falling volumes of gas exports, on which the country is increasingly dependent.

Harder times seem to have discovered in Algeria a willingness to compromise in negotiations with the buyers of its gas. As Mr Sadek Boussena, energy secretary, said last month: "As in a marriage, one of the parties must always accept that they have to adapt in order to preserve the relationship."

Until recently Algeria has made sure that most of the adapting was done by the buyer. This year it has entered into talks willing to make concessions in order to reach long-term agreement with its trading partners.

Evidence of the new approach appeared in the deal reached in September with Italy. Algeria's most important customer, and is likely to be reflected in similar agreements with Spain and France. The deal for the first time puts Algerian gas on a more or less competitive footing with rival supplies from the USSR, the Netherlands and from Norway.

Unlike other suppliers, Algeria had long insisted on tying the price of its gas to a basket of official crude prices, a pricing policy loathed by its buyers who claimed that gas should be priced with reference to oil products, with which it competes.

The compromise reached with Italy has been to index the gas price to oil on a "netback" basis. This allows Algeria to retain its principle, the oil-gas link, but for Italy it signals an improvement as netback prices are themselves calculated according to movements in oil product prices.

Algeria has shown that it can be flexible on volume as well as on price, by agreeing that Italy, which is making rather slow progress in expanding its internal gas network, may cut its minimum take by about 20 per cent to 10mcbtu.

According to calculations by the Financial Times International Gas Report, the effect of the deal will make Algerian gas barely more expensive than Soviet and Dutch supplies. The price in Rome of Algerian gas at the beginning of October is estimated to have been about \$2.80mcbtu, compared to a Dutch and Soviet border price of about \$2.25mcbtu.

This marks a significant change in position over the last two or three years. Partly as a result of linking the gas price to oil, which was then rising sharply, and by cajoling European Governments into paying a political premium for Algerian supplies, prices were sometimes allowed to creep some \$2mcbtu above the cost of obtaining rival supplies.

The political premium plays no part in the Italian new deal at all and is most unlikely to be reintroduced to other contracts. Over the last three years the Italian Government transferred over \$500bn to Algeria, and large amounts have also poured in from other European buyers.

Algeria would increase correspondingly its purchases of goods from those countries, from time to time there were complaints that expected contracts had not been awarded. Now the European Governments have stepped back, inviting their gas companies to negotiate the Algerian contracts on a purely commercial footing.

In the past, the understanding that Algeria would match its gas sales with imports of goods has hitherto proved an important weapon in securing for itself a good deal. For example, in 1983, in order to force Spain into agreement on gas prices and quantities, Algeria stopped buying Spanish goods.

After two years of such pressure, Spain finally agreed to pay \$500m in compensation in return for taking lower than previously agreed gas volumes.

Algeria is no longer in a position to be able to risk such stonewalling tricks. Hit not only by the lower volumes being taken by European buyers, but by the cancellation last year of a huge US contract—which was going to involve the shipping of 3.3 trillion cubic feet of gas over 20 years—it now finds itself with a serious overcapacity in its gas liquefaction plants.

This is strong motivation to find buyers for the LNG now, even those who are not prepared to sign long term contracts. This year, Sonatrach made its first spot sales of gas to Germany, and is likely to start selling soon on a spot basis to the US.

Meanwhile, the search for other long-term customers continues. Agreement has been reached with Yugoslavia, and deliveries will begin in 1988. Negotiations are under way with Greece, Turkey, the US,

Brazil and Japan, and Algeria is also gently probing the private British Gas, hoping that it will become an important long term customer by the mid 1990s.

France may also become a much larger buyer of Algerian gas next decade if it pulls out of its agreement with the Norwegians to buy gas from the Troll and Sleipner fields to meet a quarter of its needs into the next century.

Whether or not France signs up with Norway, Troll, with its massive gas reserves, will have a mixed blessing for Algeria. Although it will have a significant effect on world gas supplies, the costs of the gas—around \$4mcbtu—are about twice the costs of Algerian supplies, and Algeria is hoping that one effect of Troll will be to increase the world gas price.

Unlike other Opec members, crude oil plays a fairly small part in its total oil exports, with the bulk now coming from refined products and condensates, which are not restricted by official Opec production ceilings. The merits of such diversity were plainly apparent last year, when the value of Algerian oil exports was unchanged, whereas that of many other Opec countries was down by more than a third.

Because of its relatively small, finite oil reserves Algeria is one of Opec's hawks, always anxious to secure as high a price as possible. The country hopes that events are now moving its way, and has been telling its people that the change in the Saudi oil ministers means a change for the better—a new hard-line oil policy, and higher prices ahead.

Lucy Kellaway



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Tourism development

New campaign under way

ONE HUNDRED years ago a visitor's guide was published in Loodoo, entitled "Alger, the playground of the rich." The capital city of what had been by then a French colony for half a century was indeed sought after by many English people: aristocratic families on their way to and from India, people who suffered from consumption (among them Karl Marx towards the end of his life), newlyweds on their honeymoon and the more flamboyant characters such as Oscar Wilde. Such visitors were encouraged to stay by Sir Robert Playfair who represented Britain in Algeria from 1867 to 1896.

Many houses in Algiers, particularly on the hill known as Mustapha Supérieur, bear witness to the British genius for marrying comfort and the local and very attractive "Moorish style." Thus the "El Djazair" hotel, until independence the "Saint George" hotel, the Freoch architects who designed them were dreaming while in exile, at a heavy cost to the Algerian exchequer.

By the late 1970s most of these hotels had fallen on hard times: their pipes were rusting, their scotia run down, the food had, if not appalling, service sultry if not downright rude as one would expect from persons who are servants of the state and get the same pay whether they put in a good day's work or not.

This state of affairs is changing—not that the condition of most hotels is anything but mediocre. But the Government, faced with the sharp fall in its sole source of foreign income, has come to realise that a larger flow of tourists could help the balance of payments, let alone offer jobs which the ever higher price of oil for many years enabled the state bureaucracy to create in return for very little work.

**Determination**

Some hotels have been sold to private interests, with mixed results; negotiations have been underway, first with the Indian chain of Oberoi, then with Holiday Inn to run the El Aurassi hotel jointly with the Algerians. The staff rebelled, in 1985, at the idea that their numbers would have to be cut if an international chain sought to rationalise its management.

The Government is, however, determined to press ahead—no easy task. Today's climate of public acknowledgment of the shortcomings of this sector stands out in sharp contrast to the late 1970s when the same hotel's staff voted themselves the best hotel in Africa—an award

ficed its agriculture. Algerian loaders were busy trying to build a brave new world out of the ruins of what had been left behind by the colonisers.

They were suspicious of foreigners and as the regime lurched closer to a police state in the mid-1970s, the very idea of trying to attract tourists was thought a frivolous proposition. Oil and gas were there in abundance and they also, with industry, would suffice to feed and educate the new generation of Algerians.

True, now hotel complexes were built in some places along the coast and in a few Saharso towns but, despite being attractive buildings, they were ill-suited for their purpose. Ferdinand Pouillon, the Freoch architect who designed them was dreaming while in exile, at a heavy cost to the Algerian exchequer.

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not even the most unsophisticated visitor in the El Aurassi ever believed.

The creation of a vice-ministry of tourism in 1984 and the sterling work being done to promote tourism will only succeed if the private sector is given a much freer hand to invest and buy existing establishments.

The new private restaurants which have sprung up in and around the capital city since 1980 bear witness to capacity of many Algerians to offer good service and food. As for the attractions of Algeria, they are truly endless—Allah has been bountiful when it comes to natural beauty.

Along the country's eastern shore, mountains, often thickly clad with cork-oak plunge into the sea—many bays are only accessible by boat while, nearer Algiers, the densely populated mountain girt of the Kabylia region boasts a thousand villages perched on steep hill tops. Farther south, the Aurès mountains, where the first shots were fired in 1854 by a then small group of rebels, display a harshness in winter which is only slightly softened on the southern slopes by the proximity of the large oasis of Biskra, much beloved of an earlier generation of European travellers.

The local people, Chaoui Berbers, are reputed to be bountiful: our driver pointed to the 05 at the end of the Batna number plates and jokingly said the "0" is for intelligence, 5 for stubbornness. "Of course," he added, "that is how we got rid of the Freoch."

To the west of Oran the high hills towards Ain Temouchent provide a perfect setting for shooting partridge and wild boar.

Algeria is full of ruins—Berber, Roman, Arab, Freoch, all bear witness to a violent history. Yet ruins, as Albert Camus wrote of those of the Roman port of Tipasa, can look younger than modern city. Monumental Berber tombs such as the Tombeau de la Chretienne bear witness to a civilisation of which little is left.

The fortress-like city of Constantine, for 17 centuries the centre of a prosperous Jewish community, perched high above the Rhummel gorge must have been as daunting to besiege for the Romans as it proved for the French forces in 1834 and 1837.

Roman ruins abound: Tingad built 19 centuries ago to house Augustus's Third Legion and where a 4000-seat theatre and monumental gate suggests that

the inscription on a flagstone in the forum—"To hunt, to bath, to play, to laugh, this is to live" summed up the life of its 15,000 inhabitants; Djamilia perched high in the hills on a road that seems to lead nowhere.

Muslim remains such as the Kala des Beni Hamad—a vast amphitheatre high in the hills near Setif where only the tower of a mosque has been reconstructed from the remains of a former capital that flourished in the middle ages—are less well preserved, in part because the history has been cruel, and not only after the French arrived in 1830. However, the last century it took to conquer Algeria destroyed many towns including Constantine and large areas of Algiers.

The French built a lot but much of the architecture is mediocre: however parts of Algiers retain a distinctive Italian feel to them and Albert Camus stressed how Spanish, in contrast, was "l'ecart cruel d'Oran," a town which still boasts a hull ring and is dominated by a Moorish domed Catholic church called Notre Dame de Santa Cruz, hardly a surprising combination if one remembers the town lived under Madrid from the 16th-18th centuries and Spanish emigrants outnumbered the French in the area throughout the French colonial period.

But it is the greatest desert in the world which remains this country's best asset: the beauty and variety of the desert are difficult to conjure up for those who have not visited it, so is the reserved yet welcoming and frank manners of the natives who often feel their brothers in the North belong to a different land.

It is best to start with the town of Ghardaia. In reality there are five small oases and white towns built on small hills which lie in a vast depression in the desert. They are surrounded by oases. The puritan Mozabite sect, which founded the towns nine centuries ago after fleeing persecution in the north, built houses and mosques of the utmost simplicity which, earlier this century, inspired the architect Le Corbusier.

The buildings are reminiscent of those found in Mali and Niger. Sadly two mosques have recently been built in mock Andalusian style which does not accord with the traditional surroundings. Such vandalism is not limited to Ghardaia and is causing untold damage to other Algerian towns.



The imposing facade of the Kechawa Mosque in central Algiers. It was built in the 18th century.

Further west, the oasis settlement of Taghit springs into sight at a head of the road sitting on a small ridge above an oiled (river) whose banks are planted with date palms and dominated by a very high sand-tune. Too much like a picture postcard maybe, but none the less attractive.

Tlemcen is an altogether grander affair, built on a high ridge above a vast sekha (dried lake). Today, driving across the salt-encrusted sand at sunset reminds you of the snow-covered Russian taiga in winter.

The oasis is most attractive and rolls down the slope which lies between the town and the sekha: thousands of water conduits, still subject to age-old property laws, feed the miniature fields where wheat, potatoes and vegetables grow.

A strange petrified forest unfolds below the plane as one prepares to land in Djanet. Thousands of dark silhouettes march across the horizon, reminiscent of fir trees weighed down by snow. On closer inspection they are sandstone needles, oodles of many mysterious sights of the Tassili N'Ajjer. Tassili means a "plateau with rivings" in the Berber, the language spoken by the Touareg. The 50,000 square miles of the Alger offers the visitor the largest neolithic art gallery in the world.

Djanet, one of the crossroads of the Sahara in prehistoric time, lies 1,250 miles south of the Mediterranean coast, close to Algeria's border with Libya. It is the largest of the handful of oases which string the 500 mile long plateau.

The sheer mineral beauty of the Alger is breathtaking. Sefar, half a day's walk from Tamrit, is a city of tall rock walls bisected by streets which are the beds of streams that ran into a nearby lake.

Exploring Algeria is not a comfortable pastime—but the lack of comfort of most hotels, the erratic ways if not downright rudeness of many Air Algérie personnel are not so insurmountable barriers. For those who are intrepid, the trip is well worth the effort.

Restaurants: Algiers boasts a number of good restaurants but they are usually expensive—Le Vieux Alger (634686) and El Djennat (594292) offers traditional Algerian cuisine; Le Simbad (6211065) at Pecherie, excellent fish which can also be found in the more expensive Villa d'Este (819502), Chez Madeleine (819021) and El Kestani (573862). Le Sidi Ferruch, Le Barde and Le Grill at the Ryad EL Fatah offer good European and Algerian cooking.

On the outskirts of Algiers L'Auberge du Moulin (811973) and the rather pretentiously decorated Dar El Djaïf (810259) at Chergua offer good but expensive food. So does Le Chateau (805044) at Ain Taya and the very expensive Les Flots Bleus at Surocouf to the east of the city.

West of Algiers Le Cercle Nautique (819123) at La Mersa and the simpler Ali Baba at the Chonouf near the Roman ruins of Tipasa are worthy ports of call. And if you have the necessary permits, the two restaurants at the Admiralty from where you have a magnificent view of the city: the Yacht Club (828578) and the Rowing Club d'Alger (827165). Finally good Vietnamese food can be found at La Pagode (894890).

Taxis: usually available at main hotels, identified by local colour codo (yellow in Algiers) but seldom used by visitors. In Algiers the cost of a taxi into town is AD 100. If you are lucky, Radio Taxi in Algiers on Tel 589999.

Car hire: International driving licence and third party insurance required. Traffic in Algiers is very heavy, but by Middle Eastern standards quite disciplined. Algeria Auto Tourisme: Algiers, Oran, Constantine, Annaba and Arzew branches.

Public holidays: Jao 1, May 1, June 19, July 3, Nov 1. All Muslim holidays.

Working Hours: Government and business: 8-12; 14-17.30 except Thursday and Friday. Banks closed on Saturday.

Telephone: From hotels, communications with abroad usually good; Telex service generally poor, especially from hotels.

The guide published by Publications Economiques Internationales (5 Rue Royale, 75008, Paris) which costs £30 is without rival.

Business guide

It pays to plan ahead

Time: GMT (Nov-Apr) + (May-Oct)

Climate: coastal region, Mediterranean temperature with summer temperature up to high 30s—Rainfall: mostly Nov-March.

Islands: High Plateaux, continental climate with temperatures over 40° in the summer and often below 0° at night in the winter. Desert climate in the South.

Entry requirements: Passport: all except nationals of Algeria.

Visa: required for US, Japanese, West German, Irish, Republic, French and Dutch citizens, not for other nationals of western countries. Cannot be issued at the border—usually valid for 90 days.

Prohibited entry: nationals of Israel, Republic of Korea, Taiwan, Malawi, South Africa, Health precautions: Yellow fever and/or cholera within six days of travelling from or through endemic area.

International airports: Algiers (Houari Boumediene) + car hire: Annaba (Les Salines); Constantine (Air El Bey); Oran (Es Senia) and Tlemcen.

Surface Access: Ports: Algiers, Annaba, Arzew, Bejala and Oran. Also through Tunisia, Libya, Mali, Morocco, Niger.

Hotels: Advisable to book well in advance and confirm day before arriving. El Djazair.

**Key facts on Algeria**

Official title: Democratic and Popular Republic of Algeria

Area: 2.4m sq km

Population (1986 estimate): 22.6m

Population growth rate (1985 estimate): 3.2 per cent

Head of state: President Chadli Bendjedid

Ruling party: Front de Libération Nationale (FLN)

Capital: El Djazair (Algiers)

Official language: Arabic

Other languages: French and Berber


Currency: Algerian Dinar (AD) = 100 centimes

GDP est for 1986: AD 320bn

Key economic and trade statistics are given elsewhere in this survey

Francis Ghilès


F.G.



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